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## U.S. NEWS SUMMARY

### GENERAL

#### Blow to Olympic team funds

A hundred leading industrialists and businessmen yesterday withdrew from Britain's Olympic Appeal Council in support of the Government's stand against the Soviet invasion of Afghanistan.

The council was set up last year to raise money, mainly from big businesses, to send teams to the Moscow Games. It had already raised £100,000.

British Olympic Association chairman Sir Denis Ffolkes said he was very sad at the decision but fully understood the difficulties faced by businessmen.

**Back Page**

### BUSINESS

#### Gilts off 0.59; equities fall 3.2

● **GILTS** saw nervous selling on predictions of a early cut in the Minimum Lending Rate, with losses in long extending to over a point and medium to 1. The Government Securities Index lost 0.59 to 67.11. Page 32

● **EQUITY** leaders drifted lower in a dull session, although oil and gold attracted buyers. The FT 30-share index lost 3.2 to 412.7. The Gold Mines index rose 6.4 to 339.2. Page 32

● **STERLING** lost 75 points to \$2.3375, and its trade-weighted index was 74.2 (74.1). **DOLLAR** was generally firmer and its index rose to 84.2 (84.0). Page 29

● **GOLD** rose \$23 an ounce in London to \$558.50, the highest since mid-March. Page 29

● **WALL STREET** was 0.68 lower at \$50.17 before the close. Page 30

● **COCOA PRICES** fell to new four-year lows on reports of Ivory Coast selling 100,000 tonnes of surplus stock, but rallied later. The July position closed \$115.50 down at \$104.15 a tonne. Page 31

#### Refugees riot

Hundreds of U.S. troops were sent to Fort Chafe, Arkansas, after 2,000 Cuban refugees, angry at delays in their resettlement, went on the rampage through the army base, setting fire to buildings. Page 5

#### Primaries end

U.S. presidential primary campaign ends today with President Carter on the verge of achieving victory, over Senator Edward Kennedy for the Democratic nomination. Pages 5 and 18

#### Guyana 'coup plot'

Guyana police have arrested 16 people accused of plotting to overthrow the Government of Prime Minister Forbes Burnham.

#### Pope's warning

Pope John Paul ended his four-day visit to France with a warning that the world's political balance was fragile and could be destroyed at any time with a risk of nuclear war. Page 2

#### 1,000 quit island

Nearly 1,000 refugees were evacuated from the rebel-held New Hebrides island of Espiritu Santo as French and British Ministers conferred in Paris on ways to end the breakaway movements. Page 4

#### Gallagher charged

Henry Gallagher was remanded in custody by Ramage magistrates accused of murdering the Rev. Edward Hull and his housekeeper.

#### Flats collapse

Three young sleeping sisters escaped serious injury when a Glasgow tenement block collapsed and their bed plunged 50 ft into the ground floor pub.

#### Gandhi in control

Indian Prime Minister Indira Gandhi's Congress (I) Party won easy victories in eight out of nine State elections and now has almost complete control of the country. Page 4. Editorial Comment Page 18

#### Briefly

● **BBC** and the Central Broadcasting Administration of China signed a co-operation agreement on radio and television.

● **Iraqi** helicopters machine gunned a group of Turkish peasants who had crossed into Iraq, killing 10. Growing power of Turkish right. Page 2

● **Train** collision in Sweden left at least 10 dead and more than 50 injured.

#### Boy strangled

Body of 10-year-old Graham Thomas, who had been missing since Sunday, was found only a few hundred yards away from his home in Wednesbury, West Midlands. Police said he had been strangled.

#### Refugees riot

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### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS	FALLS
Berisford (S. & W.) 137 + 8	Gold Mines 354 + 14
Booker McConnell 220 + 8	Kaloorie 280 + 26
Cowdell 180 + 3	Possidon 167 + 22
Coral Leisure 85 + 4	Excheq. 11% 1991 1831 + 1
East Midland 81 + 4	Treas. 13 1/2% 2004-08 (250 pd.) 5501 + 1 1/2
European Ferries 137 1/2 + 8	Bilton (Percy) 190 - 5
Eva Inds. 55 + 5	British Sugar 196 - 4
Nat'l. Carbonising 121 + 5	Buroc Dean 30 - 4
Ottoman Bank 283 + 9	Comet Radiovision 74 - 5
Rutners (Jewellers) 51 + 4	De La Rue 630 - 20
Rush & Tompkins 208 + 14	Dunhill (Alfred) 285 - 10
Wilkinson Match 115 + 10	Exelco Elec. 246 - 5
Attack Oil 288 + 26	Lincoln Inds. 190 - 3
BP 344 + 10	Moke Bros. 225 1/2 - 8
Burmah Oil 215 + 11	Reed Int. 163 - 4
Century 680 + 32	Stock Conversion 390 - 12
LASMO 388 + 8	Thorn EMI 280 - 6
Shell Transport 910 + 35	
Siebens (UK) 910 + 35	

## Labour protests as Cabinet accepts EEC budget deal

BY RICHARD EVANS, LOBBY EDITOR

THE CABINET yesterday accepted with relief the latest Common Market budget formula, bringing near a conclusion to the bruising 12-month conflict that threatened to disintegrate the European Community.

Ministers regarded the deal as a significant advance on anything offered previously by Britain's partners, and the Cabinet took no more than an hour to endorse it.

There were furious protests from Labour leaders at the failure to reach the original goal of broad balance between contributions and receipts, and at the impact on food prices. But Conservative MPs overwhelmingly favoured the formula.

The Cabinet's decision was relayed immediately to the Italian Government, which currently holds the Community presidency, and to the Commission.

Subject to the decisions of the other EEC governments, ministers expect the package to be finalised at or before the Venice summit on June 12 and 13.

The broad terms of the agreement reached by Lord Carrington and his fellow Foreign Ministers at a marathon session in Brussels last week are:

1-Britain's estimated budget payment of £1.1bn will be reduced by £710m in 1980 and £860m in 1981, with a commitment to a similar reduction in 1982.

2-A linked agreement that EEC farm prices should rise by 5 per cent, plus the introduction of a new system of support for lamb producers.

3-A proposal that the EEC should seek a permanent restructuring of the budget system next year "to prevent the recurrence of unacceptable situations" for member states.

In his statement to Parliament, Lord Carrington said that, in such a complex negotiation, no one party could expect to get everything wanted and concede nothing. There should be no hitting of the concessions Britain's partners were making when the general economic background was unfavourable.

"With this arrangement, Britain can play her part in developing further the internal and external policies of the Community without the sense of festering grievance which her excessive contribution to the Community budget engendered," he said.

There was an unrivalled opportunity to bring about sensible adjustments to the operation of the Common Agricultural Policy and to put the Community's finances on a sounder basis than before.

Mr. Peter Shore, Shadow Foreign Secretary, said the deal was not acceptable to the notion and would only intensify the deep dissatisfaction with the Common Market. With "a little more nerve and persistence," the Prime Minister could have eliminated Britain's net contribution.

The package was regarded at Westminster as a vindication of Mrs. Thatcher's aggressive negotiating tactics, which some Ministers had feared would bring the Community close to collapse after the failure to agree at Dublin and at Luxembourg.

Some MPs regarded it as significant that Mrs. Thatcher was not present at the final Brussels session and that most praise should be given to Lord Carrington.

● **Parliament** Page 10 ● **Effects on farming** Page 31 ● **Lex** Back Page

## Sabotage campaign fear as Sasol plants are hit

BY QUENTIN PEEL IN JOHANNESBURG

SOUTH AFRICAN security chiefs yesterday warned of a concerted campaign of economic sabotage after a midnight attack on three major oil installations, including two of the pioneering Sasol oil-from-coal plants.

Millions of gallons of petrol, diesel, aviation fuel and chemicals were destroyed in fires which raged throughout the day following the bombing of storage tanks at Sasol's National Petroleum Refinery (Natreff) and the Sasol I synthetic fuel plant at Sasolburg, south-west of Johannesburg.

A similar attempt on the huge new Sasol II plant at Secunda, in Eastern Transvaal, failed to cause serious damage.

The concerted attacks, which occurred within minutes of each other, at the three plants were the biggest operation of economic sabotage ever carried out in South Africa.

Responsibility for the attacks was claimed in London yesterday by the banned African National Congress.

Police cordoned the town of Sasolburg yesterday, with reinforcements from the Witwatersrand area, but failed to trace the saboteurs. The only man seen during the attacks was a gunman who shot a security guard in the shoulder. There were no other casualties.

Government Ministers yesterday promised urgent action to increase security at strategic installations - which could include the drafting of South African Defence Force units to guard them.

However, they admitted that the operation showed the South African Government was facing an increasingly sophisticated attack in the latest guerrilla campaign.

The attacks coincided with the opening in Pretoria, of a trial of nine alleged members of the African National Congress, following the occupation of a bank in the suburb of Silverton in February, in which three gunmen and two hostages died.

It comes in the middle of continuing unrest in African, coloured (mixed race) and Indian townships, where thousands of children are refusing to attend school in protest at their "inferior education."

First estimates of the cost of the attacks put the damage at some R1.5m (£800,000), and lost fuel at R4.5m. Sasol officials said that it would not cause any serious fuel shortages.

Mr. John Stegman, managing director of Sasol, said only a small proportion of tanks at the plant had been affected, while the damage at Sasol II, where seven bombs exploded, was not serious. He said production had not been affected at any of the plants. He promised a review of security.

The Natreff plant is the smallest of South Africa's four crude oil refineries, with a capacity of some 75,000 barrels a day. It is 52.5 per cent owned by Sasol, 30 per cent by total and 17.5 per cent by the National Iranian Oil Corporation.

Sabotage stresses vulnerability Page 4

## UK wins orders for six ships

BY WILLIAM HALL, SHIPPING CORRESPONDENT

BRITISH SHIPBUILDERS is close to meeting its target order book several months ahead of schedule. It has won orders for six ships worth £55m, bringing its total new orders in the last nine months to 1m dead weight tonnes, worth £350m.

All six ships will be built for Far East owners and British Shipbuilders has broken into the important Chinese market with an order for two ships for China Merchants Steam Navigation. These vessels are the first to be ordered in the UK by China since 1967.

British Shipbuilders announced the £55m orders at the opening of the Posidonia International Shipping Exhibition at Piraeus in Greece yesterday. The Wearside yard of Austin and Pickersgill has won orders for two SD 14 15,000 dwt general cargo ships, worth about £10m; for China, and two 26,000 dwt bulk carriers, worth about £20m, for an undisclosed Far Eastern owner. Delivery is scheduled for March and February 1982.

In addition, Govan Shipbuilders on the Clyde has won orders for two 66,200 dwt Panamax bulk carriers, worth about £25m, for C. Y. Tung of Hong Kong.

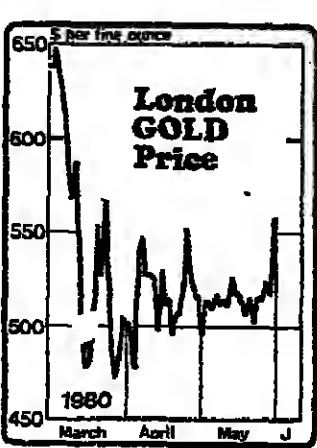
In London the Industry Department confirmed that it is considering subsidising all six orders from its intervention fund. Of the £120m available over the two financial years 1979-81, £8.5m has been used in the first 10 months.

With orders picking up, the volume of subsidies is likely to increase considerably, although there is still an upper limit of 25 per cent of a contract price.

Last autumn, British shipbuilders set itself a target of winning 45 new orders before August this year to carry its "core" shipyards over the period while it ran down its workforce.

Mr. John Parker, British Shipbuilders' acting chief executive, said yesterday the corporation had won orders for 42 of the 45 ships.

Tung acquires 37.5 per cent of Manchester Liners, Page 25



## Gold at 10-week high

BY PAUL CHEESERIGHT

THE INTERNATIONAL gold price yesterday rose to its highest level for 10 weeks as concern about events in the Middle East and South Africa fuelled speculative interest in Hong Kong and London.

The London closing price was \$558.50 an ounce, a rise of \$23 since last Friday's close, and the highest one-day net gain for a month.

The strength of gold influenced the firmness of the silver price, whose cash quotation on the London Metal Exchange closed 41.5p higher than on Friday at 621.5p an ounce.

The impetus for the rise in the London gold price came from the weekend trading in Hong Kong, which had attracted considerable Middle East interest. Rumours, later denied, that two American hostages in Tehran had been shot stimulated buying.

The attack on Sasol oil installations in South Africa acted as a further stimulus to the market, so that London's opening price of \$560.50 closely reflected the Hong Kong close.

The London price touched \$570 at one stage and then fell back gradually to finish at a low point for the day. But trading was active, especially in the morning, underlining the sensitivity of the market to the international political situation.

But the high speculative tension, which last January had pushed the gold price to \$850, was lacking. Dealers suggest that the price is now lodged between \$500 and \$600 although it may fluctuate quite sharply in response to events in troubled areas like the Middle East.

## Riots follow West Bank bomb attacks

BY DAVID LENNON IN TEL AVIV

RIOTING broke out on the Israeli-occupied West Bank yesterday after a series of bomb attacks against three prominent mayors, which left two of them seriously wounded.

Palestinians immediately blamed militant Jewish settlers for the attacks and a three-day protest strike was called.

Mr. Menachem Begin, the Prime Minister, condemned what he called "these criminal acts" but devoted most of a Knesset speech to denouncing the pending European initiative to bring the Palestinians into the peace negotiations.

Mr. Begin questioned Europe's right to undertake such an initiative. He accused "all the people of Europe" of "co-operating with the destroyer" by handing Jews over to the Nazis.

Condemning any European move to support the Palestine Liberation Organisation, he said the Europeans "have no moral right to recognise the organisation of murderers who only last night resolved to wipe out the Jewish state." This was a reference to the hard line taken by the main guerrilla organisation - at a conference in Damascus.

Mr. Begin congratulated President Carter on his declaration that he would oppose the European initiative.

But any lingering hope that Israel may have had of bringing even moderate Palestinians into the peace process appears to have been extinguished by the bombs which rocked the West Bank.

In Gaza, the conservative mayor and the municipality resigned in protest at the attacks.

Riots erupted in a number of places on the West Bank and two Palestinian youths were shot while stoning soldiers. In Hebron seven Palestinians were injured by a grenade blast which appeared to be connected with the other bombings. There were commercial strikes in some towns and reinforced military patrols were called in to maintain order.

Mr. Bassam Shaka, the mayor of Nablus, and Mr. Karim Khalaf, the mayor of Ramallah, were both seriously wounded when their cars blew up as they entered the town yesterday morning. A third mayor, Mr. Ibrahim Tawil of el-Bireh, had a narrow escape but the Israeli army sapper sent to examine his car was seriously injured when a bomb blew up as he opened the garage door.

Mr. Shakah had both legs amputated and last night in hospital said his life was in danger. Mr. Khalaf lost his left foot and sustained other injuries but the hospital said his condition was satisfactory.

Baghdad cancels Minister's visit, Page 4

## FT interbank rates service

BY NICHOLAS COLCHESTER

THE FIRST of a daily series of "fixings" of London interbank Eurodollar interest rates appears in today's Financial Times on the Currencies, Money and Gold page. (Page 29).

Their appearance reflects the well-established importance of LIBOR (London Interbank Offered Rate) as the rate to which the cost of a very large proportion of international finance is now pegged. Eurodollar loans are now the main means of funding balance of payment deficits the world over and most of these carry terms related to LIBOR.

In line with standard practice, the FT London interbank fixing will take place at 11.00 am every weekday and will be published the following day, with the Friday rates appearing on Monday.

The bid and offer interest rates for three month and six month Eurodollars published will be the average of those for deposits of \$10m quoted to five "reference banks." These rates are to be recorded by the London money desks of Morgan Guaranty Trust, Banque Nationale de Paris, Deutsche Bank, Bank of Tokyo and National Westminster Bank.

# NB

"The second half of the 1980s is really going to see a boom here in New Zealand... I don't think many British manufacturers have any real concept how good this market could be... I really cannot urge British manufacturers strongly enough to take a look at the new opportunities that have arisen over the last nine months."

-Mr. Cyril A. Holmes, First Secretary Commercial, of the British High Commission in Wellington, New Zealand, quoted in the March 1980 edition of "Export Times"

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## EUROPEAN NEWS

# Metin Mimir looks at the growing power of an extreme right-wing party in Turkey

## Grey Wolves advance in a bleak landscape

TURKEY'S EXTREME right-wing Nationalist Action Party (NAP) recently decided to bullet-proof the cars of its top officials. The party's own private bodyguards contacted an Istanbul businessman, who owned the country's only bullet-proofing plant, drove him to a firing range in one of his armoured cars, pulled out their machine pistols, and asked him to sit behind the wheel while they had a go at him.

"He refused," said one of the bodyguards with a smile. "So I told him to bullet-proof our cars so he would not refuse."

The guards had every reason to be meticulous. Turkey is suffering from the worst plague of terrorism in the world. NAP members are among the principle targets to an undeclared civil war, waged mainly between extreme left and right-wing combatants, which is tearing the country apart. The extreme left is splintered into innumerable groups, embracing many shades of Marxism, but the extreme right-wing terrorists are united behind the ideology of the NAP and are loyal to Mr. Alparslan Türkeş, its chairman or Başbuğ (commander in chief of Turkish armies in Asia).

The Mercedes, owned by Mr. Gun Sazak, the NAP's deputy leader, was not bullet-proof but would not have saved him even if it had been. The terrorists, who hid among the chestnut trees near his home in Ankara last Tuesday night, waited until he got out of his car. They shot the 47-year-old bespectacled and balding politician as he was unloading a picnic basket from the boot. Mr. Sazak did not have time to draw his own pistol. He died on the way to hospital.

Mr. Sazak was the most senior politician to have been killed by terrorists in Turkey in decades. After students, professors, journalists, prosecutors, judges, provincial politicians, policemen, and soldiers, terrorists have now started turning



Mr. Alparslan Türkeş: widespread fear of the militant extremists among his supporters.

their guns on senior politicians.

The martial law administration, under which half of the population lives, has been unable to stem the tide. Nobody seems to be safe from assassination.

There are widespread fears that Mr. Türkeş's militants, the Grey Wolves, will undoubtedly pin the blame of Mr. Sazak's murder on the Communists regardless of who actually committed it, and may engage in new assassinations in vengeance. The targets might be members of Mr. Bulent Ecevit's Social Democratic Republican Peoples Party (RPP) of prominent politicians further to the left.

Mr. Türkeş, now in his early 70s, started his career as an army officer. In his 20s he was gaoled for propagating Pan-

turanism, the unification of all Turks under one flag. When the army overthrew the Menderes regime in the 1960 revolution, he was a colonel and became a powerful member of the ruling military junta. But he was subsequently purged for allegedly harbouring dictatorial aspirations and opposing the transfer of power to civilians. In the early 1960s, he was once more gaoled on charges of participating in an unsuccessful military coup but was acquitted.

Mr. Türkeş and some former army colleagues then engineered a civilian coup and took over the party of which he is now the undisputed Başbuğ.

For most of the 1960s and early 1970s, Mr. Türkeş was the sole representative of his party in parliament. A severe man, he

is always dressed in dark clothes, with a profile like an eagle with predatory thoughts.

His philosophy is based in extreme nationalism tinged with nostalgia for past grandeur and future hopes of uniting all Turks. He is committed to fanatical anti-Communism and discipline.

In the eyes of Mr. Ecevit and the left in general, Mr. Türkeş is no better than a new Hitler or Mussolini. "I say God damn Fascism and Nazism," ripostes Mr. Türkeş, who claims that it is a routine trick of Communists to label nationalists as Fascists.

The Grey Wolves hark back to a legendary beast which led Turkish tribes from the famine-stricken steppes of Central Asia to a new homeland in Asia Minor.

The modern Grey Wolves were originally young men, trained in armed combat and indoctrinated with NAP nationalism in secret camps in the countryside, then unleashed in the late 1960s onto university campuses to counter increasingly extreme left-wing influences. What started as a battle for domination on the campuses turned into a struggle for control of the country.

The NAP's fortunes changed dramatically in the late 1970s when Mr. Türkeş became Deputy Prime Minister in the Süleyman Demirel coalition and turned from an oddity into a formidable political power. Mr. Demirel encouraged the NAP as he considered the party a natural ally in parliament and the Grey Wolves fighters in the streets against Communism.

Mr. Türkeş's deputy premier-ship gained his party a say in the country's affairs far beyond its parliamentary strength or popular support. At the same time, the party has secured a foothold in the bureaucracy and extended its patronage.

Less than five years ago, NAP rallies did not fetch more than

a few thousand people who gathered under the flags of long-dead Turkish possessions to listen to speeches and Ottoman Janissary marches, redolent with memories of past glory. Last month, NAP rally in the central Anatolian town of Kayseri attracted more than 85,000 people from all over Turkey. The police were told to stay away as the party would provide its own security against terrorist attacks.

The old flags still fluttered in the wind but were outnumbered by portraits of NAP people who had been "martyred." The cry was for revenge and victory.

In 1977, Mr. Türkeş won 16 seats in the 450-member National Assembly and the NAP became the country's fourth biggest party. It is now one of the two parties which keeps Mr. Demirel's free-enterprise oriented minority government in power.

Violence, disruption of state authority and economic depression of recent years has enhanced the appeal of NAP nationalism and discipline for the ever-growing number of poorer Turks. Unlike the extreme left, which appears to be irredeemably splintered, the NAP is well organised and determined enough to exploit discontent with a mixture of propaganda, patronage and intimidation.

An NAP official said that the party expected 150 per cent growth in its share of the vote in next year's general elections and 40 seats.

"Those who expect quick victory should leave our ranks," Mr. Türkeş said. "Our work is one of patience and perseverance and not of hurry."

That would be all right. But there is no doubt that, despite Mr. Türkeş's vehement and persistent denials, his supporters make up one of the two principle fronts in a war of which makes Northern Ireland look placid by comparison.

# Vote leaves Suarez uncertain of support

By Robert Graham in Madrid

THE VOTE of censure in the Spanish Parliament last week has left Sr. Adolfo Suarez, the Prime Minister, with an uncertain working majority. Although the Socialist-sponsored motion was defeated, no political grouping supported Sr. Suarez's ruling Union de Centro Democrático (UCD). With 166 of the 350 seats in Parliament, Sr. Suarez only needs the regular support of 10 others to secure an absolute majority. But those that have supported him since the March 1979 general election have indicated they will pose tougher conditions for backing him in future.

Sr. Suarez last week rejected holding a general election before the scheduled date of 1983. He also insisted that he had been elected to run the country and pointed out that he had served longer in office than any other Spanish Premier this century.

Equally he refused to court in public his potential supporters outside UCD.

Until the censure debate, Sr. Suarez relied mainly upon the support of the right-wing Coalition Democrática headed by Sr. Manuel Fraga, and the Conservative Catalan nationalist party of Sr. Jordi Pujol. Between them they provided Sr. Suarez with 17 votes—a comfortable working majority.

However, Sr. Fraga, whose party abstained in the censure vote, is now demanding a higher price for his support. It seems he would like to force Sr. Suarez into an open alliance that would in turn lead to his party being represented in the Cabinet.

Until now, Sr. Suarez regarded an open association with Sr. Fraga as bad for the UCD image, making it appear too right-wing and insufficiently centrist.

The liberal and social-democratic elements within UCD have also warned Sr. Suarez against such a move. There is an underlying threat that if he allied openly with Sr. Fraga, a former Information Minister and ambassador in London under General Franco, they would split from the party.

Such a threat is only credible if they join up with the Socialist party to try and form a new government. Commentators believe that the various factions within the UCD have a sufficiently powerful interest in staying in power to accommodate their differences.

The Catalan nationalist party of Sr. Pujol also abstained in the censure motion. Although he and Sr. Suarez are close to each other, the latter's restrictive regional policy is making it increasingly hard for an open alliance.

By the same token a restrictive regional policy makes it hard for the Basque nationalist party and the Andalusian nationalist party to back Sr. Suarez.

The Prime Minister's alliances with these two Conservative nationalist parties became part of government long-term strategy last autumn.

This still remains the most viable proposition so long as Sr. Suarez is willing to make new concessions on autonomy. But he has given no hint of changing his policy of slowing down the pace of autonomy and limiting the scope of devolution.



Young people cluster around the Pope during his visit yesterday to UNESCO in Paris.

# FOUR-DAY VISIT ENDS

## Pope steers middle course in France

By Robert Mauthner in Paris

POPE JOHN PAUL ended a four-day visit to France yesterday during which he won over both believers and unbelievers by his warmth, disarming informality and sense of humour. As a personal achievement, his performance in Paris could not have been bettered. Wherever the Pope has gone he has been enthusiastically cheered by hundreds of thousands of people. An estimated 300,000 faithful turned up for the opening Mass at Le Bourget Airport on Sunday morning and 50,000 young people filled the Parc des Princes stadium in Paris on the same evening, creating a roar worthy of a Cup Final.

At times, last night's gathering resembled a revivalist meeting by Billy Graham, with the Pope and the crowd of youngsters involved in a constant dialogue with each other and taking part in spontaneous outbursts of singing. The Pope provoked as much hilarity with his witty asides as religious fervour.

He has not, however, allowed informality to divert him from the more serious business of his visit, that of revitalising the Christian faith in a country

which, though on paper overwhelmingly Roman Catholic, has lost the habit of church-going. Nor has the Pope made any fundamental concessions to the permissiveness of modern French society.

During a meeting with France's 125 bishops, Pope John Paul steered a careful middle course, worthy of his host in France, President Giscard d'Estaing. He condemned both progressive and traditionalist French Catholics, saying they had scandal and malaise in the Church.

At the same time, he implicitly admonished French bishops for not doing enough to maintain the moral and religious standards of the Catholic Church.

In a long address yesterday to the Paris-based United Nations Educational, Scientific and Cultural Organisation, the Pope told scientists they were threatening mankind's future by developing nuclear weapons and manipulating genetics. He called on them to use all their moral authority to save humanity from nuclear destruction.

# Norway starts new drilling

By Fay Gjerster in Oslo

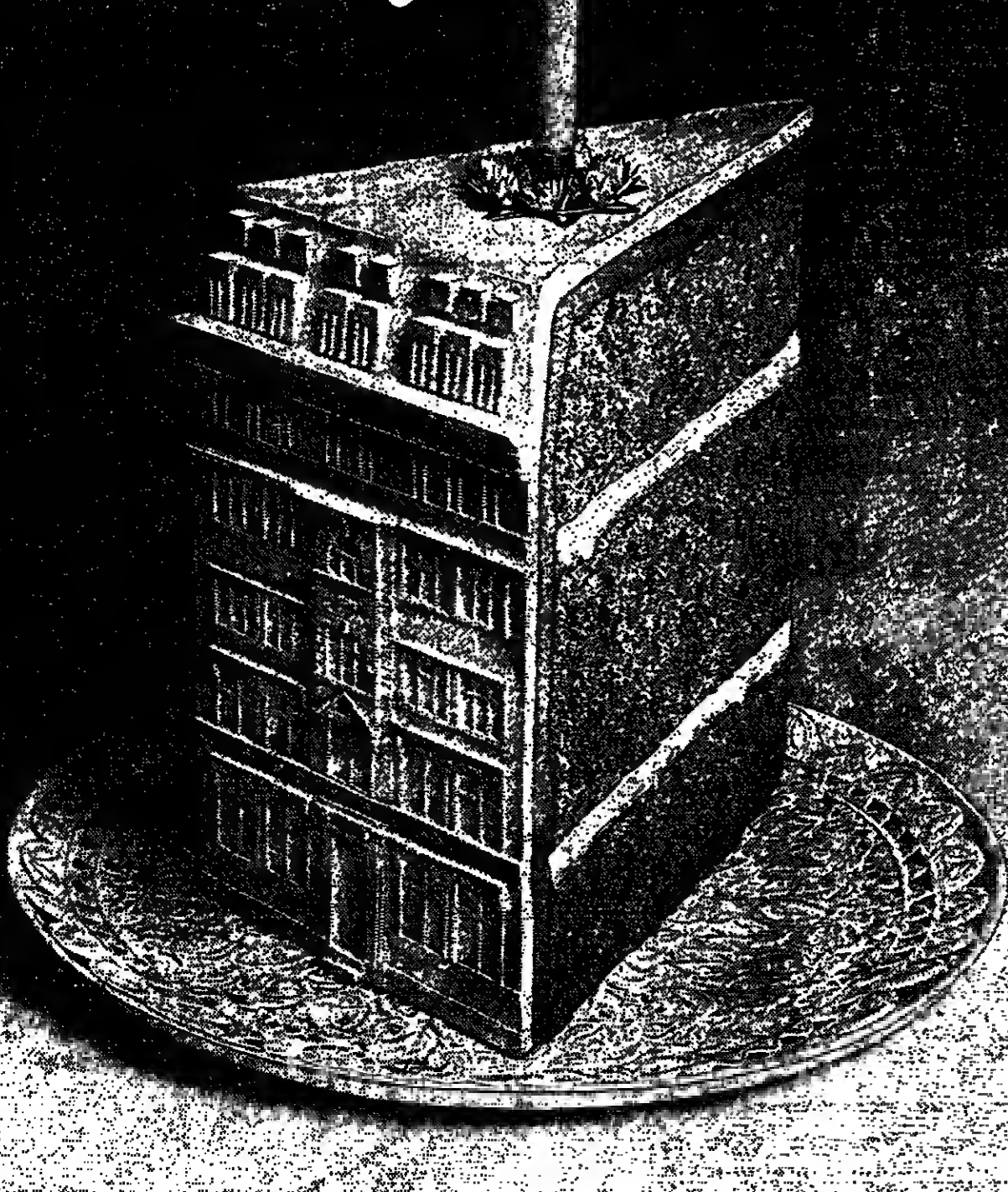
A NEW chapter of Norway's offshore oil history opened at the weekend when the Norwegian drilling rig "Treasure Seeker," lit by the midnight sun started work on the first exploration well north of the 62nd parallel. Although some four-fifths of Norway's continental shelf lies above this line, and the geology of the area is regarded as highly promising, the Government, until now, has banned all drilling there.

The move, still opposed by many Norwegians, has been delayed by fears that pollution from an offshore accident could harm the area's rich fish stocks.

Plans for next summer have not been announced but could involve exploration on some of the other blocks offered in the fifth concession round.

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# NOTICE OF REDEMPTION

To the Holders of

**Phillips Petroleum International Investment Company**

6% Guaranteed Sinking Fund Debentures Due 1981  
Due January 15, 1981

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of January 15, 1960 under which the above-described Debentures were issued, Morgan Guaranty Trust Company of New York, as Trustee, has selected for redemption on July 15, 1980, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, \$1,250,000 principal amount of the above-described Debentures, each in the denomination of \$1,000 bearing the serial numbers with the prefix letter "M" as follows:

Outstanding Debentures bearing serial numbers ending in any of the following two digits:

00 02 04 06 08 10 12 14 16 18 20 22 24 26 28 30 32 34 36 38 40 42 44 46 48 50 52 54 56 58 60 62 64 66 68 70 72 74 76 78 80 82 84 86 88 90 92 94 96 98 00

Also Debentures bearing the following serial numbers:

225 2835 5126 5726 7126 8326 11026 12426 14626 15826 18026 20426 21726 23726 24826 25226 3026 3226 3426 3626 3826 4026 4226 4426 4626 4826 5026 5226 5426 5626 5826 6026 6226 6426 6626 6826 7026 7226 7426 7626 7826 8026 8226 8426 8626 8826 9026 9226 9426 9626 9826 0026

On July 15, 1980, the Debentures designated above will become due and payable in cash coin or currency of the United States of America as at the time of payment is legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 60 West Broadway, New York, New York 10015, or (b) subject to any laws or regulations applicable thereto in the country of any such office, at the main office of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, or Paris, or Banca Commerciale Italiana in Milan or Bank Mees & Hope NV in Amsterdam or Banque Internationale à Luxembourg S.A. in Luxembourg. Coupons due July 15, 1980 should be detached and collected in the usual manner. Payments at the offices referred to in (b) above will be made by check drawn on a bank in the City of New York or by transfer to a dollar account maintained by the payee with a bank in such City.

On and after July 15, 1980 interest shall cease to accrue on the Debentures herein designated for redemption.

Phillips Petroleum International Investment Company

Dated: June 3, 1980

# NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

21-338 4657 7055 7227 9815 12031 12770 15060 18635 27084 37121 19670 23070 24103 27597 340 4858 7806 7701 9817 13331 13271 15254 16438 17061 19149 19713 23571 24487 25265 517 4613 7687 7703 9831 12338 18098 18295 18438 17062 17165 19884 20413 21460 21971 1204 4143 7671 7705 10445 12848 15258 15277 15440 17066 17171 19884 20413 21460 21971 1038 4128 7680 7871 10446 12895 16040 16301 16441 17067 17172 20265 20414 21966 21964 1114 5533 7684 7994 10495 14013 16041 16317 16517 17069 17181 20266 20413 21968 22101 1716 8540 7689 7971 10467 14101 16077 16211 16870 17071 17203 20267 20413 21969 22097 1915 5541 7690 8210 10469 14106 16080 16421 17046 17110 17205 20268 20413 21969 2627 7659 7693 8971 10470 16236 16655 16629 17041 17121 21248 20269 20413 21970 2001 7668 7934 7946 10471 16237 16698 16421 17048 17128 21248 20269 20413 21970 4155 7662 7695 9426 11293 16239 16771 16628 17043 17140 19669 20269 20413 21970



## Bonn likely to approve EEC budget deal

BY JONATHAN CAIRNS IN BONN

THE WEST GERMAN Cabinet is set for a stormy session tomorrow over the deal reached in Brussels today. Britain's EEC budget deal, which has been preceded by a public display of bad temper over the issue by the Social Democrat (SPD) and Free Democrat (FDP) coalition partners which at first glance suggests they may be tired of their long alliance. None the less, the odds must still be on Bonn approving the package.

For one thing, it would be almost impossible for the West Germans to refuse a European deal if all other member states support it. Certainly Herr Hans

Matthöfer, the Finance Minister, has to find more money (an extra DM 2.6bn in total this year and next) than any of his colleagues in the other member states. But the history of the EEC, particularly since Britain joined in 1973, is strewn with firm statements from the West Germans that they are not going to pay—followed in the end by their doing so.

What is clear is that the budget issue has become caught in the run-up to the West German general election on October 5. By supporting the Brussels accord, the FDP

profile as a European party and as a political force distinct from its coalition partner. It badly needs this after several poor provincial election results and with the prospect of being squeezed in October between the large blocks, the SPD and the Christian Democrat opposition.

At the same time Herr Matthöfer, by setting conditions for acceptance of the EEC accord, can underline his position as custodian of the taxpayers' money. Further, Herr Herbert Wehner, the SPD's parliamentary leader, also speaks for one disgruntled sector of the electorate when he

complains that, on EEC financing, the Federal Republic is being "milked like a cow."

To this extent, a row between the coalition partners may do more good than harm—provided it does not fester too long.

However, there has been more to this dispute than tactics and electoral considerations. Herr Matthöfer is surely in earnest when he insists, that Bonn's extra bill for the Brussels accord can only be paid by cuts in the budgets of some of his ministerial colleagues. Since the FDP has loudly applauded the Brussels compromise, it will be under most pressure to make sacrifices.

It would also be wrong to underestimate the genuine anger in at least some parts of the Bonn Government over the level of the settlement reached after the Foreign Council's marathon session in Brussels. Chancellor Helmut Schmidt, who offered Britain DM 1.25bn (£300m) for 1980 alone hut withdrew this when Mrs. Margaret Thatcher, the UK Prime Minister, said she wanted a longer-term solution, has not reacted publicly so far to the Brussels compromise. But those with sensitive ears claim they can hear the sound of teeth being ground in the Chancellery.

## Forecasts gloomy for Danish economy

By Hilary Barnes in Copenhagen

THE PROSPECTS for the Danish economy are "completely unacceptable," according to the joint chairman of the Economic Advisory Council, Denmark's "three wise men."

In a report to be published later this month they forecast that the current balance of payments deficit will rise from Dkr 15.6bn (£1.2bn) in 1979 to Dkr 18.9bn (£1.45bn) this year. The gross domestic product is expected to decline in real terms by 1.2 per cent in 1980, while hourly wage costs in the private sector increase by 5 per cent and consumer prices by 14.2 per cent.

They go on to say that, by 1983, on present policies the external deficit will rise to Dkr 24bn (£1.9bn) or about 6 per cent of the national product, unemployment will rise from about 7.3 per cent this year to 8.3 per cent and the average increase in real GDP from 1981 to 1983 will be a modest 1.9 per cent.

### Public spending

The report is the first major analysis to take into account the measures which the Government is just putting into effect in order to reduce the external deficit. These include an increase in value added tax from 20.25 per cent to 22 per cent from June 30, higher energy taxes and reduced growth of public spending.

But the "wise men's" forecasts indicate that the Government will fail to reach the improvement in the external deficit which it has itself forecast for the next couple of years. According to the chairman's report, the deficit will be Dkr 17.5bn (£1.37bn) in 1981 rising to Dkr 21bn (£1.6bn) in 1982 and Dkr 25bn (£1.9bn) in 1983.

It says that, although a policy of squeezing demand or a 20-25 per cent devaluation could theoretically help to improve the external deficit, the most realistic way ahead is to continue an incomes policy combined with minor devaluations. This policy has been adopted by the Government over the past year.

## UK will press allies on nuclear missiles for Western Europe

REGINALD DALE IN BODO, NORWAY

MR. FRANCIS PYM, the British Defence Secretary, will today urge his North Atlantic Treaty Organisation partners to press ahead with the alliance's controversial plans to instal a new generation of long-range U.S. nuclear missiles in Western Europe—despite strong Soviet objections.

At a two-day ministerial meeting of the alliance's Nuclear Planning Group here, Belgium is likely to come under particular pressure to confirm that it still intends to take some of the new "theatre" missiles, which could reach targets in the Soviet Union.

When the alliance officially endorsed the plan last December, in one of the most important political decisions it has ever taken, Belgium said it would review its participation in six months. Since then, the country has been plagued by government crises, and the news of choosing Belgian sites for the new weapons has apparently not yet started.

The Atlantic Alliance plan calls for 572 Cruise and Pershing II missiles to be deployed in five European countries, the UK, West Germany, Italy, Belgium and the Netherlands, to counter the massive build-up of Soviet long-range "theatre" weapons. The Dutch, however, have said they will not decide whether to accept their quota (48 ground-launched Cruises) until next year.

Britain's main concern is to give further momentum to the scheme at a time when Moscow is trying to induce the European Atlantic Alliance countries to drop it. The Kremlin has said

new East-West arms controls negotiations can only get under way if the alliance suspends its plans.

Mr. Pym's belief, on the contrary, is that Moscow may show greater interest in the alliance's offer to negotiate limits on the new weapons if it is made quite clear that the allies intend to go ahead. The December missile decision was accompanied, by a parallel offer to negotiate, which Moscow has so far spurned.

A Belgian decision to opt out would be a serious blow to the alliance's plans, in that it would leave Italy as the only other continental country participating alongside West Germany. It has long been a condition of Bonn's acceptance of the new weapons that at least one other continental country, and preferably more, should be willing to see them deployed on its soil.

West German officials have strenuously denied suggestions that Bonn may be weakening in its resolve, after ambiguous remarks by Chancellor Helmut Schmidt. British officials insist they have so far detected no sign of a shift in the West German position.

The Ministers from 12 alliance countries (France, Iceland and Luxembourg are not attending) will also discuss which U.S. warheads should be withdrawn from Western Europe when the new weapons start to be deployed in 1983.

In addition to the 1,000 nuclear warheads the U.S. is now withdrawing unilaterally, the alliance has said the introduction of the new warheads will be matched by a dismantling of older systems.

## Colombo's role draws widespread praise

BY RUPERT CORNWALL IN ROME

"ONE OF the finest pieces of political craftsmanship I've ever seen," is how Mr. Roy Jenkins, the European Commission president, is said to have described the role of Sig. Emilio Colombo, the Italian Foreign Minister, in piecing together the agreement which (bearing upsets) will end the British EEC budget row.

The assembled Ministers are reported to have given him a standing ovation at the end of the 20-hour session of the Council of Ministers.

Nor is it to belittle Sig. Colombo to observe that perhaps it could only have been brought off by an Italian politician, steeped in the art of the funded compromise to mean all things to all men.

He is one of the comparatively few Italian politicians appreciated beyond his country's shores. More than two

decades of involvement with Community affairs, mainly in the Treasury field, but latterly as president of the European Parliament and now as Foreign Minister, have won him the reputation of a skilled, meticulous negotiator, the master of frequently complicated briefs.

He is the living proof of just how much fundamental stability is concealed behind the bewildering succession of government crises in Italy. The formula changes, but the Christian Democrat faces do not. Between 1948 and 1976, he was almost never out of government. By a rough and ready estimate he has served 17 times as a Minister, six times as Under-Secretary, and once between 1970 and 1973 as Prime Minister. His staying power is probably second only to Sig.

Giulio Andreotti's.

In their different ways, they are perhaps the two leading Christian Democrats most closely identified with the Church. But there is said to be little love lost between them, and on the most important question facing the party, the relationship it should build with the Communists, they are poles apart, as 1976 was to prove.

Sig. Andreotti became Prime Minister—the executive symbol of "national solidarity"—and of the efforts of Sig. Aldo Moro to forge a lasting understanding between the Catholic and Communist camps in Italy. Sig. Colombo, largely it was said on the insistence of the Communists, was dropped from the Government as one of the old guard who had to go.

Nor had his economic policies been to the Communists' liking.

During the late 1960s and early 1970s he became identified on the left with a dogged resistance to reform.

Exile, though, can be profitable. Sig. Colombo enhanced his stature as president of the European Parliament, a post he held until the first direct elections last year. In the meantime, as the Communists moved away from the orbit of power, he re-emerged as a contender for important office.

Early this year, his decision to throw his faction (representing 4 per cent of the votes) into an alliance against Communist participation in government helped hardliners carry the day at the Christian Democrat congress. His reward was the Foreign Ministry, and the European Community may be grateful that it was.



Sig. Colombo: standing ovation from Ministers

## Italian Prime Minister faces parliamentary inquiry

BY OUR ROME CORRESPONDENT

SIG. FRANCESCO COSSIGA, the Italian Prime Minister, will have to face what will amount to an impeachment hearing before the Italian Parliament on allegations that he helped in the flight of Sig. Marco Donat Cattin, a suspected terrorist.

This became well-known certain yesterday, when the Communist Party formally announced it would start to collect the signatures of members of parliament. They need the signatures of a third of the members of the lower chamber and the Senate.

Given that the Communists

can muster 283 of the 318 votes required, and that other far-left groups as well as the extreme right-wing MSI and the centre Liberal Party have declared their intention to back the proposed inquiry, their success is assured.

Beyond that, nothing may be predicted. Sig. Pietro Longo, the leaders of the Social Democrat Party dropped from the present Government, yesterday demanded the Prime Minister's immediate resignation before this weekend's important regional elections, whose outcome, under any circumstances, would

have conditioned the survival prospects of Sig. Cossiga's administration.

It is probable that, sooner or later, the storm which has blown up will bring Sig. Cossiga's resignation and a government crisis, but the timing is uncertain. The allegations are that Sig. Cossiga, voluntarily or involuntarily, tipped off Sig. Carlo Donat Cattin, until Saturday Vice-President of the ruling Christian Democrats, that his son was being sought by investigating magistrates as a leader of the Pringa Line (Front

Line) terrorist group.

There is deep unease that this latest debacle will further undermine Italy's international credibility on the eve of two important meetings in Venice. The first of community heads of government, at which Italy might expect to bask in praise and gratitude after having solved the British budget row, takes place just three days after the regional elections. It might even coincide exactly with the "impeachment" if that takes place as some expect, as soon as parliament reconvenes after the recess.

A week later comes the state visit of U.S. President Jimmy Carter to Italy, followed immediately by a summit of the major industrial powers on June 22 and 23.

The campaign for the regional elections is entering its final week with bitter political tension between the two major parties.

Sig. Enrico Berlinguer, the Communist Party leader, yesterday underlined his party's determination to bring down the present three-party coalition of Christian Democrats, Socialists and Republicans.

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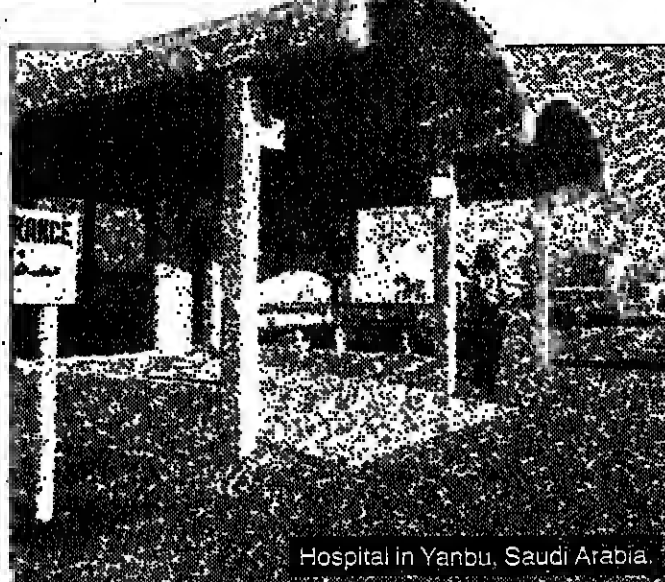
Our turnover in 1979 was 8,678 million Swedish Kronor.

This is our consolidated balance sheet, December 31, 1979—in millions of Swedish Kronor (1,000 Swedish Kronor—approximately £.104 in May, 1980.)

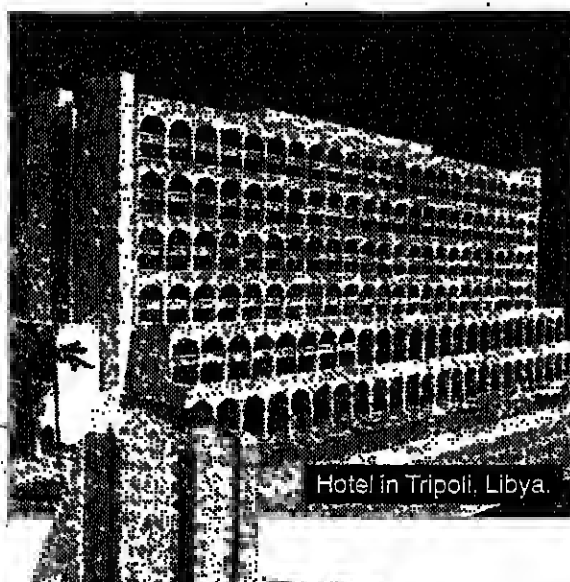
Assets	
Current assets:	
Cash in hand and bank balance	1,708
Receivables	3,559
Properties classed as current assets	2,875
	7,642
Fixed assets:	
Other receivables	236
Shares and participation certificates	192
Machinery and equipment	386
Properties classed as fixed assets	171
	764
Total SKr m.	8,627
Liabilities and Equity Capital	
Current liabilities	1,739
Uncompleted contracts	
Billings from construction of contracts	9,376
Expenditures from construction of contracts	2,514
	1,815
Long-term liabilities	2,830
Unpaid reserves	1,183
Share capital	204
Reserves	236
Net profit for the year	138
Total SKr m.	8,627

**SKANSKA**

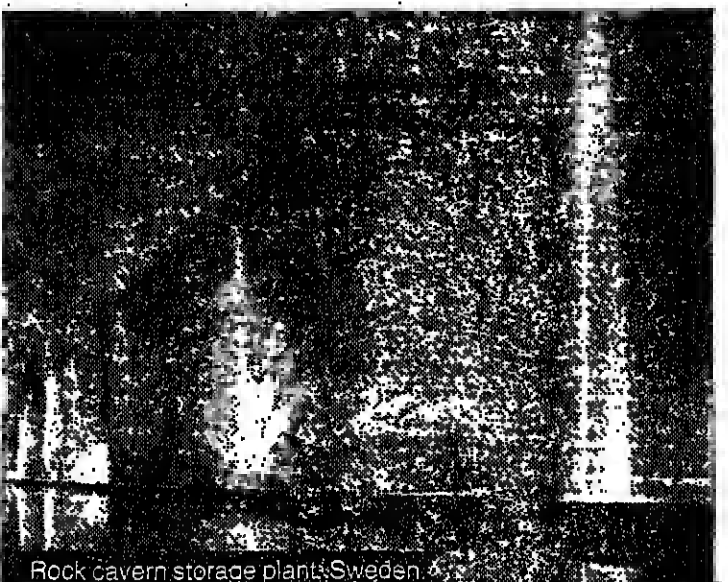
S-182 25 Danderyd/Stockholm, Sweden. Telephone +46-8-753 80 00. Telex 11524 Skanska S.



Hospital in Yanbu, Saudi Arabia



Hotel in Tripoli, Libya



Rock cavern storage plant, Sweden



Hydro-electric power project, Panama



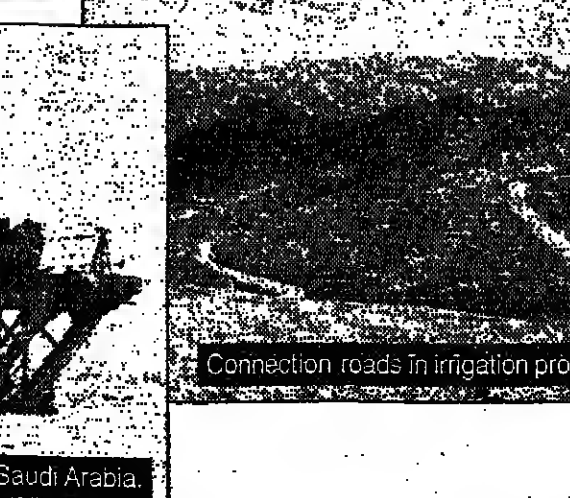
Hotel Pribaltyskaya in Leningrad, USSR



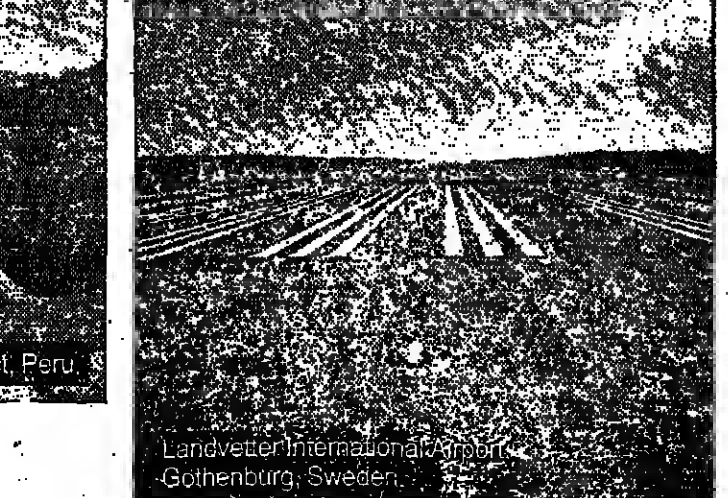
Subway station in Stockholm, Sweden



Harbour extension in Jeddah, Saudi Arabia



Connection roads in irrigation project, Peru



Landvetter International Airport, Gothenburg, Sweden



## OVERSEAS NEWS

## Sabotage bids stress S. African vulnerability

BY QUENTIN PEEL IN JOHANNESBURG

YESTERDAY'S SABOTAGE attempts on two of South Africa's huge Sasol oil-from-coal plants, as well as on an oil refinery, have underlined South Africa's continuing vulnerability to an oil embargo, and its crash programme to overcome it.

The Sasol synthetic fuel plants are the key element in South Africa's plan to develop substitutes for all strategic imports, to guard against any future attempt by the international community to impose economic sanctions. Given that they are the insurance policy against the threat of an oil embargo, the success of the saboteurs in penetrating their security is all the more remarkable.

The attacks constituted the first major attempt by an African nationalist movement to sabotage key economic installations in South Africa, apart from isolated incidents of bomb blasts at railway stations or similar targets. Because South Africa boasts by far the most sophisticated economy of any African country hitherto involved in a guerrilla war, it is inevitably most vulnerable to economic sabotage. At the same time, it boasts the most formidable and sophisticated security services to resist it.

Despite a relatively low dependence on oil-based energy—which provides some 25 per



Oil installations at Sasolburg silhouetted against searing flames and billowing smoke after Sunday night's bomb attack.

cent of South Africa's needs—the country is still vulnerable because liquid fuels power almost 80 per cent of the transport system, and virtually all its military machine. Oil imports, details of which are classified information, were believed to amount to some 250,000 barrels a day (b/d) in 1978.

The three Sasol plants are intended eventually to provide almost half the liquid fuel

requirements. Sasol 1, the original, produces only a fraction, but Sasol 2, which produced its first oil in March, will come into full production by the end of next year, and Sasol 3 will re-double output again by 1984.

One consequence of the expansion of synthetic fuel production is the growing surplus capacity of conventional refineries—Sasol (jointly owned by Shell and BP) and

Mobil at Durban, Caltex at Cape Town, and Natref (in which Sasol has a 52.5 per cent stake, Total 30 per cent and the National Iranian Oil Company 17.5 per cent) at Sasolburg. The refineries are already understood to be operating at not much more than 45 per cent of their 475,000 b/d capacity, so sabotage at any one could be covered by increased production at the others.

Nevertheless, the whole import substitution policy means there are an increasing number of huge capital projects under construction which could be prime targets for sabotage. They are concentrated particularly in the chemical industry, including the R2300m (€125m) Coalplex polyvinyl chloride plant at Sasolburg. Soutra chem's plant for a synthetic rubber plant at Newcastle to replace all rubber imports, and AEC's plant—still on the drawing board—for a R400m methanol-from-coal plant to reduce liquid fuel imports.

South Africa's continuing rapid electricity generating expansion has been accomplished by building giant 3,600-MW power stations, among the largest generating plants in the world—three newly built and three to come. Other key prestige targets could be the Koeberg nuclear power station, being built outside Cape Town, and the

## Baghdad cancels Minister's visit to UK

By James Buxton

BRITISH HOPES of improving its relations with Iraq have suffered a setback with the abrupt cancellation by Baghdad of a visit to Britain by Mr. Saadoun Hammadi, the Foreign Minister, who was due to come to London on Friday. The visit was in reciprocation for the visit by Lord Carrington, the British Foreign Secretary, to Iraq last July. No reason has been given for the cancellation. British relations with Iraq have been strained for the past two years, and two British businessmen are in prison in Iraq.

Yesterday Mr. Mohammed Benyahia, the Algerian Foreign Minister, had talks with Mrs. Margaret Thatcher, the British Prime Minister, at the start of a two-day official visit.

It is the first ever by an Algerian Foreign Minister. The British Government regard it as important in the development of economic links with Algeria, now the second-biggest market in the Middle East, of which the UK has only a 2.3 per cent share.

## Indians give easy victory to Mrs Gandhi

BY K. K. SHARMA IN NEW DELHI

WITH Mrs. Indira Gandhi's Congress (I) Party sweeping to easy victories in eight out of the nine states where legislative elections were held last week, it has become clear that other Indian political parties are now close to annihilation. The handful of seats they won in the eight states are shared by at least five factions of the former Janata party and the Communists.

The results give Mrs. Gandhi virtually complete control of the country. She won an impressive two-thirds majority in parliament last January to form the Federal Government, and now her party, with the nominees as chief ministers, will form Governments in the eight states where nearly two-thirds of the population live.

The eight include the vital Uttar Pradesh and Bihar states which lie in the northern Hindi-speaking Gangetic heartland. Control of these is necessary for any Federal Government to rule effectively, and Mrs. Gandhi has emerged victorious from a closely fought battle with unexpected ease.

Two conclusions emerge from the defeat of the Opposition. First, the electorate has still not forgotten the Janata Party's failings in Government after it defeated Mrs. Gandhi's Congress in Parliamentary and state legislative elections in 1977. Secondly, despite Mrs. Gandhi's demonstrably lacklustre performance as Prime Minister since January, a large number of voters have shown they still prefer her to the hopelessly divided Opposition.

Of equal significance is the electorate's endorsement of the pre-eminent position given by Mrs. Gandhi to her controversial son, Sanjay. He campaigned actively, particularly in Uttar Pradesh, and a large number of the legislators who have won on the Congress ticket are his nominees. Sanjay now has a substantial following in key states of young politicians who owe allegiance to him and, only through him, to Mrs. Gandhi. There is widespread speculation on how Mrs. Gandhi and Sanjay will use their greatly strengthened positions. They head a party which is in control of the Federal Government and most of the country's 22 states.

The only State where Mrs. Gandhi was trounced was Tamil Nadu in the south. There the party, led by the popular film actor, Mr. M. G. Ramachandran, won easily. Regional politics thus remain a force to contend with, a fact reinforced by the creditable performance of a Sikh-based party in Punjab. Regional parties are already in power in States like West Bengal and Kerala, which are ruled by Left-wing groups with mainly local influence.

The States where the Congress (I) has won handily are Rajasthan, Punjab, Madhya Pradesh, Uttar Pradesh, Bihar, Orissa, Maharashtra and Gujarat. These cover nearly the whole of northern India together with large chunks of southern and central India. The Congress (I) already rules the States of Himachal Pradesh, Karnataka, Andhra Pradesh, Kerala, and many north-eastern States are ruled by Mrs. Gandhi's allies.



Mrs. Gandhi: greatly strengthened

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## 'New deal' planned for Tibet

By Tony Walker in Peking

TIBET is being given a new deal by the central Chinese Government.

A senior Communist party official in Tibet has been sacked and other officials criticised for neglecting their responsibilities.

The announcement of the deal coincides with a visit to Tibet by Mr. En Yaobang, general secretary of the Communist Party Central Committee, and Mr. Wan Li, a newly appointed Vice Premier and member of the party secretariat.

The two Communist leaders are carrying out what is described in the official press as "an inspection tour." "Inspections" in the provinces are often bad news for local administrators.

The Communist leaders called for the promotion of more Tibetans to positions of responsibility, and predicted that "within two or three years" local people would occupy two thirds of cadres' jobs on the government payroll.

The new deal includes exemption for the next few years for Tibet from the requirements of state purchasing quotas.

"A household can raise dozens of sheep and several head of cattle," the announcement said. Sideline occupations and handicrafts should be developed.

## President elected for south Sudan

By Our Foreign Staff

A LONG-RUNNING political crisis in Sudan's autonomous Southern Region, which is non-Arab and non-Muslim, appears to have been resolved, with the election of Mr. Abel Alier as the region's new President and head of government by the Regional People's Assembly.

Mr. Alier was president of the South from the ending of the 17-year civil war there in 1972 until 1978, when his supporters lost ground in the elected assembly. But the rule of his successor, former guerrilla leader Mr. Joseph Lagu, gradually broke down in dissent and allegations of corruption against a background of almost no economic progress. He resigned in February. New elections produced an assembly which voted 67-55 for Mr. Alier against his opponent Mr. Samuel Ara.

Last week's summit meeting between President Jaafar Nimeiri of Sudan and Col. Mengistu Haile-Mariam, the Ethiopian leader, is understood to have largely skirted the key issue between the two countries—the war in Ethiopia's northern provinces of Eritrea, which has driven about 500,000 refugees into Sudan.

## 1,000 quit rebel island

VILA—Nearly 1,000 refugees were evacuated peacefully last night from the rebel-held New Hebrides Island of Espiritu Santo.

About 800 plantation workers armed with bows and arrows seized Government buildings on the island last Wednesday. They are backed by some 50 French-speaking Europeans with rifles.

The rebels are demanding autonomy for Espiritu Santo when the New Hebrides, ruled jointly by Britain and France, becomes independent on July 30. The two countries discussed

the problem in Paris yesterday. In yesterday's evacuation, four boats ferried the refugees, who included Britons, New Zealanders and Australians, to the island of Malekula, 20 miles to the south. From there they were transferred to the capital, Vila, on the island of Efate.

The Government, headed by Father Walter Lini, the Chief Minister and Prime Minister-elect, is waiting for a reply from Britain and France to his request for assistance in quelling the rebellion.

Reuter

## Singapore bankers appointed to Cabinet

BY OUR SINGAPORE CORRESPONDENT

TWO FORMER bankers have been given important portfolios in the Singapore cabinet in a move designed to give the younger generation of technocrats a chance to prove their political mettle.

Mr. S. N. Rajaratnam as Minister of Foreign Affairs, and Dr. Tony Tan Keng Yam has been appointed Education Minister, succeeding Dr. Goh Keng

Swee, the Deputy Prime Minister.

Mr. Dhanabalan, 42, is a former executive vice-president of the Development Bank of Singapore, which is owned jointly by the Government and private sector shareholders. He became an MP for the ruling People's Action Party four years ago and currently heads the party's finance department. In February last year he became one of two senior ministers of state in the

Foreign Affairs Ministry.

Dr. Tan, 39, spent most of his working career with the Overseas-Chinese Banking Corporation, of which he was general manager before entering politics in January, 1979. Dr. Tan was recently personally charged by Mr. Lee Kuan Yew, the Prime Minister, with responsibility for supervising the amalgamation of the republic's two universities. He is due to become vice-chancellor of the new National University

of Singapore later this year.

There are now three second-generation ministers in the cabinet—the other being Mr. Goh Chok Tong, 33, who became Minister for Trade and Industry last year. However, all three men are still on probation. Their predecessors remain in the cabinet, ostensibly in an advisory capacity but inevitably ready to step in should any of the new ministers prove unequal to their task.

## Soviet threat poses problems for all, says new Minister

BY KATHRYN DAVIES IN SINGAPORE

A DETERMINED challenge from the Soviet bloc in the 1980s will compound the difficulties for both developed and developing free-market economies at a time when traditional assumptions of free enterprise are under question. This warning was given to the Financial Times World Banking Conference in Singapore by Mr. S. N. Rajaratnam, the island's new Foreign Minister.

"To convince developing countries that their best interests are served by being closely linked to the free-enterprise economies of the West there must be changes in the present economic relationships which the developing countries consider inequitable," he said. At the same time, Mr. Dhanabalan said that the West's political credibility will depend to a large extent on how it can solve or contain political problems in the Middle East.

Middle Eastern politics and their effect on oil supplies and thus OECD growth was a theme taken up by Mr. Michael McWilliam of the Standard Chartered Bank, London. Mr. McWilliam said recent oil price increases would impair growth indirectly by causing governments and monetary authorities to tighten fiscal and monetary

policy to counter growing inflation. The danger of the next business cycle in the industrial countries was that "over-defensive reactions by the so-called 'strong-currency' countries to reduce their current account deficits could accentuate the setback to output and trade."

Mr. Robert Slighton, of the Chase Manhattan Bank, New York, argued that if oil prices rise more steeply than expected for reasons other than political disruption of supply, there is likely to be a weakening of the dollar against European currencies. But internal problems within an oil exporter or armed conflict between oil exporters could lead to general strengthening of the dollar, as a haven currency. "What is new is the increased likelihood that this sort of event may occur."

Instability in foreign exchange markets provides long-term support to gold, Mr. Robert Guy, of M. M. Rothschild and Sons of London, said. While there are hopes for a more stable monetary system in the 1980s, central banks and private investors are likely to see a continuing role for gold. "Leading central banks will seek to strengthen the position of the major paper currencies but will be less hostile to the role of

gold as a reserve asset," he said. Mr. Norman Robertson, chief economist of the Mellon Bank, Pittsburgh, told the conference that a moderate to severe American recession will continue into early 1981. But, he said, "along with the rapid recent inflation rate, there is still no improvement in productivity."

Recent measures to enlarge the International Monetary Fund the World Bank and proposals to increase the capital of the Asian Development Bank, will assist Asian developing countries, Mr. Don Mertz, the director of the Asian Development Bank, said. Multilateral institutions, including the ADB, are also looking at co-financing of loans to developing countries with commercial banks. The ADB can act as the collecting agent for repayment of the commercial bank loan, without cost to the banks, he said.

Mr. Malek Ali Merican of Sime Darby Holdings, Kuala Lumpur, looked at "mixed" or "universal banking" in Asia. Japanese and Korean banks are involved with the large trading and manufacturing groups, universal banking is being proposed in the Philippines and

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is already operating in Singapore. "The question of whether commercial banks should be allowed to invest in equity shares of non-financial companies, is linked with the role of the large commercial banks in promoting economic development," Mr. Merican suggested that large business enterprises can play a vital role in business expansion and, ultimately, in national economic development.

The Philippines Minister of Industry, Mr. Roberto V. Ongpin, said his country's industrial policy would be marked by four principal features in the 1980s. Major industrial projects would be speeded up, export promotion organised, industry rationalised and foreign investment encouraged. "A key element in our strategy will be to bring in a maximum of foreign capital inputs, an objective which we are meeting with encouraging success. In financing these projects, we intend to utilise, to the maximum extent possible, export credits, with their typically extended grace periods, prolonged maturities, and favourable interest rates."

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هكزمن النول



# Primary season ends in anti-climax

BY DAVID BUCHAN IN WASHINGTON



Mr. Ronald Reagan (left) and President Jimmy Carter (centre) are certain to get their party's nominations. While all Mr. Reagan's opponents have dropped out, Senator Edward Kennedy (right) is fighting to the last.

NINE STATES held Presidential primary elections today, in the final anti-climactic round to this year's battle to choose the Democratic and Republican Party standard-bearers in the November election for the White House.

Today, when 696 Democratic and 428 Republican delegates are at stake—mainly from the three big states of California, Ohio, and New Jersey—can still have an important bearing on how President Carter resolves his imminent victory over Senator Edward Kennedy in the Democratic race.

But Mr. Carter is already only a clutch of delegates short of winning the simple 1,600 majority that will deliver him the Democratic nomination at the August party convention in New York, and nothing today can stop him winning those.

One the Republican side, Mr. Ronald Reagan is already the *de facto* nominee and will get a "walk over" in today's races, though some of his erstwhile opponents still have their names technically on the ballot.

All that remains after today is a matter of party conventions in several states. But their outcome has already been pre-ordained, by caucuses held earlier in the year. Thus, the focus has now switched to such issues as: Whom will Mr. Reagan choose as his Vice-Presidential running-mate, will Mr. Carter and Senator Kennedy make their peace soon, or will the latter carry his fight right on to the August convention, will Mr. John Anderson make good his independent candidacy for the White House, or will he be ground to

small pieces by the millstones of the two big parties?

Just as New Hampshire and only 41 delegates for both parties attracted disproportionate attention and excitement in February because it was the first primary of the season, so, inversely, today's "mega-primary" has stirred little excitement because the outcome seems already evident.

Today's races in New Mexico, Montana, Rhode Island, South Dakota, West Virginia and (only on the Republican side), Mississippi, may bring some scattered comfort to the Kennedy campaign. But they will be inevitably eclipsed by the contest in the three big states, where the Massachusetts Senator is making his last stand.

Of the three, Ohio seems to represent the surest prospect for Mr. Carter, who last week chose to make it the site of his only overtly campaigning trip this year. Despite the heavy impact of lay-offs in Ohio's car industry, which should have militated in favour of Senator Kennedy, the weight of the state's democratic hierarchy is behind the President, who has done better in the industrial Mid-West than any one would have expected earlier in the year.

However, according to some recent polls, Senator Kennedy's last fling of the dice may roll him some high numbers in California and New Jersey. The President's support on the West Coast has never been too solid. He lost California to Governor Jerry Brown, not surprisingly, four years ago, and the California Governor's withdrawal from the 1980 race has eased the pinch for Senator Kennedy.

New Jersey has much the same industrial problems from recession as Ohio—the Ford

Motor Company, for instance, is closing a big assembly plant at Mahwah, laying off several thousand workers.

However, the Senator is expected to fare better than in Ohio—perhaps for no other reason than the geographic one that New Jersey lies adjacent to two other Kennedy success stories this year: New York and Pennsylvania.

At the Democratic convention in August, California will field 306 delegates, Ohio 161, New Jersey 113. Senator Kennedy can thus probably reckon on getting a sizeable number of these. Only a landslide win in all three states would really shake President Carter's campaign effort and possibly persuade many of the President's already committed forces that their man is a dubious prospect against Mr. Reagan in the autumn—and that is unlikely.

But Senator Kennedy could draw encouragement from a modest success or two to go to the New York convention to fight for inclusion of his liberal policies in the party policy platform.

His other choice is to throw in the towel quickly. In a show of bravura on Sunday, Senator Kennedy seemed to reject this, saying that he still expected to be the nominee, and scoffing at President Carter's olive branch that the senator could win policy concessions in drawing up the party platform.

# U.S. allocates \$50m for Rapiers

BY DAVID TONGE

THE U.S. is allocating about \$50m (\$21.3m) for the purchase of the Rapier ground-to-air missile system from Britain.

The deal has been under discussion between the two countries for several months, but yesterday U.S. officials said that money for the Rapier system was being put into the U.S. defence budget during its appropriation stage before Congress.

The missile system is to be deployed to defend U.S. airbases in Britain, such as those at Mildenhall and Laconfield. The British appear to have overcome American objections to equipping the defence of a U.S. air base to non-American hands.

likely that British RAF personnel will man the system. The first reason for this is that the defence of other air bases in Britain is already in British hands and co-ordination would be easier. Second, it will be cheaper for the U.S. to use trained British personnel rather than to have to train their own.

The U.S. has agreed to pay Britain interest on her advance-payments for arms purchases from American companies, defence officials disclosed yesterday. Interest of between 12 and 18 per cent is accruing on British payments thought to be about £110m.

By act of Congress, foreign countries buying American defence equipment must pay in

advance for the goods and also include cash for compensation for manufacturers if the contract is cancelled.

This goes in the Foreign Military Sales Trust Fund, which is non-interest bearing.

After what was described as a "bitter debate" inside the Carter Administration last year, Washington agreed to pay Saudi Arabia 14 per cent on some of the money it pre-paid for its American arms.

Now Britain has won the concession after long negotiations earlier this year, it has been confirmed. It is expected that requests for similar treatment will be received from other countries.

# Refugee security stepped up

BY DAVID BUCHAN

SEVERAL HUNDRED more soldiers were sent yesterday to Fort Chafee, Arkansas, the U.S.'s largest centre for handling Cuban refugees, to keep order after a second weekend of violence in which 300 Cubans briefly escaped from the camp and a larger number burned buildings.

The White House announced it was stepping up security at the refugee-processing centres, also located in Florida and Pennsylvania. Mr. Jody Powell, the President's Press Secretary, said the frustration of the

Cubans at being couped up in the camps until their immigrant status is resolved was understandable, but the violence could not be condoned.

The latest incidents, more severe than similar disturbances recently at the refugee centre at Eglin Air Force Base, Florida, increase the chances of a backlash against the Cubans.

Residents around Fort Chafee, which holds 19,000 Cubans at present, are quite literally up in arms about the outbreaks there—some men brandishing clubs and firearms,

threatened to storm the camp at one point. Nationally, a Newsweek magazine poll last month showed a majority of Americans did not want to let the Cubans in.

The political and administrative headaches caused by the refugee influx have undoubtedly hardened the Carter Administration's line towards normalising relations with the Castro regime. The climate between Washington and Havana is now much chillier than in Mr. Carter's first days in the White House.

# Bid to put pressure on Chrysler 'rebels'

BY JAN HARGREAVES IN NEW YORK

A WORLD-WIDE operation got under way yesterday to try to persuade the 20 banks refusing to participate in the rescue of the Chrysler motor company to abandon their reservations.

The official word from the Treasury is that the recalcitrance of these banks, two of which are in Detroit, jeopardises the entire \$3.5bn rescue programme. But no one seriously believes the company will be thrown into bankruptcy because of refusal to participate by 20 bankers at the end of wearying year-long negotiations.

Treasury officials were apparently despatched to New Orleans to a conference of world bankers to push the Chrysler message there. Mr. William Miller, the Treasury Secretary, has been personally involved.

It is thought that four or five of the rebels are European banks. The most intransigent continues to be Banque Bruxelles-Lambert of Belgium,

which was the first bank to sue Chrysler for the repayment of its loans several months ago.

Deutsche Genossenschaftsbank of Berlin and Trinkhaus and Burkhart of Stuttgart are also unofficially reported to be among the rebels, but Credit Lyonnais of France, which was prominent among objectors to details of the plan at last week's meeting between bankers and Treasury officials, is thought likely to participate.

In total, the rebel bankers have loans to Chrysler and Chrysler Financial of between \$20m and \$30m. Banque Bruxelles alone accounts for \$10m of this.

The deadline for a decision is Friday next week, by which time the Treasury hopes all the more than 300 lenders involved will have signed the new loan agreements. One problem is that some of the rebel banks have not even attended meetings on the Chrysler issue.

# Chrysler to help Peugeot with U.S. dealer network

BY TERRY DODSWORTH IN PARIS

THE FIRST PART of the commercial and industrial co-operation agreement outlined at the beginning of this year between PSA Peugeot-Citroen, the French motor group, and Chrysler, of the U.S., was signed yesterday.

The deal is the first measure in what is expected to be a wide-ranging series of accords designed to combine the marketing and manufacturing capabilities of the two companies. It follows the loan of \$100m granted by the French company to Chrysler in February to help the struggling U.S. group with its short-term funding needs.

Under the new agreement, Chrysler has agreed to help Peugeot with the development

of its sales network in the U.S. from next autumn. The American company will also assist Peugeot with the adaptation of its present and future models to the conditions of the U.S. market, as well as with the sales of those vehicles. A similar study has now been started for the Canadian market.

The French company added last night that there was a strong possibility of further announcements on specific component deals within the next few weeks. According to the original outline accord there is a plan for Peugeot to sell parts to Chrysler.

Peugeot-Citroen sells its 504 and 604 models in the U.S. through 270 dealers.

# East Germany to increase aid to Cuba

By Leslie Collett in Berlin

EAST GERMANY, which is Cuba's second largest trading partner after the Soviet Union, is to expand its economic and technical assistance programme to Cuba under agreements signed in Havana by Herr Erich Honecker, East Germany's visiting President.

Herr Honecker and President Fidel Castro of Cuba signed a 25-year friendship and co-operation agreement as well as an accord to develop scientific and technical co-operation. Trade between East Germany and Cuba was \$325m in 1978, with East German exports of plant and machinery well in excess of the value of Cuban exports to East Germany of metal ores and citrus fruit.

While in Cuba Herr Honecker turned over an East German-built cement plant to Gen. Castro, which will be the country's largest when in full production. The Cuban President said East Germany had provided Cuba a two-year loan of 62m pesos (\$38.8m) for the project at 2 per cent interest which he called a "very fair and advantageous price for us."

East Germany also paid "satisfactory and stimulating prices" for Cuban sugar, nickel and other products, he said.

# Threat to pay guidelines in AT and T talks

By Our New York Staff

TALKS OPEN tomorrow for the biggest labour contract renewal in the U.S. this year when negotiators from the American Telephone and Telegraph Company (AT and T) sit down with union leaders.

The Communication Workers of America, which represents 525,000 of the 701,000 workers involved, is pressing for annual wage increases of up to 18 per cent, which is almost twice the level of increase permitted under the terms of the Carter Administration's voluntary wage guidelines. The present contract expires on August 9.

The negotiations come at a critical moment for AT and T, which, after decades of protection from competition, is facing increasing inroads into its preserves from such companies as International Telephone and Telegraph, which has just started a domestic telex service.

Coming in the wake of the aluminium workers' settlement, which looks like the most generous of the year so far, with a negotiated improvement in the basis on which cost of living increases will be determined, the communications workers can be expected to drive a hard bargain.

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## WORLD TRADE NEWS

## Japanese aid boosts China's port capacity

BY TONY WALKER IN PEKING

AT QINGHUANGDAO, on China's North-East coast, a tremendous collective effort is in progress to build the first stage of a big new port development which will enable China to sharply increase its coal shipments to Japan.

Each day, hundreds of carts drawn by horses, mules, and donkeys move tons of rock five miles from a dry river bed to an area being re-claimed for the new port.

Qinghuangdao, which already handles more coal than any other Chinese port, will have its capacity trebled when the second stage is completed in 1985. The first stage is expected to be finished by 1982.

The Qinghuangdao port re-development is one of six projects Japan has agreed to support by way of cheap development loans through its overseas economic co-operation fund.

Shrewdly, the Japanese have put up money for projects which will expedite the flow of raw materials for export. One of the problems confronting the Chinese in their efforts to increase coal shipments to Japan has been lack of port capacity. When the Qinghuangdao re-development is completed, the port will be able to handle between 30-40m tonnes of coal a year as against 11m tonnes in 1979.

The Qinghuangdao project, plus five others for which Japan is making development assistance available, symbolise the growing Japanese involvement in China's modernisation programme. And while the concessional loans of \$1.5bn to be allocated over five years are "untied," there seems little doubt that Japanese companies will reap a big share of the

benefits from China's ambitious plans in port, rail and hydro-electric construction.

The soft loan agreement (3 per cent interest and a 10-year grace period on repayments) reached late last year during the



SIX SINO-JAPANESE JOINT PROJECTS

LOCATION	NATURE OF PROJECT	ESTIMATED COST
Shijiazuo	Deepwater wharf with two berths to handle 100,000-ton vessels	\$320m
Shandong Province	Railway line linking port of Shijiazuo and coal mine at Yanzhou	\$300m
Hebei Province	Modernisation of railway line from Peking to port of Qinghuangdao	\$650m
Hunan Province	Modernisation of rail link between Hengyang and Guangzhou, including construction of 14 km tunnel	\$910m
Qinghuangdao	Port re-development to improve coal capacity	\$160m
Hunan Province	Construction of hydro-electric project to assist in mining and forestry	\$810m

money is to be used to buy equipment overseas.

An official for the Qinghuangdao port authority said last week that some foreign-manufactured coal-handling equipment was being purchased, but nothing is settled yet.

The first stage of the Qinghuangdao project will cost around \$60m, while the second stage will total about \$100m; a little less than \$25m of the Japanese loan has been allocated for the first stage.

When completed, the port will be equipped to handle three 50,000-tonne bulk coal carriers and a number of smaller coal-carrying vessels.

Under the long-term trade

agreement with Japan, China is expected to export about 4m tonnes of coal to Japan by 1982. Much of this coal will pass through Qinghuangdao.

The port of Qinghuangdao will be linked with important

in South China between Hengyang (Hunan) and Guangzhou and the construction of the Wugangzi hydro-electric power station in Hunan province.

The latter is the most ambitious project. It is expected to cost \$180m and take six years to complete. Preparatory planning and survey work has been done for the Wugangzi hydro-electric scheme. A share of the Japanese loan will go towards heavy earth-moving equipment for the project.

Japanese officials say work is moving "unusually fast" on all the projects. Certainly, the port re-development at Qinghuangdao is well advanced.

The injection of Japanese money, and with it modern construction equipment, should ensure these six key projects will be completed rather more quickly than some of China's homegrown efforts.

TOKYO — The Bank of China has signed an agreement here for ¥122.85bn (£235m) in bank loans from the Export-Import Bank of Japan for oil and coal development projects in China.

The Export-Import Bank said this is the first Ex-Im Bank loan to China and forms part of the ¥420bn credit Japan agreed last May to supply to China to help its oil and coal development projects.

The first loan, expected to be dispersed within two or three years, is redeemable over up to 15 years at an annual interest of 6.25 per cent, the bank said.

The money will be used for two oil exploration projects including one in the Bohai Bay and three coal development projects in the provinces of Shandong and Shanxi.

Reuter

## S. Korea's exports rise 18%

SEOUL — South Korea's exports amounted to \$6.5bn (£2.76bn) in the first five months of this year, up 18.2 per cent from a year ago, the Commerce and Industry Ministry said yesterday.

It accounted for 33.2 per cent of this year's annual export goal of \$17bn.

Exports in May totalled \$1.4bn, up 3.1 per cent from the same month of last year.

Receipts of letters of credit for exports were \$6.1bn during the January-May period, up 11 per cent from a year ago, the ministry said.

It said that receipts of letters of credit for exports in May were \$2bn, up 2.3 per cent from a year ago.

South Korean motor vehicle production continued to decline in April, according to the Korea Automobile Industry Cooperative.

April production of four-wheel vehicles totalled 18,707 units, 3 per cent below March 1980, but 49 per cent below April 1979. Passenger car production accounted for the decrease. Production fell to 4,394 units, down 10 per cent from March and 63 per cent below April 1979.

Truck and bus production posted slight monthly gains, however. Truck production rose in April to 4,432 units, up 2 per cent from March but 34 per cent below the year-earlier level. But production continued strong at 1,218 units, a 12 per cent gain from March and 23 per cent above April 1979.

Agencies

## Sharp decline in W. German ship orders

BY ROGER BOYES IN BONN

WEST GERMANY'S shipyards, hit hard by exchange rate fluctuations and sharp overseas competition, suffered a substantial drop in business last year and expect only a slight recovery in 1980.

This bleak picture—familiar enough to British yards—emerged yesterday at the German shipbuilders' annual conference in Hamburg. German yards delivered 136 seagoing vessels with a total tonnage of 433,903 gross tonnes worth DM 2.2bn (£527m). This contrasts with a production in 1979 of 160 vessels, with a total tonnage of 583,000 gross tonnes worth DM 3.8bn (£910m).

The yards are now completely dependent on the production and repair of specialised vessels and freighters. This applies equally to newly-booked orders valued at DM 3bn. Leading shipbuilders believe that orders in hand will lead to deliveries this year of a total tonnage of 400,000 gross tonnes—valued at DM 2.4bn.

Herr Rainer Wollman, president of the German Shipbuilding Federation, said that there was a world revival in demand for medium sized tankers and dry bulk carriers.

However Japanese yards had seized most of these orders pushing their total market share last year to over 50 per cent. Herr Wollman and other leading shipbuilders yesterday attri-

buted this mainly to the weakness of the yen against other trading currencies, including the D-mark. This has also served to depress price levels for new ships in general.

As a concrete example, Herr Wollman quoted the case of 120,000 tonnes deadweight bulk carriers which are currently priced by Japanese builders at Yen 950—that is \$37.5m or DM 67.5m. Had the yen stayed as hard against the dollar as bad the D-mark, that Yen 950 price would have converted at DM 90m. Herr Wollman stressed that Germany simply could not compete in such price terms against the Japanese.

The federation sees a glimmer of hope for the mid-1980s if only because capacity in Western Europe has reluctantly adjusted downwards to meet demand. W. Germany believes it has found an important market niche with its speciality ships which should see it through the crisis.

But the shipbuilders stress that they need continuing government assistance and the confidence of bankers. Shipbuilders yesterday said that they urgently needed the third tranche of the government assistance programme—the European Commission has so far only allowed Bonn to implement two years' worth of its three year 1978-1981 shipyard subsidy plan.

## Long haul for UK in Zimbabwe

BY MARK WEBSTER

BRITAIN HAS a long way to go before it can re-establish its pre-UDI level of trade with Zimbabwe, Mr. Cecil Parkinson, British Minister for Trade, said yesterday.

Speaking at a press conference in London after a five-day visit to the newly independent country, Mr. Parkinson said that before the unilateral declaration of independence (UDI) Britain had 30 per cent of trade with Zimbabwe. In today's market, that would be worth £300m a year, he said, whereas in the first quarter of this year, British exports totalled only £3m.

Mr. Parkinson said he saw no reason why UK exporters should not regain their influence in Zimbabwe and added: "I was surprised at the extent of the goodwill towards

us throughout the business community."

He said many businessmen wanted to buy British goods, although the UK had lost out to those competitors who were prepared to break sanctions during the 14 years of UDI.

Restoring the market would take time, he said, especially as Zimbabwe still had very limited foreign exchange. At one point, the country was down to 10 days' cover for imports, but has since built up its reserves and now had about four months' import cover.

Mr. Parkinson said Britain could penetrate the market with the use of trade, aid, credit and investment, and he was particularly optimistic about prospects for British companies in such big projects as railway

electrification, the expansion of energy generating capacity and the construction of a new airport terminal and facilities.

On Zimbabwe's exports to Britain, he said tobacco producers had expressed their disappointment at the slow response of Britain on their return to the free market. Mr. Parkinson said he would be talking to British companies to encourage them to look again at Zimbabwe's tobacco exports.

He also said he had urged the new Government to lay the ground rules for foreign investment in the country. He said he had told the UK Government it should not lose out in the competition for limited investment resources.

South African wage rates. Page 10

## GM in joint venture with Taiwan group

TAIPEI — the Taiwan Machinery Manufacturing Corporation (TMMC) and General Motors signed an agreement here for a joint venture to produce heavy-duty trucks, buses and diesel engines in Taiwan.

Named Hua Tung Automotive, the joint venture company calls for an investment of \$100m (£42.6m), with GM owning 45 per cent of the capital, TMMC 35 per cent, Central Investment holding 15 per cent, and Bank of Communications 5 per cent, a spokesman for the venture said.

Initially, seven types of heavy-duty vehicles from eight to 35 tonnes will be produced in addition to four types of diesel engine.

Hua Tung will shortly begin construction of a factory in northern Taiwan, which is expected to be in operation early in 1982, with an initial annual capacity of 10,000 units.

Production will eventually be doubled in an effort to market overseas. The company is scheduled to start production early next year using existing TMMC facilities, to meet domestic demand.

Yoshiaki Yamazaki, president of Toyo Kogyo said yesterday Ford Motor of the U.S. plans to market small passenger cars developed by his company in South-East Asia under its own brand name in the "near future".

Mr. Yamazaki said the project calls for Toyo Kogyo, which is owned 25 per cent by Ford Motor, to supply engines and other parts to Asia Pacific Ford of Australia, where the cars will be assembled.

Asia Pacific Ford, a subsidiary of Ford Motor, will then market the cars through Ford's sales network, Mr. Yamazaki said. Agencies.

## 55 airlines interested in Dash 8

By Michael Donne, Aerospace Correspondent

DE HAVILLAND Aircraft of Canada has received letters of intent from 17 airlines to buy up to 55 of the new Dash 8, twin-engine 32-seat airliner. These deals are worth about \$640m (£147m). The Dash 8 is being developed at the company's Downsview, Ontario, factory. The programme is expected to create 3,000 new jobs and could lead to export sales worth more than \$40m for Canada.

Based on initial market studies, de Havilland Canada expects to sell more than 600 Dash 8s by the early 1990s. All the 55 aircraft now being sought would be delivered by early 1986.

Included in the airlines involved is Brymon Airways of the UK, which wants two of the Dash 8s.

The Dash 8, at 32 seats, will fit mid-way between de Havilland Canada's 19-seat Twin Otter and 50-seat Dash 7 aircraft, which are still in full production.

Cathay Pacific Airways said it signed an agreement with the Civil Aviation Administration of China (CAAC) for a joint scheduled air service between Hong Kong and Shanghai. Reuter reports from Hong Kong.

Starting on June 21, the two airlines will begin a daily service between the two cities, with Cathay operating a Boeing 707 service on Wednesdays and Saturdays and CAAC operating the remaining five flights. Cathay Pacific is a Swire Pacific subsidiary.

## Philippines in experiment with 22 double deckers

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE PHILIPPINES has decided to experiment with double decker buses to see if they offer a satisfactory solution to public transport problems in congested urban areas.

Manila has ordered 22 Leyland buses worth, with spares, £1.25m. The city operates about 4,000 single deck buses, mainly supplied from Japan, but was evidently influenced to try double deckers by the impact they have made in Singapore.

Singapore gave Leyland a

pilot order for 20 Atlantean double deckers three years ago and last year followed up with an order for a further 200.

The first two buses for Manila, also Atlanteans, will be shipped out in a fully built-up state this month. Future buses will be supplied in kit form for local assembly through Leyland's distributor, Amalgamated Motors (Philippines).

Body work for the buses will be supplied by Walter Alexander of Falkirk, Scotland.

## Bid to solve air traffic delays

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

EFFORTS to ease air traffic control delays and disruptions in Western Europe during the peak summer travel season will be made at a meeting in Paris starting today.

All the major European governments, aviation authorities and air traffic control organisations will be represented in a bid to achieve closer co-ordination of existing individual national systems.

While there is little that the aviation bodies can do about disruptions caused by industrial disputes, which have been widespread on the Continent in recent summer seasons, there

is much that can be achieved by closer co-ordination, by improving technical facilities, and by improving air traffic flows so as to prevent saturation of existing systems during peak periods.

All of these methods will be considered, and it is hoped that an agreement will be forthcoming at the end of the ten-day meeting, that will go some way at least towards reducing delays which are not only irksome for passengers but also expensive for the airlines.

Dunlop Aviation Division of the UK has won a multi-million

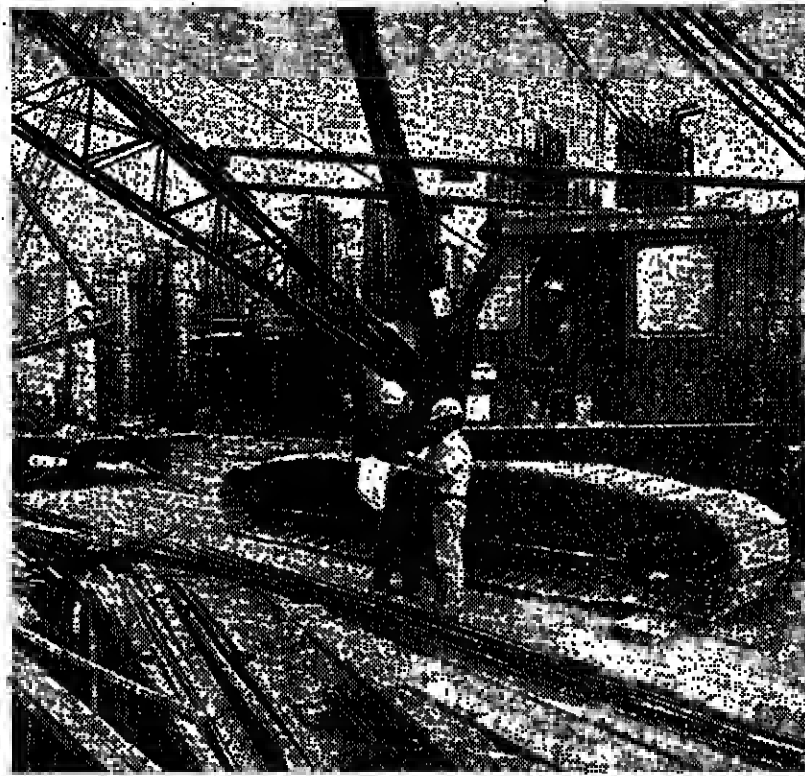
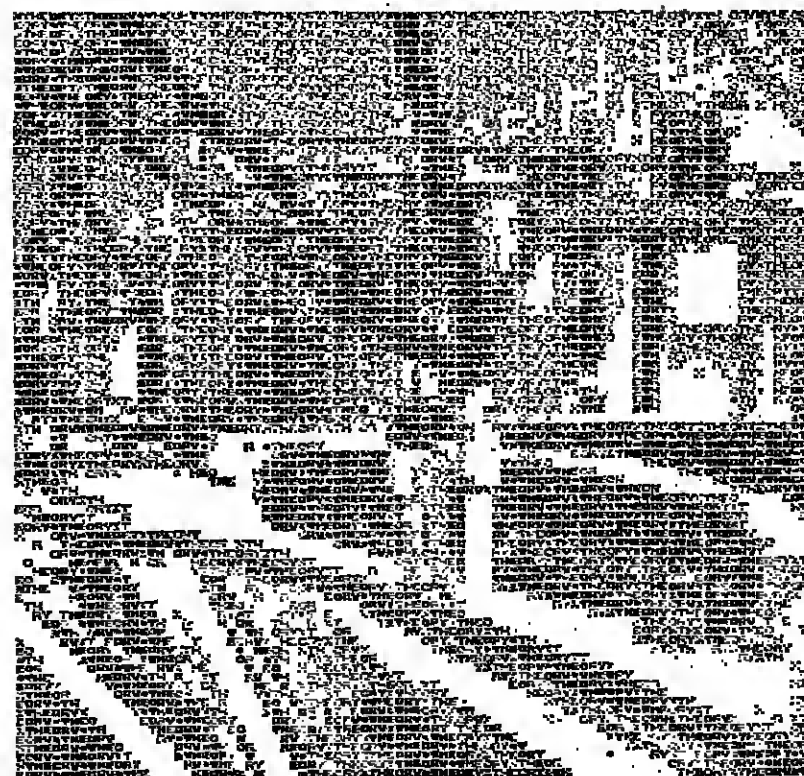
pound contract from Boeing of the U.S. to provide main and nose-wheel tyres for the new Boeing 737 twin-engine jet airliner.

The contract covers supply of these items for 200 aircraft initially, with provision for further aircraft to be supplied later. In addition, Dunlop will supply tyres for the 737 development aircraft.

The 737 is now in full development by Boeing at its Renton, Seattle, factory, and is due to roll-out in 1981, and fly in 1982, with first deliveries to the airlines in early 1983.

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# Lucas likely to seek 2,500 job cuts

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

LUCAS ELECTRICAL is expected to call for more than 2,500 redundancies at its Midlands plant when it meets union leaders tomorrow.

The company refused to comment last night on the scheduled talks. But Lucas told the unions several weeks ago that it was reviewing labour requirements in the wake of the downturn in the international automotive sector.

The Lucas move is only the latest of a series of redundancies and closures at

component suppliers react to the recession in the motor industry. Renault is to close its Coventry motor components factory with the loss of more than 800 jobs; GKN Sankey is to cut its workforce by 330, and Wilmot Breeden by at least 300.

"This is only the tip of the iceberg, and redundancies are mounting at an alarming rate," said Mr. Bernie Hunt, Birmingham South district secretary of the Amalgamated Union of Engineering Workers.

"As importers, particularly the Japanese, take a bigger share of the UK car market, more than 400,000 dependent jobs in the components industry are at risk. The Government must act before it is too late."

Lucas Electrical, which manufactures a range of components including lights and alternators, has 18,000 employees at 12 sites in the Midlands.

The one bright spot for Lucas is its aerospace division with 11,500 workers. Orders

stand at more than £350m and the company is recruiting labour.

But the industrial picture in the region is one of gloom with the latest Confederation of British Industry survey pointing to a fall in home demand, drop in export orders and planned cuts in investment.

The CBI has warned that unemployment and the consequent social problems could pose a problem for the region. The level of jobless, at 6.2 per cent, is only marginally above

the national average of 6 per cent.

The automotive sector, which accounts for more than one in six of the manufacturing jobs in the region, is the key determinant of economic activity. Many motor component companies are expected to cut their labour force by about 10 per cent over the next 12 months. The pace at which the rundown takes place will depend on whether there is any recovery in the car, commercial vehicle and tractor industries.

## Wool body executive to resign

By Rhys David

MR. JOHN WILCOX is to resign his post as area director for North-West Europe at the International Wool Secretariat (IWS), where a major management reorganisation has recently been announced.

The IWS, which promotes wool on behalf of the principal wool-growing countries from its London headquarters, unveiled last month a streamlining of its operations into five new areas.

IWS branch operations in the main wool-buying countries will be the responsibility of the deputy managing director, Dr. John McPhee, who will have five area directors reporting to him. Western Europe, previously divided into three areas, will become a single grouping under Mr. Egon Kolsch, presently the area director for Central Europe. The UK branch, which is under Mr. Wilcox's direction, will report to Mr. Kolsch in Düsseldorf.

The IWS in a statement yesterday said that Mr. Wilcox would be leaving to pursue his own business interests. He is a member of the Council of the British Textile Confederation and chairman of the Retail Trading Standards Association. The director of the IWS economics and market research division, Mr. John Kendall, is also to leave and the southern European area director, Mr. David Goodendy, is to retire on health grounds.

## Government rejects £30m request to aid phurnacite plant

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE GOVERNMENT has rejected a National Coal Board request for more than £30m of assistance to renovate a South Wales plant which makes phurnacite, a high quality smokeless fuel.

The decision, to be announced shortly, is not unexpected, but it is likely to provoke more anger in the Welsh coal industry.

It will place additional pressure on the NCB to close heavy loss-making pits—at a time when reduced colliery output is forcing the closure of at least six Welsh collieries.

Phurnacite is manufactured in six batteries at Aberaman, Mid-Glamorgan, by National Smokeless Fuels. The two oldest batteries in the plant—which runs at a substantial loss—are due to shut in 1982-83, the remainder closing in the 1990s.

The NCB asked the Government for financial support to convert the two oldest batteries to a new West German process which had been found suitable for the manufacture of smokeless fuel from Welsh steam coal.

However, the NCB said it could not justify spending this money on normal investment criteria. It estimated more than a year ago that the operating loss of the plant and supplying pits would still total some £16 a tonne.

The Government has decided, apparently, that the investment cannot be justified on commercial grounds.

The Aberaman plant uses about 1m tonnes a year of coal, most of it supplied by five nearby pits. The closure of the two batteries will reduce this to about 650,000 tonnes a year. The plant and the pits provide employment for about 5,500 men.

The Government's decision comes as the NCB says that at least six South Wales pits—possibly 12—will have to close because of reduced steel production and increased coal imports by the British Steel Corporation.

Welsh miners leaders boycott, Page 11

## New tachograph centre scheme

THE Transport Department is extending the network of tachograph calibration centres to remote areas, to encourage garages to become centres. To qualify, a remote centre must be 35 miles by road from a full standard centre. Scotland and Wales are expected to benefit most from the scheme.

## Plans to streamline Companies Court

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

PROPOSALS TO streamline the procedures of the Companies Court and make them more cost-effective are under consideration.

The proposals are among many being looked at by the review body set up by the Lord Chancellor, under the chairmanship of Lord Justice Oliver, to recommend ways of improving the efficiency of the Chancery Division of the High Court. This includes the Companies Court.

The division has a good record for disposing of its business expeditiously, except in longer witness actions where oral evidence is given. These tend to have to wait at least a year before getting into court because of the amount of work in the judges' lists.

One suggestion for easing this problem is that unopposed petitions for compulsory winding-up of companies should be heard by the Companies Court Registrar instead of one of the four Chancery judges assigned to company matters.

Such a change is thought would have two advantages. The judges would not have to spend their time in effect rubber-stamping unopposed petitions already processed by court officials. They would be free to deal with more important matters.

The change has been mooted for at least 15 years. But it has come under real scrutiny only since the setting up of the review body.

A factor has undoubtedly been the considerably increased number of petitions in recent years. This has meant that one judge has effectively been tied up for one day each week.

In 1976, a record 3,473 petitions were heard. This year's figures are running 15 per cent higher. Between 100 and 150 petitions are listed each Monday. About half are adjourned, for negotiation or arrangements to be made for payment of debts. But about 85 per cent of the original list prove to be unopposed.

For the Registrar to be empowered to make winding-up orders, or to dismiss or strike out petitions, would require a change in court rules. That would present no problem.

What may cause some difficulty is the question of whether the Registrar should sit in chambers or in open court. Under existing procedure, he conducts his business in private. Winding-up petitions are heard in public.

From the court's point of view, it probably makes little difference. Those most concerned would be barristers and solicitors.

At present only barristers have right of audience in the High Court. If the Registrar sat in public that situation would remain, unless the rule were altered. If he sat in private, solicitors too could have right of audience.

Neither the Bar nor the Law Society, which have a joint committee on court procedure changes, has formally given evidence to the Oliver review body, but they are aware of two schools of thought among their members.

Solicitors would like to increase the number of courts where they have right of audience. They would also say that chamber hearings of petitions would be cheaper.

Some Bar members regard the Companies Court, where an unopposed petition is dealt with in a minute or two, as a useful training ground for young barristers.

One aspect is the need to ensure that any change in procedure does not diminish the public's knowledge of Companies Court activities.

A high proportion of compulsory winding-up orders receive some publicity—in the Financial Times, which each week publishes a list of companies compulsorily wound up and in some important local newspapers.

When a company is wound up its workforce adds to unemployment problems—a matter of considerable local interest. Merely to publish a list of such companies, or to make details of the orders available on a public file, would not guarantee the same publicity possible under existing procedure.

Another proposal is that there should be a central register of winding-up petitions, to avoid unnecessary duplication and expense. It is not uncommon for one creditor to file a petition in the High Court and another to petition a county court or district registry.

The local petition has to be transferred to the High Court and orders made on each petition. That means two sets of costs to be paid out of remaining assets, if any, of the respondent company. Less money is available for creditors.

A central register, it is suggested, would enable a creditor to check if a petition had been filed, which it could support, without having to petition itself.

## Building society homes plea

BY ANDREW TAYLOR

BUILDING SOCIETIES should become more involved in providing finance for new house-building both for home ownership and for the private rented sector, according to Mr. Clive Thornton, chief general manager of the Abbey National Building Society.

Mr. Thornton, writing in the *Journal of the Housing Foundation*, says that British building societies must become more competitive in raising funds from the personal savings sector if they are to fulfil a much wider role in the housing market.

"If we are to stand any chance of raising the level of

home ownership we must have a house-building support scheme. Private builders need finance to purchase building land and an assurance of adequate supply of mortgages."

The private rented sector had declined from 25 per cent of all dwellings in Britain in 1965 to 13 per cent by 1975. Building societies could play an important role in ensuring that there was an adequate supply of good quality rented accommodation.

Abbey National has established its own housing association so that it can invest directly in housing programmes without falling foul of legislation that prevents building societies from

owning land.

"We have set aside an initial £5m to finance the construction of 250 two-bedroom housing units and hope that the first tenant will be in residence during 1981."

Mr. Thornton said that societies should also provide support for urban renewal programmes. Abbey was financing the rehabilitation of a number of early 20th century terrace houses in more than 60 specially designated areas throughout the UK.

The objective of building societies over the next decade must be based on a diversification of our traditional role. The objective must be to satisfy a range of housing needs

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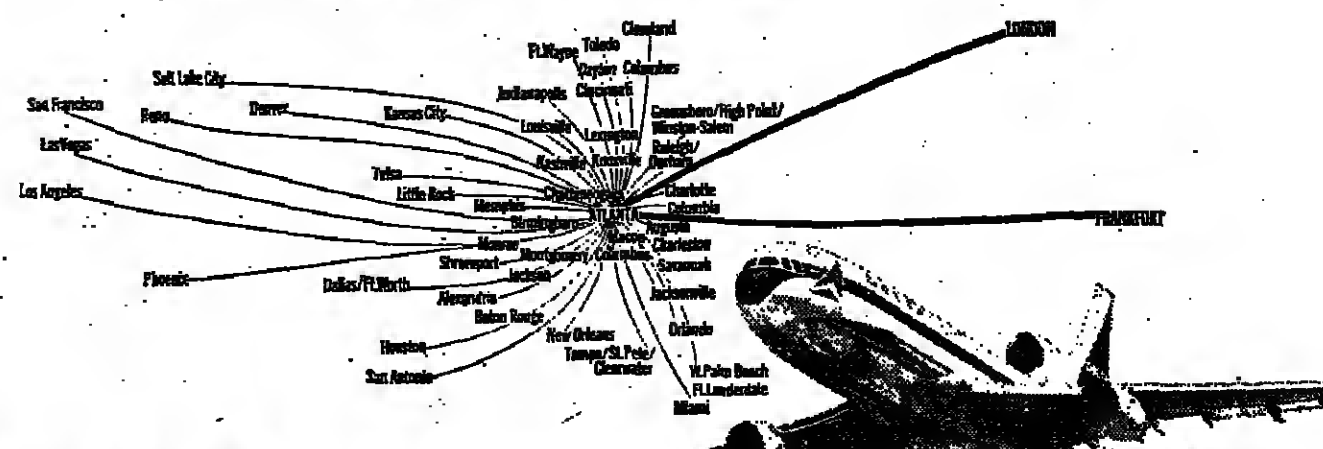
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## Important Rubens to be auctioned at Christie's

THE AUCTIONS in London were overshadowed by the announcement that Christie's was selling an important painting by Rubens, "Samson and Delilah," on July 11. Sent for auction by a Continental family, it was completed in about 1610 when Rubens was 33 and is a large work in a style typical of the later Rubens. Christie's is reluctant to put a value on the painting, but its historical interest and the recent sharp upward movement in price for top-quality works suggest it should go for more than £1m.

At Christie's yesterday, a grande-sonnerie striking ebony bracket clock made in about 1680 by Thomas Tompion, the father of English clockmaking, sold for £110,000, plus the 11.5 per cent buyer's premium and VAT, to the London dealer R. A. Lee. It was a record for a clock by Tompion, for a bracket clock, and for an English clock at auc-

tion. The previous best was the £65,000 for a similar Tompion clock paid at Christie's last year. The Time Museum of Rockford, Illinois, paid £32,000 for a rare Charles II marquetry longcase night clock signed

## SALEROOM

BY ANTONY THORNCROFT

Edwardus East London, while a Breguet watch, No. 1147, went for £10,000 to Mannheim. The sale of clocks and watches totalled £414,273.

Sotbey's started yesterday to sell off one of the best collections of autographs ever gathered together, that of the late Ray Rawlins, who accumulated more than 50,000 items. Top price was the £8,000 which secured a letter signed by Henry VIII addressed to the Duke of Florence in 1544/45. A letter signed by Queen Elizabeth I in 1597 realised £5,400.

At the other end of the scale a 4-inch by 3-inch signed photograph of Margaret Thatcher made £25 and a similar photograph of Sir Harold Wilson and his family made a more modest £23. Other high prices were the £3,400 for an autographed speech by Charles II, £2,800 for signed letters signed by Edward VI, and £2,800 for a document signed by Mary I. The icon sale realised £115,553. A north Russian early 18th-century icon of the Prophet Elijah was on target at £13,500 and a Greek hand cross of borwood probably made at Mount Athos in the 12th century sold for £6,400.

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## UK NEWS

# Borrowing target controls questioned

BY ROBIN PAULEY

THE VALUE of the Treasury's public sector borrowing requirement figures as a base for controls on local authority spending has been criticised by the Chartered Institute of Public Finance and Accountancy.

The most recent figures from the Government's central statistics office show that in 1979-80 the local authority borrowing requirement was £2.9bn compared with an initial estimate in the 1979-80 financial statement and budget report of about £1.2bn.

The enormous discrepancy of £1.7bn has been attributed inside and outside Government to large pay settlements in local government.

"This claim is unjustified," said Mr. Noel Hepworth, director of CIPFA. "The vast majority of local authority annual pay awards in the year were below the earnings growth of 14 per cent quoted in the Government's forecast. And the total cost of comparability awards had an effect on local authorities' cash flow during the year of less than £30m. This is not enough reason for the forecast of local authority borrowing to be wrong by £1.7bn."

Local authorities had been forced to draw heavily on their

reserves because of the continuing high level of inflation, which had not been fully allowed for in Government grants to local authorities. Reserves were £1.5bn on April 1, 1979, and had fallen to £1bn by April 1980. They are expected to fall by another £300m during the current financial year.

## Reserves run-down

Mr. Hepworth said reserves had been employed until now to avoid external borrowing to finance, for example, capital schemes. But the run-down of reserves had led increasingly to more funding of capital investment from external sources.

This contributed to the size of the borrowing in the first three months of 1980, which was £1.5bn, reflecting the traditional high level of local authority spending in the spring when grant income is down, rate receipts are awaited and there is a seasonal increase in capital payments before the end of the financial year.

An unusually high proportion of the first-quarter local authority borrowing was long-term debt, probably reflecting the increasing impact of the

local authorities' code of practice of borrowing, which is simply to extend the life of debt.

The discrepancy of £1.7bn in the figures is the more difficult to explain as there is no evidence that in 1979-80 local authorities were overspending the Government's public expenditure targets.

"If anything, the figures simply demonstrate the Government's difficulty in forecasting local authorities' cash flow and must bring into question the efficacy of target PSBR figures as control totals," Mr. Hepworth said.

The figures are also likely to increase criticism that the Treasury sometimes calculates its estimates from dubious data. The Environment Department is known to be concerned that there is no quarterly estimate of local authorities' revenue accounts, for example.

Mr. Michael Heseltine, Environment Secretary, is reluctant to put local authorities under the extra burden of providing the necessary information for the Environment Department to collate the figures, although the need for them becomes more and more apparent.

# Dover Board calls for £250m on sea-ferry link

BY WILLIAM HALL, SHIPPING CORRESPONDENT

AN investment of £250m in improved cross-channel rail ferry facilities would be a much better and cheaper solution than a channel tunnel, according to the Dover Harbour Board.

In a memorandum to Mr. Norman Fowler, Transport Minister, on British Rail's proposals for a fixed cross-channel link, the Board says that the advantages of the tunnel do not justify the enormous expenditure.

It believes that the provision of better rail connections with the Continent can be done at a fraction of the cost of a tunnel by upgrading the existing train ferry services out of Dover.

The Board says that there is ample evidence that train ferry services can be operated economically and with minimal

## DOVER TRAFFIC FORECASTS\*

	Commercial/Passenger	Car vehicles	Goods vehicles
1979 (actual)	1,244	532	9,283
1980	1,715	747	12,706
1981	2,135	978	15,560
1982	2,415	1,131	17,660
2000	2,735	1,365	20,000

\* Without-tunnel traffic forecasts for Port of Dover.

Source: Dover Harbour Board

delays in loading and unloading. "Although there has been a train ferry service between Dover and Dunkirk for 50 years, the Board says that British Rail has made "no real attempt" to develop the full potential of this service for railborne traffic.

As an alternative to the tunnel, Dover argues that the cost of two new train ferry berths at Dover, one at Dunkirk, and four new train ferries, would be less than £250m. It believes that investment in comprehensive train facilities, together with other port developments already planned, is sufficient to meet whatever traffic demand will arise well into the next century.

Dover is the biggest cross-channel ferry port and handles traffic valued at more than £10bn a year. Forty ships and hovercraft operate to and from the port each day.

Dover's ferries and hovercraft service six Continental ports. Last year Dover handled more than 9m passengers, 500,000 commercial vehicles and nearly 1.3m cars.

# Caravan homes sales rise

BY ARTHUR SANDLES

PRODUCTION and sales of caravans in the UK rose in the first quarter of this year compared with a year earlier—but the rise was due to bigger demand for static holiday and residential caravans rather than for touring models.

National Caravan Council figures show that in January-

March of this year 17,899 caravans were produced, worth just over £52m. In the first quarter of last year 17,577 were produced, worth £40.9m.

Sales in this year's first quarter totalled 15,162 caravans, worth £46.6m, compared with 14,081, worth £33.9m. Touring caravan sales dropped by more

than 800 to 9,093, but the fall was more than made up by a near doubling of the still tiny residential van market from 585 to 919 units and a leap in the sales of static caravans.

Motorcycle sales in the UK are continuing to rise, the 288,000 sales of last year, are also seeing a resurgence.

# The changing face of British pubs

"THERE IS nothing which has yet been contrived by man, by which so much happiness is produced as by a good tavern or inn," wrote Dr. Johnson 200 years ago.

But after a poor year in 1979, with real takings down by 5 per cent, publicans must wish that the sentiments of 200 years ago were more widely held.

More than a third of the adult population regularly visit Britain's 75,000 pubs. In spite of this evidence of the pub's popularity—it is one of the country's most popular leisure activities—takings were hit last year by industrial unrest, severe winter weather and price increases averaging about 25 per cent.

Drunk prices rose by 17 per cent in the last quarter of 1979 compared to the same period in 1978, an increase matched by total spending on drink. However, pub takings went up by only 12 per cent. The extra spending went into the clubs and supermarkets, which sell drink at often considerably lower prices.

The main casualties of this changing trend appear to be small country pubs without any passing trade, and the unfashionable inner city ones which do not serve lunch and lack an office-worker clientele.

Pub landlords are somewhat pessimistic following a series of industry forecasts showing a continuing shift in the 1980s to clubs and take-away outlets.

The National Union of Licensed Victuallers, the landlords' association, warned this month that the proliferation of drink outlets "threatened the very existence of our trade."

The association in a submission to the Government on the need for changes in the licensing laws, argues that shops are able to sell alcohol as a loss leader.

"The pile-it-high, help-yourself, self-serve philosophy has become an alcoholic dream," it says.

Licensed victuallers have vociferously claimed that they are unable to compete with the

supermarkets and, more importantly, the clubs, because of their competitors' price advantages.

In order to make up the balance they want tougher licensing restrictions. Licences should be granted only where applicants can prove existing

facilities in the area are inadequate, they argue.

Publicans and the breweries have been working towards a long-term change in the style of public houses. They want them to become social centres, catering for families and friends in comfortable surroundings.

A survey for the Brewers' Society last year found that man opted for a friendly atmosphere, whereas women placed greater emphasis on cleanliness and comfort.

The brewers are backing the strategy with an investment programme of several hundred million pounds a year. The Big Six—Allied, Bass, Gaird, Metropolitan, Courage, Whitbread and Scottish and Newcastle—plan to spend about £250m this year on refurbishing their pubs.

This can range from complete redecoration costing £100,000 or more to simple improvements in toilet facilities. Critics, including the Campaign for Real Ale, the pub preservation group, suggest that too much renovation is simply "tarting up." False wood veneers, excesses of plastic coverings and gaudy colour schemes, they say, are too common.

An interesting development has been the growth of outdoor drinking. Gardens outside country pubs and tables and chairs on the pavement in town

pubs are catching on in the summer.

Pub food is one of the biggest areas in the past five years to change. The large breweries have been increasingly viewed as an essential part of the "amenities package" pubs see themselves providing.

For the first time this year, Egon Ronay considered it worthwhile to bring out a pub guide. This was not compulsory but the standard of most "Two many pub meals are, alas, a tale of woe, complete lack of understanding, let alone concern for good food, fare of complete predictability and unreliability of times when it's available," said the guide.

But, in a sizeable minority of pubs, Ronay found prices remarkably low and it makes one wonder why a conscientiously prepared dish, served appetisingly, and in ample portion, should cost three or four times less in a pub than in a restaurant.

His pub of the year, The Fox at Ansty, near Worcester, served a wide selection of cold buffet dishes for £3 and a large ploughman's lunch for 60p.

One obstacle to the pubs' ambitions to provide a better family atmosphere is the licensing laws' restrictions on children. At its recent conference the victuallers' association called for changes to allow children of any age into licensed premises up to 8 pm provided they are accompanied by a parent or guardian. It also wants the legal age of drinking to be reduced from 18 to 16.

Unless these proposals are implemented, pub landlords believe they will lose out increasingly to licensed restaurants and cafes. It seems doubtful though if any change is imminent. The Government has already refused to make such measures a part of official business.

The outlook for pubs is made gloomier by the expected increase in costs, which are likely to outstrip turnover, and put further pressure on profit margins.

In spite of the problems, there appears to be no shortage of applicants to become pub landlords or landladies. A well-sited pub in the South East could attract as many as 100 or more applicants.

# Regional policies 'helped jobs'

By Anthony Moreton, Regional Affairs Editor

THE ECONOMIC position of the assisted areas improved across a broad front during the 'sixties and 'seventies according to a paper produced by the Department of Industry. But the document admits that it is difficult to judge how much of this improvement was directly attributable to regional policy.

Miss Judith Marquand, author of the paper, says this is because "there is no methodology for assessing the effects of regional policy that is unequivocally defensible and robust."

The problem of analysing regional policy is that it is impossible to say what represents a net addition to economic activity in an area and what is merely a transfer from other areas.

Nevertheless, Miss Marquand believes there is enough evidence to say that it is "highly probable" that "positive regional policies have had a positive effect." And she goes on to say that further work on the role of the infrastructure in stimulating employment and investment, together with the nature and variation in regional public expenditure flows, would be useful.

On the employment side there is evidence to show that in the three main assisted areas—Scotland, Wales and the north of England—employment was higher by at least 20,000 a year, cumulative, during the period 1960-71 and by some 11,000 a year during the years 1971-76 than might have been expected on the basis of trends in the 'fifties.

## Changes

There is also evidence that regional assistance was an important factor in attracting investment to the regions, at least up till 1971.

Since then there have been major changes in the pattern of development. After 1971, Miss Marquand states that the most marked feature was that firms moving did so in order to get out of the cities. Regional policy may have had some effect, but it appeared to be much weaker than in the 'sixties.

The paper, which is an independent one expressing the views of the author rather than of the department, also says the belief that labour productivity is lower in the assisted areas. There is "no evidence" for this contention, Miss Marquand asserts.

"The most striking difference, indeed, appears to be that between firms in conurbations and firms elsewhere, rather than between firms in assisted and non-assisted areas."

Measuring the Effects and Costs of Regional Incentives, by Judith Marquand, Government Economic Service Working Paper No. 32, From Department of Industry, 123, Victoria St, S.W.1.

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## UK NEWS = PARLIAMENT and POLITICS

## Shore attacks EEC formula

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE AGREEMENT over Britain's Common Market budget contribution meant that Mrs. Thatcher was still playing "Lady Bonifant" to the EEC.

Mr. Peter Shore, Labour's Shadow Foreign Secretary, claimed in the Commons yesterday.

"How can the Prime Minister agree to so wet a formula for the future?" Mr. Shore demanded.

He claimed that with a little more nerve and persistence, and by continuing to veto an agricultural price rise, the Prime Minister could have carried out her promise to eliminate Britain's net contribution and win a fundamental and lasting change in the Common Agricultural Policy.

There would be further increases in the price of our milk, lamb and cereals and the UK would still be the second largest contributor to the budget.

He argued that the agreement meant that Britain would have to pay out no less than £1,500m over the next three years to countries more prosperous than ourselves.

The new package, agreed in Brussels at the end of last week, was outlined in the Commons by Sir Ian Gilmour, the Deputy Foreign Secretary. In a separate statement, Mr. Peter Walker, Minister of Agriculture, gave details of the agreement to raise farm prices by 5 per cent.

According to Sir Ian, the balance of these two agreements taken together "add up to a fair and advantageous outcome."

He said it was "sheer

effrontery" for Mr. Shore to say that the Government should now turn down a refund of £710m this year and £860m next year.

Both Ministers failed to mollify the Labour Party, which claimed that the Prime Minister had failed to secure her objective of getting a broad balance on the budget.

They argued that the agreement was a trade-off between the problem of the Common Agricultural Policy, and maintained that the price increases to British housewives would result in further inflationary pressure and higher wage demands.

They firmly believed that the decision to raise agricultural prices was a trade-off agreed by the British Government in order to get a settlement of the budget question.

Mr. Roy Mason, Labour Agricultural spokesman, alleged that Mr. Walker had clearly been used as the "fall guy" by Mrs. Thatcher and Lord Carrington in their budget negotiations.

Mr. Mason said that as a result of the agricultural agreement, average prices for the British consumer would rise by between 5.5 per cent and 7 per cent at a cost of £300m. Within 12 months there would be a lamb mountain of between 30,000 and 35,000 tonnes.

But Mr. Walker told him that he was 50 per cent out in his figure for the price rise to the consumer. In fact, the increase was £200m.

The agreements were, however, given a favourable response from Conservative MPs.



Hugh Routledge  
Peter Shore: wet formula

A succession of Tory backbenchers congratulated the Government, particularly on the higher prices for British farmers.

Mr. Michael Morris (C. Northampton South), said that for an increase on the retail price index of 0.15 per cent the Government had achieved a two-thirds reduction in Britain's contribution to the budget. This would be welcomed by the British housewife.

Mr. Tony Marlow, (C. Northampton North), one of the few Tory critics, said that a Sunday Times investigation estimated that Britain was pay-

ing an extra £1,500m a year on food bills as a result of the Market. He thought this was "a hell of a price to pay."

"If this is the limit of European generosity, then the sooner we pull out of this regime the better," he said.

The agreements were also condemned by Mr. Enoch Powell (Ulster Unionist, South Down). He said that there was a deep and rising determination in the country that Britain must be free from the intolerable limitations placed on our freedom of action by membership of the EEC.

"The statement you have just made will prove to be a step towards that end," he told Sir Ian.

In his statement to the House, Sir Ian stressed the importance of the Council of Ministers' decision to review the development of Community policies and the operation of the budget.

This, together with the restraints imposed by the 1 per cent VAT ceiling, would enable Britain to press for lasting reforms to resolve the budgetary problems.

There were cheers from the Conservative benches when he hit back at Mr. Shore by telling him that under the new arrangements, food price increases in a year would be equivalent to those which took place in a fortnight under Labour.

The food price increases would be very small indeed, he said. They would add 0.15 per cent to the retail price index and 0.7 per cent to the food price index in a full year.



Roger Taylor  
Sir Ian Gilmour, Mr. James Prior and Lord Carrington leave yesterday's Cabinet meeting.

## Food price rises will 'mock restraint plea' says Labour peer

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE BUDGET settlement also came in for criticism from Labour peers in the Lords where a statement was made by Lord Carrington, Foreign Secretary.

From the Opposition front bench, Lord Gorton-Roberts said that the statement had not come to grips with the fundamental problem facing the Community and Britain.

He attacked in particular the increases in food prices. The British housewife would be paying 80p for butter while the Russians would pay 24p.

"They will be laughing all the way to Afghanistan and beyond," said Lord Gorton-Roberts.

By increasing food prices the Government had made a mockery of its pleas to the trade unions to exercise wage restraint in the next few months.

"Wage demands begin not on the shop floor but in the kitchen," he said.

For the Liberals, however, Lord Gladwyn, said his party wholeheartedly welcomed the deal and congratulated the Foreign Secretary on the settlement.

Lord Carrington told the House that in one year in office the Tories had not only persuaded the EEC that there was a budget problem, but had got a solution which was satisfactory "as far as it goes."

"It does not lie in the month of members opposite to criticise the settlement," he said. "The whole point of this deal is that it now recognises that there has got to be a new look at the financing of the EEC and it can't go on as it is."

The Foreign Secretary maintained that it had been the stand taken by the Prime Minister which had enabled Britain to get the present deal.

"Don't let us underestimate the political advantages of the Community," he said.

## Labour picks at political crumbs

BY PHILIP RAWSTORNE

LABOUR WAS left with few political crumbs in the Commons yesterday as the Government accepted the EEC's offer of two-thirds of a loaf.

Mrs. Margaret Thatcher, who has pummeled and kneaded the Common Market agreement into shape, set silently by while her Ministers delivered the bread.

Sir Ian Gilmour, Deputy Foreign Secretary, and Mr. Peter Walker, Agriculture Minister, made the most of the Cabinet's deal.

Butting the slices lavishly, they satisfied all but a few despicably Tories.

A hell of a price to pay rumoured Mr. Tony Marlow, earning a further rebuke from the Speaker for bad manners.

Labour MPs greeted the spread before them with noisy derision.

Mr. Peter Shore demanded acidly what had happened to the broadly balanced bill of fare that had been promised.

Britain would still have to pay £1.5m over the next three years and would be the second-largest contributor to

the budget, he said. British consumers were now going to pay even more for their food while surpluses continued to amass in the Community, he said.

The total effect on British food prices would be to increase them this year by as much as the last Labour Government increased them every fortnight, said Sir Ian.

Tory MPs howled with laughter and Mr. Shore protested indignantly about Sir Ian's "boggling indignation."

The deputy Foreign Secretary pointed out that even Mr. Callaghan had said the farm price freeze should only be maintained until the budget issue was settled.

Mr. Callaghan protested strongly that his words had been totally misconstrued.

"It is impossible to misconstrue them any other way," Sir Ian lightly replied.

Mr. Enoch Powell, pecking vigorously at the EEC's offer, warned that there was "a deep and rising determination" in the country to be rid of the Common Market's

intolerable limitations on our freedom.

"The statement you have just made is a step towards that end," he declared.

"I think that's extremely unlikely," said Sir Ian, promising that Britain would now play a full and co-operative role in tackling the community's problems.

Sir Ian dosed a further outbreak of Labour gripes—but the grumbles began to sound more hollow. Mr. Roy Mason got even less sympathetic treatment from Mr. Walker.

For all Labour's claims of broken promises, Mr. Walker claimed that many of his achievements would benefit the consumer as well as the country in general.

Cheaper butter, reasonable lamb prices, whisky export rebates—Mr. Walker ran through the list with a sharpening political appetite.

For a British Minister to come back from Brussels with such goods was an historic event, he declared.

## S. Africa wage rate measures ruled out

MR. CECIL PARKINSON, Minister for Trade, last night ruled out the use of compulsory measures to require British companies operating in South Africa to give details of the wage rates paid to their African workers.

He told Mr. Michael Meacher (L. Oldham West) that the Government was taking similar action to that of the previous Administration, in which Mr. Meacher served as a junior Trade Minister.

"As Mr. Meacher will recognise, coercion would be incompatible with the voluntary code published by the Administration," said Mr. Parkinson.

Mr. Meacher had asked what action the Government took to obtain the co-operation of the 17 British companies operating in South Africa, which had refused to provide information under a code of conduct.

## Major impact on public borrowing

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN'S PROPOSED deal on its EEC Budget contributions will have a major impact on both the current account of the balance of payments and on public sector borrowing. But it will make little difference to the underlying monetary prospects add to the outlook for interest rates.

The deal as confirmed in the Commons yesterday would reduce the UK's net contribution this year from £1.08bn to £370m and, in 1981, from £1.3bn to £440m.

These figures compare with the Treasury's forecast at the time of the Budget of a current account deficit of £24bn this

year and public sector borrowing of £34bn in 1980-81.

The agreed savings can broadly be deducted from these projections. This is because the Government has made it clear that the deal will not result in any net additions to spending.

Thus any part of the rebate from the EEC which is allocated to infrastructure spending within the UK is likely to be treated as a substitute for existing British Government programmes.

Similarly, the Government was indicating yesterday that the money would not go to finance tax cuts in view of the overriding objective of reducing

public-sector borrowing in order to contain the rate of monetary growth.

It is still not clear when the adjustments will be made though it is hoped that the rebates on the reduction to the UK's 1980 contribution will be received before the end of the 1980-81 financial year.

The monetary impact of the deal is more complicated since the UK's contributions are an external rather than an entirely domestic transaction.

The EEC Budget contribution component of the current account has its counterpart in external and foreign currency finance for the public sector.

These items will be altered in offsetting ways as a result of the deal.

The general view among most City analysts yesterday was that the main direct result of the EEC Budget deal would be to intensify existing upward pressures on the sterling exchange rate which is already leading to vocal complaints from industrialists.

The net effect on the main domestic monetary measures is likely to be small and will depend on the assumptions about exchange rate policy. Any intervention might lead to inflows which could boost the money supply.

## "Our business blossomed when we moved to a nursery."



"OUR company motto is 'We're in business to solve your problems'. Unfortunately, it was a little difficult to do that from two rooms above a bank. We couldn't even get some of the equipment we were working on up the stairs!"

John Hunt is the founder and Managing Director of LC Automation, who specialise in the design and production of advanced electronic control systems.

"When we decided to move, the nursery factories in Central Lancs were the most enterprising we saw. Everything was finished to a high standard... walls were painted, power points were installed, heating and lighting ready to use; we could walk in and start work immediately."

"From a cost point of view, Central Lancs was definitely the best value for money."

John expected to stay in his new factory for at least four or five years.

But things went even better than expected, and within just 3 years, LC Automation had to find yet larger premises.

"Central Lancs were again very help-

ful—they provided the bigger premises we needed, and we're very pleased with them."

LC's technology has to be in line with the latest developments in micro-circuitry, but John reckons that's no problem.

"Although we're a young company, our management team has 35 years experience in this field."

"And in our production department, industrial relations are first-class—there's never even been the threat of a strike."

To follow the company's policy of solving customers' problems, representatives spend a lot of time on the move.

"This site is well located for reaching customers all over the UK."

"For example, I can come in first thing in the morning, do the post, and still be in Somerset by noon."

Micro-processor technology is continually expanding and diversifying. So John feels his company's market is buoyant, and will remain so for the foreseeable future.

"Our workforce is six times what it was in 1975, and we should double it within the next three years."

"We have considered other places, but we definitely feel that Central Lancashire is the best place to continue our development."

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## Tough calls on public wages

BY IVOR OWEN

MINISTERS FACED repeated calls from the Tory back benches last night for more effective action to prevent excessive wage settlements in the public sector.

They were led by Mr. Christopher Patten (C. Bath), a former director of the Conservative Research Department, who underlined the need to establish a clear link in the public sector between earnings and ability to pay.

To cheer from his back bench colleagues, he declared: "Cash limits have got to mean what they say and we have got to make it clear that 25 per

cent into 14 per cent does not go two years running."

Mr. Patten, speaking in a wide-ranging debate on the economy during the committee stage of the Finance Bill, argued that monetarism was not enough to deal with the pay issue but stressed that he was not advocating a return to a full-scale institutionalised incomes policy.

But he insisted that the use of the staging process to enable cash limits to be overcome must not be allowed to continue.

Mr. Patten endorsed the view of the CBI that pay policy could only be a palliative and not a cure, but suggested that there was a role for arrangements which brought greater awareness of market forces into pay bargaining.

He described the outcome of the first pay round during the lifetime of the present Government as "damagingly high."

Mr. Patten warned: "that pay round is going to make our problems over the next two or three years very much more difficult than it would otherwise have been."

"The next pay round will have to be very different."

Mr. David Davies, Chief Opposition spokesman in the debate, maintained that Government policies were responsible for at least 8 per cent of the increase in the level of inflation over the past 12 months.

He highlighted the difficulties which companies would face in the next pay round if it began with inflation running at an annual rate of 22 to 23 per cent.

Mr. Davies pointed out that 20 per cent settlements had been made at the start of the current wage round when the inflation rate was 14 to 15 per cent.

As the wage round progressed there had been higher settlements than those at the start and this was something which could well happen next year.

Mr. Davies contended that a reduction in interest rates with inflation at its present level would lead to more bank borrowing, with some firms using borrowed money to finance pay

deals.

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deals.

## Cabinet to assess course of policies

BY RICHARD EVANS, LOBBY EDITOR

AN ALL-DAY meeting of the Cabinet has been arranged next month to allow Ministers to take stock of their economic policies and to assess the results of the Government's first year in office.

This meeting, to be held at 10, Downing Street on July 16, will give a rare opportunity for the Cabinet to study the effects of monetarist policies in depth, in contrast to the crowded schedule of weekly Cabinet meetings.

Any suggestion that it is an emergency meeting called to consider a change of policy is firmly rejected in Whitehall. But it will clearly give those Ministers who are known to have reservations about the direction of Government policy the opportunity to express them.

So far, the so-called "wets" have occasionally expressed reservations in private about the emphasis on monetarism.

Edward Heath and Sir Harold Wilson. Mrs. Thatcher held similar meetings of colleagues when she was Opposition leader, and further Cabinet meetings are anticipated on different issues.

The gloom of recent economic and business forecasts could strengthen the resolve of those members of the Cabinet who have anxieties about the inflexibility of the guidelines being pursued by Mrs. Thatcher and her Treasury Ministers.

The holding of special Cabinets on particular subjects was favoured by both Mr. Edward Heath and Sir Harold Wilson. Mrs. Thatcher held similar meetings of colleagues when she was Opposition leader, and further Cabinet meetings are anticipated on different issues.

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## BASE LENDING RATES

A.B.N. Bank	17%	Guinness Mahon	17%
Allied Irish Bank	17%	Hambros Bank	17%
American Express Bk.	17%	Hill Samuel	17%
Amro Bank	17%	C. Hoare & Co.	17%
Bank of Scotland	17%	Hongkong & Shanghai	17%
Bank of Ireland	17%	Industrial Bk. of Scot.	17%
Bank of London	17%	Kayser Wilhelm	17%
Bank of Montreal	17%	Langley & Co. Ltd.	17%
Bank of New South Wales	17%	Langley & Co. Ltd.	17%
Bank of Cyprus	17%	Lloyds Bank	17%
Bank of N.S.W.	17%	Edward Manson & Co.	17%
Banque Belge Ltd.	17%	Midland Bank	17%
Banque de Rhone et de la Tamise S.A.	17%	Samuel Montagu	17%
Barclays Bank	17%	Morgan Grenfell	17%
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The Cyprus Popular Bk.	17%	Unit Bank of Kuwait	17%
Duncan Lawrie	17%	Willesday Ladlow	17%
Eagle Trust	17%	Wills & Wills	17%
E. T. Trust Limited	17%	Winstone & Glyn's	17%
First Nat. Fin. Corp.	17%	Winstone & Glyn's	17%
First Nat. Secs. Ltd.	17%	Yorkshire Bank	17%
Robert Fraser	17%	Members of the Accepting Houses Committee	17%
Antony Gibbs	17%	7-day deposits	15%
Greyhound Guaranty	17%	1-month deposits	15%
Grindlays Bank	17%	3-month deposits	15%
		6-month deposits	15%
		1-year deposits	15%
		2-year deposits	15%
		3-year deposits	15%
		4-year deposits	15%
		5-year deposits	15%
		6-year deposits	15%
		7-year deposits	15%
		8-year deposits	15%
		9-year deposits	15%
		10-year deposits	15%

## "Thanks, Central Lancs"



# NUR accepts 20% deal for Tube workers

By Philip Bassett, Labour Staff

LEADERS of the National Union of Railwaymen yesterday accepted a pay offer put to London Transport's 23,000 tube workers. It will mean pay increases of 20 per cent.

Though the numbers involved are not large, the deal is a further example of powerful public sector groups settling at about 20 per cent in spite of the Government's determination to try to keep down the size of public sector pay settlements.

Last year the NUR threatened to bring London's Underground services to a halt by pulling out its 18,000 tube members. Only an arbitration award which raised the offer from 10.3 to 14 per cent staved off strike action.

The deal, which has also been accepted in principle by the other rail unions, could be significant for the London Transport Executive in that, like the main British Rail pay deal this year, it holds out the prospect of productivity improvements.

The productivity proposals of the LITE will be considered by the lower regional levels of the unions' consultative machinery. Only if there are any difficulties with parts of the suggested improvements package will it be referred to the unions at national level.

LITE and the unions will consider what progress has been made at a meeting on July 14. If it has been satisfactory, the deal will be backdated to April 21, the due settlement date. At present, the deal is due to be backdated only to May 5.

One key question for London Transport is agreement on the introduction of one-man operation on certain lines. Local NUR delegates last year rejected a one-man agreement although it had been signed by the union.

This time the relevant NUR sectional council will draw up a programme for the appointment of one-man operation drivers, but possible difficulties are not being ruled out.

The deal will take a railman's rate from £52.23 to £62.68; that of a motorman from £77.72 to £93.26 and that of an automatic train operator from £89.42 to £107.30.

The NUR executive has also accepted a 20 per cent pay package for its membership in British Rail's 50,000 engineering and maintenance workers. But full acceptance of the deal is being delayed by a consultation exercise being carried out by member unions of the Confederation of Shipbuilding and Engineering Unions.

The NUR has proposed a joint railway trade union council to eliminate what Mr. Sid Weighell, NUR general secretary, described as the "constant inter-union friction" between the NUR and the train drivers' union ASLEF. A third union, the white-collar Transport Salaried Staffs Association, would also be included.

The proposal, which follows the three unions' maintenance of a common front in the recent British Rail negotiations, would give 12 seats to the NUR and six each to the other two unions. The chairmanship would rotate, and decisions would be by a majority vote, with each union retaining the right of veto.

## A thousand fewer new apprentices this year

By Philip Bassett

THE Engineering Industry Training Board yesterday warned that 1,000 young school-leavers will not be offered engineering apprenticeships this year because of Government cuts in the Board's funding.

The board's sponsoring body, the Manpower Services Commission, has told the Board that because of the cuts - last December the Government announced a 17 per cent cut in the MSC's manpower costs - it could fund only 2,000 extra apprenticeships instead of the 3,000 the board thinks necessary.

The board estimates that about 22,000 apprenticeships overall will be needed. About 20,000 of these are financed by the industry itself.

Lord Scanlon, chairman of the board and formerly president of the Amalgamated Union of Engineering Workers, said yesterday that if Britain was to survive as an industrial nation we had to be training now for the middle-1980s.

He said that meeting the cost of the shortfall would amount to only about £3m. At the end of the schools' summer term in July he said there would be 10 male applicants for every one engineering apprenticeship, discounting the growing number of female applicants the Board was keen to attract.

The Board is keen to see the present system of funding replaced with a block grant. Alan Pike writes: A wide-ranging review of industrial training boards by the MSC is now nearing completion.

The results of the inquiry into the modern training needs of industry and the role of the industrial training boards will go first to the commission and then to Mr. James Prior, Employment Secretary.

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## Engineers threaten Post Office with 'damaging action'

By Nick Garnett, Labour Staff

THE POST OFFICE was warned yesterday that it faces the prospect of damaging industrial action in telecommunications unless it alters its position on pay for engineers and technicians.

The Post Office Engineering Union has rejected a pay offer of about 15-17 per cent, which management says is the maximum it is prepared to make.

The union is also in dispute with the corporation over its pay and grade restructuring proposals which, it argues, devalues the position of engineers.

Mr. Bryan Stanley, general secretary of the union, said that if the Post Office board maintained its attitude "then we might have to teach them another lesson in another way."

At the start of the union's annual conference in Blackpool, which will discuss pay today, Mr. Stanley said the Post Office board was ignorant, and decided about the appropriate pay for engineers and technicians.

The telecommunications structure was out of date, said Mr. Stanley, and technological developments were blurring traditional work boundaries.

The management's approach was misconceived. "While the rest of industry recognises the need to improve the pay and status of engineers relative to other groups, the Post Office is moving in the opposite direction," he said.

The Post Office has offered two sets of pay proposals to engineers. One gives a 15 per cent increase on all rates from July 1, the 2 per cent productivity bonus, and a further 3 per cent on all rates from April 1 next year.

A similar annual pay offer has been rejected by the Society of Post Office Executives, representing supervisors.

The Post Office's position has been made more difficult by a decision of the Union of Post Office Workers to seek a 23 per cent deal for its 50,000 telecommunications members.

## Welsh pit leaders boycott closure review machinery

By Robin Reeves, Welsh Correspondent

WELSH MINERS' leaders have decided to boycott the National Coal Board's joint pit closure review machinery. The move follows a meeting with senior management officials in Cardiff yesterday over the planned closure of Tynmawr Lewis Merthyr Colliery in the Rhondda Valley.

The closure, announced 10 days ago, is the first of a number threatened in South Wales because of increased coal imports and cuts in the Welsh steel industry.

Mr. George Rees, miners' union area secretary, said they were not prepared to allow the Board to use the review procedure to "kick us off the pit."

Today, union leaders travel to London to meet Mr. Joe Gormley, miners' union president, to seek national support for a campaign of opposition to pit closures including, if necessary, industrial action.

Mr. Arthur Scargill, Yorkshire miners' leader, claimed at the weekend that the Coal Board had decided to shut more than 50 pits as a result of the Coal Industry Bill which will phase out operating grants by 1983-84.

Tynmawr Lewis Merthyr Colliery was being closed purely on economic grounds. It still had at least 20 years of workable reserves and its threatened closure therefore ran counter to the union's no-closure policy, except where reserves were exhausted.

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## BBC may take action on concert

By Our Labour Staff

A CONCERT given by the Scottish Symphony Orchestra in Perth on Sunday may be the subject of legal action by the BBC.

The BBC said last night that the orchestra had given a concert as part of the Perth Festival, but that it understood that payment for the concert had been made by the Festival organisers to a member of the orchestra, for possible use in the Musicians' Union hardship fund.

The union is on strike against the BBC because of its plans to cut five of its 11 orchestras in a cost saving campaign.

The BBC said that the Perth Festival organisers had contracted for the concert with the BBC, and that the terms of the contract stipulated payment within seven days.

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## Laggers talks at TUC deadlocked

By John Lloyd

EXPLORATORY TALKS at the TUC aimed at finding a solution to the inter-union dispute at the Isle of Grain power station construction site have so far failed to establish a common basis for negotiations.

Discussions took place yesterday between Mr. Len Murray, the TUC general secretary, and John Baldwin, general secretary of the Amalgamated Union of Engineering Workers construction section, on the possibility of a single agreement for the site which would be acceptable to all the unions and would not prejudice talks on a national agreement.

Mr. Baldwin said after the meeting that the two sides still held "entrenched positions." He said that Mr. Murray had raised the issue of the trainee insulation engineers at the site, but Mr. Baldwin emphasised that he would not withdraw them.

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## SERVICES

### Finishes will be put on trial

MANUFACTURERS WHO may have finishing problems are now offered the facility of a thermoset powder coatings and wet application unit which can run full trials on customers' existing or proposed products.

System is called ADU, is said to be the first of its kind, and can reproduce most application and curing variables likely to be encountered on a production line, says TI Drynams, Shaftmoor Lane, Hall Green, Birmingham (021 777 4481).

The ADU unit houses pre-treatment, powder and liquid paint applications equipment, a full-size tunnel curing oven, and associated services.

Coating and curing units are linked by a continuous overhead conveyor, and the plant will handle articles up to five feet six inches high, two feet six inches wide and eight feet long.

The thermoset powder coating unit installed is a specially adapted Volstatic conveyorised powder spray booth fitted with a twin cyclone extraction/recovery unit plus after-filters.

Automatic guns are mounted on vertical reciprocators, and the booth has facility for manual spray/touch-in, using hand-held guns. Feed hoppers are fluidised bed.

The direct gas-fired air circulating oven has a 4.7 metre bnt zone and a maximum temperature of 300 degrees C and is fully conveyorised with facility to vary entry and exit port configurations to suit size and shape of items which are being cured.

The company says that pre-

treatment equipment includes a Vacu-Blast pressure grit blast-log machine and a gas-fired stainless steel vapour degreasing tank.

An Atlas Copco rotary screw type compressor delivers air supply up to 4.3 cubic metres a minute with maximum pressure of 7 bar.

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## AUTOMATION

### No need for the human touch

ALTHOUGH IT will undertake laborious, high- and medium-volume production welding jobs which require great accuracy and flexibility, an industrial robot's capabilities are being explored for applications like de-burring of plastic and cast components, water jet cleaning, component trimming and component handling.

The GKN Line-Man was conceived by GKN Lincoln Electric, Black Fan Road, Welwyn Garden City, Hertfordshire, to effect welding work handling and manipulative tasks.

It includes electronically controlled power sources and programmable component positioning equipment, with the whole system centrally controlled by the robot.

Once it has been taught, the robot is said to be capable of retaining a large number of jobs in its memory and, because the memory is non-volatile, it automatically recalls the parameters of each job when selected. Additional memory capacity can be provided via cassette tapes and recorder.

It promises to be particularly useful when required for a range of different weld sizes on the same assembly; welding data is contained in the robot memory, and the welding interface package allows separate choice of welding speed, voltage and current for each weld.

Sub-assemblies can be pre-

assembled, each with a different fixture, at several workstations around the robot, which means the operator can isolate individual workstations outside the robot's reach to re-tool for different components while the automaton continues to work on



This unretouched photograph, taken over a 70 second exposure period, demonstrates the versatility of the GKN Line-Man robot which has spelled out its own name in light. This was achieved by fixing a light source to the tip of a welding torch and programming the robot to trace its name in a darkened room. When complete the GKN Line-Man triggered an electronic flash to expose itself to the camera.

## HAND TOOLS

### A torch for all reasons

AUTOTORCH System 2, for use with propane and butane, combines automatic piezo-electric ignition with a set of five easily interchangeable burners.

Reliable automatic ignition gives improved fuel saving and safety, by allowing the user to turn off the torch when not in use with the certainty of re-lighting when required. The

problems of match lighting in windy conditions are removed.

Autotorch can be used off standard propane and butane cylinders, or gas containers, and is available through a nationwide network of wholesale distributors and stockists.

It is an ideal tool for general engineering and maintenance work, for soldering and silver

soldering in plumbing and beating work; lead wiping, pipe bending, sheet metal work, paint stripping, with the soldering iron attachment for electrical work, and a multitude of jobs, such as thawing out pipes, freeing jammed nuts and bolts, etc.

Bullfinch (Gas Equipment), Diadem Works, Kings Road, Tyseley, Birmingham B11 2AJ. 021 706 6301.

## NORTH SEA OIL

### Collects oil from the surface

DESIGNED particularly to cope with characteristics of waxy North Sea crudes is a surface oil spill collection system from Marine, Greenbank, Crescent, Aberdeen (0224 872471).

A large, funnel-necked fine mesh net is towed behind a relatively small vessel, but is detachable from towing lines so that it can be hoisted direct, along with collected oil, into the skips aboard a support vessel.

A new collection bag can then be fitted immediately to the tow lines, says the company, so that the clean up operation can continue.

## COMPONENTS

### Making a quick connection

QUICKER AND more reliable coupling and uncoupling of pipes and hoses carrying powders and liquids can be achieved it is claimed by using a new range of cam and groove couplers from LCA Pipelines of Leeds. The fittings are manufactured by the PT Coupling Company in the U.S. and distributed in this country by LCA (0532 634200).

The fitting is in two parts, an adaptor and a coupler. To make the connection, the adaptor is placed in the coupler end using normal hand pressure, levers on the coupler close the joint, the seal being made with an integral gasket. To break the connection, the levers are simply released. Minimal wear occurs with the fittings and the seal remains leakproof because the gasket is stationary and not subject to frictional movement. The adaptor and couplers are available with hose shanks or BSP threads, male or female. Also available are dust caps and plugs, couplers with elbows and a number of special adaptors. Available in sizes up to 10 inches, the fittings are manufactured in aluminium, brass, malleable iron, ductile iron, cast iron, stainless steel, monel, semi-steel bronze, polypropylene and nylon and other materials if required.

## CONSTRUCTION

### Insulation material

DESIGNED specifically for use with liner tray cladding systems to provide easy and quick-to-install thermal and sound insulation, Alpha-Rockwool 500H has thermal transmittance as low as 0.40 W/m per square metre and deg.C.

Higher density Alpha 50SH material provides a sound insulation of 32.9 dB (BS 2750) in such a liner tray system.

This mineral wool insulation material is supplied in rolls accurately cut to size to fit the trays, so eliminating cutting on site and ensuring that the trays can be stuffed without difficulty. As the rolls are precision-cut to match individual trays, there will be no gaps in the insulation. The material resists tearing during installation, will not sag thereafter and does not bed down under vibration.

Further details from 27 Grenon Street, High Wycombe, Bucks. High Wycombe 451211.

## INSTRUMENTS

### Multi-role microscope

ANGLES, LENGTHS, profiles, thread forms and shapes of precision parts, tools, jigs, gauges, etc., are all measured accurately and speedily by the Olympus Model STM toolmakers microscope says B. Draper and Son, Hursley Road, Chaddlers Ford, Eastleigh, Hants (04215 66355).

Its modular construction allows up to 36 different models to be created to meet differing measuring specifications and requirements, says the company; and maximum magnification is 350X with a range of lenses from 30X.

Standing 500 mm tall by 520 mm deep and 320 mm wide, the microscope stage is movable in two directions through non-rotating anvil micrometer contact. Each stage comes complete with a 25 mm gauge block, and a serving facility is incorporated.

Optional modular accessories include a double image eyepiece, optical feeder equipment, tilting centre support, and a goniometer eyepiece.

Primarily intended for inspection or laboratory use in engineering applications, addition of an optical goniometer eyepiece makes it possible to measure angles of crystal for jewellery manufacture, etc.

## MEASURES

### distances quickly

THE WELL-KNOWN and widely respected Kern DM-501 electronic distance meter has been updated in a number of important respects.

The instrument, which uses infra-red emission and measures the phase difference between emitted and reflected signals now has a liquid crystal display, an extended battery power pack life of 10 hours and an increase of range to 1200 metres and 2000 metres using a triple using a single prism reflector prism.

Now known as the DM-502, the instrument has improved electronics which allow a complete measurement to take place in eight seconds instead of 14—a considerable advantage for a surveyor taking many hundreds of readings a day.

External design remains the same and the instrument will form part of Kern's modular "total station" to become available later this year. Other parts of the system include the company's E1 electronic theodolite and the R32 and R48 solid state data recorders. In these recorders up to 600 blocks of point data can be stored and then loaded directly into a computer with no need for manual data preparation. Suppliers are Survey and General Instrument, Fircroft Way, Edenbridge, Kent (0732 864111).

## PERKIN ELMER

Computer Systems Division  
MANAGEMENT INFORMATION SYSTEMS FOR THE 80s  
SLOUGH 345M  
PERKIN ELMER  
Computer Systems Division

## SAFETY

### Emergency wash facility

A STAINLESS steel wash unit that directs a stream of water to wash both eyes and face in the event of splashing by dangerous chemicals has been introduced by Rose Emergency Equipment Division of Water, coolers, 56, Tanners Drive, Blakelands, Milton Keynes (0908 613322).

Two chrome-plated brass spray heads direct a continuous but controlled flow of water which is immediately available by pushing a large hand plate—the valve remains open until manually closed—thus enabling both hands to be free to hold open the eyes.

The unit is called the Model 1001 and can also incorporate an easily removable water filter.

## MATERIALS

### Accelerates hardening of concrete

DEVELOPED to accelerate the setting and hardening of concrete is chloride-free Formade, first launched by BP Chemicals, Belgrave House, 76 Buckingham Palace Road, London, SW1 (01-581 1388).

Suitable for reinforced and prestressed concrete, and for various types of cement, including Portland, sulphate resisting, rapid hardening, slag and expansive, it is supplied as a 68 per cent aqueous solution.

It is said to be about five times as concentrated as other formulations and, when metered into the cement to mix easily and allow better distribution in the mix. Company says it should be particularly beneficial for large scale operations.

### Concrete blocks

A NEW trade association for aggregate concrete block manufacturers has been formed. The Concrete Block Association, which has been dissolved and details of the new organisation can be obtained from The British Precast Concrete Federation, 60 Charles Street, Leicester, LE1 1FR (0533 538402).

# Credito Italiano

The Shareholders' Meeting was held in Genoa on 24th April under the Chairmanship of Mr. Alberto Boyer. Accounts for the year ended 31st December 1979 were approved. 1979 closed with net profits of 14.1 billion lire to be appropriated as follows: 9.6 billion lire distributed to the Shareholders and 4.5 billion lire transferred to Reserves. Dividend remained unchanged at 12%.

BALANCE SHEET HIGHLIGHTS	1979	1978	Variations	%
Deposits	19.565	15.797	+ 3.768	+ 23.9
Securities on deposit with the Bank	7.268	5.549	+ 1.719	+ 31.0
Loans and Advances in lire and other currencies	13.535	10.767	+ 2.768	+ 25.7
Capital and Reserves (on approval of Accounts)	565	493	+ 72	+ 14.6
of which: Reserve Fund for possible loan losses	295	235	+ 60	+ 25.5

(in billions of lire)

The Bank's network was further expanded in 1979: a new Representative Office was opened in Houston, Texas, while domestic branches reached a total of 415 units including 78 in-house facilities serving companies and organisations.



The Shareholders' Meeting also confirmed Mr. Pietro Rastelli Director and nominated Auditors: Mr. Alberto Bosio, Chairman of Audit Committee, Mr. Vittorio Albasini Scrosati, Mr. Enzo Donini, Mr. Paolo Micheletta, Mr. Giacomo Nava, and Alternate Auditors: Mr. Fausto Persegani and Mr. Cesare Rainero.

The Board of Directors, which met after the Shareholders' Meeting, confirmed Mr. Alberto Boyer Chairman, and Mr. Michele De Michelis and Mr. Leo Solar Deputy Chairmen.

The dividend may be collected at all branches of: Credito Italiano, Banca Commerciale Italiana, Banco di Roma, Banca Nazionale del Lavoro, Banco di Napoli and Banco di Sicilia, from 19th May 1980, against presentation of share certificate coupon No. 16.

This announcement appears as a matter of record only.



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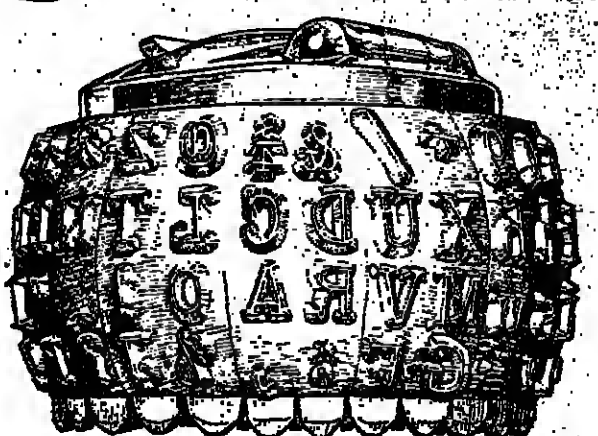
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Ask about the special Talbot Insurance Plan which may save you up to 20% for Duty Free Export Sales. Phone Talbot Personal Exports Ltd, Devonshire House, Piccadilly, London W1. 01-499 7236. Solara Consumption Figures at simulated urban driving, constant 56 mph and constant 75 mph. 1.3LS 1294cc. 30.4 mpg (9.3L/100km) 44.1 mpg (6.4L/100km) 32.5 mpg (8.7L/100km). 1.6LS 1592cc. 29.7 mpg (9.5L/100km) 43.5 mpg (6.5L/100km) 31.7 mpg (8.9L/100km). 1.6GLS 1592cc 29.1 mpg (9.7L/100km) 41.5 mpg (6.8L/100km) 31.0 mpg (9.1L/100km). 1.6GLS 1592cc 5-speed 29.1 mpg (9.7L/100km) 46.3 mpg (6.1L/100km) 34.4 mpg (8.2L/100km). 1.6SX 1592cc Auto. 27.7 mpg (10.2L/100km) 37.2 mpg (7.6L/100km) 27.7 mpg (10.2L/100km).



## JOBS COLUMN, APPOINTMENTS

## Much thanks, despite alarm and non-persons

BY MICHAEL DIXON

THIS COLUMN feels a bit overwhelmed at the moment. First, with gratitude to all the readers who have written (and telephoned, and even visited) mostly about working conditions in Middle East countries, but also variously about other topics. Second, with the quantity of information which those readers have supplied.

Where the Middle East is concerned, it is going to take me a little while longer to assimilate all the data. Once that is done, the best plan seems to be to deal with different regions on different days. Before long, too, we are going to have to come back to another matter. It is whether or not recruitment consultants using the personal approach methods of executive search, need to institute their own code of professional practice. Which leads me to another topic... and to request the indulgence of the great majority of readers for a moment while I address two untraceable correspondents individually.

The first is one of the people who thumped the tub about executive search. He called himself Harry Haines. Now, like all other journalists, I am resigned to the average newspaper-reader's perverse habit of sending complimentary letters direct to me, and the scathing ones to my Editor. But you added another little touch, didn't you?

you Harry, which could scarcely be called fair.

You would have been forestalled by the system in any case. But as it happened, being in the office over the following weekend, I had time to write a reasoned reply to your attack, and send it to the Midlands address you gave. And the householder was somewhat at a loss to understand what I was on about, because he hadn't written the letter to which I had replied, had he Harry? So he asked to see what was supposed to have said, and I sent him a copy. And he, Harry, is now also interested to find out who you really are.

The second untraceable person has no name of any sort, but is clearly generous even if perhaps not quite worldly enough for these security-conscious days. I can only assume that he or she is not aware that since morning-paper reporters do not generally finish work until about 7 pm, they rarely start until 10.30 to 11 in the morning and so are not there to answer their telephone beforehand.

The anonymous gift was therefore scarcely necessary and, as is now the general tendency with small, chunky objects inside unexpected packages, was received with something less than equanimity. Fortunately, our sophisticated apparatus made no objection to it, and so the gift still works

and is in use. But it would certainly have gone swiftly to a watery grave, my friend, had you not forgotten to wind up the alarm clock before putting it in the parcel. Now to some jobs.

## Trust control

BESIDE the railway in North London's Kentish Town stands the shiny new headquarters of the Inter-Action Trust, which was founded by Ed Berman, a dozen years ago with the aim of bringing together creative people from the arts, business and community work to tackle numerous and various social problems.

It now has some nine associated charitable organisations, and together they support about 20 "working teams," which are responsible for a wide range of projects. The best known of these are in theatre and other entertainment, but the work also includes self-help enterprises for the elderly, the youthful unemployed and children in poor areas, and a whole lot of other worthy things which I have not room to mention.

What the trust is particularly short of at the moment is a financial controller, and Indira Brown of the Hoggett Bowers Selection consultancy has come to the Jobs Column in the hope of finding one on Inter-Action's behalf.

Reporting to executive director David Powell, the controller will initially have about half a dozen "book-keeping" and clerical staff in support. But one of the tasks of the job will be to review the organisation of the department with the aim of improving its effectiveness. And the financial systems, especially those using computers, are also scheduled for a re-fit.

Beyond that, the newcomer will be responsible for the effective planning of expenditure, preparation of estimates for the associated concerns and so on, and the production of reports and accounts for sponsoring organisations including Whitehall Departments and the Arts Council. For the rest of the time, the financial controller will be advising Inter-Action's Board on all matters to do with its money. So the job could hardly be called a doddle.

Candidates must be qualified accountants of some recognised kind, and preferably be aged from 30 to 40.

They should also have been fully in charge of finance in some operation of compact size, where events are apt to happen quickly. Acquaintance with computers is necessary, and experience of their use on a time-sharing basis would come in handy. So would previous experience of dealing with

people who are not only creative (as are most of us), but also show it (as, mercifully, most of us do not).

Readers filling the bill, and willing to work for a salary of up to £15,000, should contact Indira Brown at Sutherland House, 5-6 Argyle Street, London W1E 6LZ; telephone 01-734 6852.

In the case of the rest of the jobs to be mentioned today, the name of the employer may not be disclosed. So the consultants concerned guarantee to abide by the request of any applicant not to be identified to their client until permission is given.

## Contracts

BRIAN WOODHEAD who hunts heads from the office of his eponymous company in Birmingham, is seeking a controller on behalf of the United Kingdom subsidiary of an international group in the business of supplying light to medium capital equipment to process industries.

Based in London, the newcomer will be responsible for seeing that the group and its subcontractors comply in all respects with the contractual commitments of all orders. So candidates should have not only a qualification in some appropriate type of engineering, but also experience of controlling contracts in a manufacturing or construction industry. There will be travel within the UK,

and occasionally overseas. Preferred age: 35-45.

The salary indicator is around £11,000 and perks include a car. Inquiries to Mr. Woodhead at Nettleton House, 4-5 Clithorpe Road, Birmingham B15 1RH; telephone 021-455 9255.

## Hybrids

FOUR examples of a rare kind of hybrid are being sought by Ian Telfer of Alexander, Hughes and Associates, to work—two in London and two in the United States, for a high-technology group of multinational scope.

As project managers, they will head teams of assorted boffins designing, engineering and commissioning computer control systems for the process plants of the group's customers. They will therefore need to combine two kinds of expertise.

One is enough first-hand knowledge of process—plant operations to understand thoroughly what is going on in the pipes. The other is an up-to-date grasp of computer-type technologies sufficient to appreciate their possibilities for controlling such plants. The preferred age is 30-plus, and the salary indicator for the London posts is £15,000 upwards.

Readers who are qualified and interested should contact Mr. Telfer at De Walden Court, 85 New Cavendish Street, London W1M 7RA; telephone 01-636 9184.

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La langue de travail est le français, les dossiers de candidature seront rédigés en français.

Adresser lettre de candidature manuscrite, CV détaillé et photo à Monsieur MARQUILLÉ - Directeur Général - EHF - 31, Square Saint Charles - 75012 PARIS.

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## COMPANY NOTICES

## ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)  
DIVIDEND NO. 102 ON PREFERRED STOCK

Dividend No. 102 of three per cent for the six months ending June 30, 1980, has been declared payable on August 1, 1980, to holders of the six per cent cumulative preferred stock who are registered in the books of the Corporation at the close of business on June 30, 1980, and to persons presenting coupon No. 103 detached from stock warrants to bearer. A notice regarding payment of this dividend upon presentation of coupon No. 103 detached from stock warrants to bearer will be published in the Press by the London Secretary of the Corporation on or about June 6, 1980.

The stock transfer registers and register of stockholders will be closed from July 1, 1980, to July 14, 1980, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about July 21, 1980. Registered stockholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 22, 1980, of the rand value of these dividends (less appropriate taxes). Any such stockholders may, however, elect to be paid in South African currency, provided that the request is received at the office of the Corporation's transfer secretaries on or before June 30, 1980. The effective rate of non-resident shareholders' tax is 13.68% per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation, and at the offices of the Corporation's transfer secretaries, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001, and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ, England.

By Order of the Board:  
J. T. GOLDFINE,  
Managing Secretary,  
Head Office,  
44 Beila Street,  
Johannesburg 2001.

London Office:  
40, Holborn Viaduct,  
EC1P 1AJ,  
June 3, 1980.

## N.V. Beleggingsmaatschappij Wereldhave

Established in The Hague  
The Netherlands

NOTICE IS HEREBY GIVEN to shareholders that, with effect from June 3, 1980, all existing share certificates will be exchanged for new ones.

Against surrender of the outstanding certificates with the same attached serial numbers, the new certificates will be issued in exchange for the old ones. The new certificates may be issued in exchange for the old ones at the head office of Wereldhave, and at the offices of the company's branches in Amsterdam, Rotterdam, The Hague, and London. The new certificates will be issued in exchange for the old ones at the head office of Wereldhave, and at the offices of the company's branches in Amsterdam, Rotterdam, The Hague, and London.

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## THE THAMES SULPHUR AND COPPER COMPANY, LIMITED

NOTICE IS HEREBY GIVEN to shareholders that, with effect from June 3, 1980, all existing share certificates will be exchanged for new ones.

Against surrender of the outstanding certificates with the same attached serial numbers, the new certificates will be issued in exchange for the old ones. The new certificates may be issued in exchange for the old ones at the head office of the company, and at the offices of the company's branches in London, and at the offices of the company's branches in London.

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THE MANAGEMENT PAGE

# One man's 'destiny' — a Spanish cocktail of wine and banking

BY ROBERT GRAHAM

WHEN THE Spanish Ministry of Finance published last year for the first time a list of tax contributors with their assessments there was a nervous shudder among the wealthy. The only person on the list was Sr. Jose Maria Ruiz-Mateos, founder of an elite private holding company, Rumasa.

Ruiz-Mateos headed the company and remains there by a long shot in a new list recently published by the tax authorities. His assets were tax assessed at 1,217m (121.7m), on which he pays 181m (18.1m) in taxes a year. He is the wealthiest man in Spain and has good reason to be satisfied with this position.

Under 20 years Ruiz-Mateos built up almost from scratch an empire without parallel in Spain that embraces banking, insurance, hotels, property, construction, foodstuffs, and the largest export trade in Spanish wine.

Ruiz-Mateos controls assets worth, in its own valuation, 12,420m (1,242m). Despite its size and importance the company remains little known while Ruiz-Mateos himself continues to be something of an unknown quantity. He is so mercenary that his latest deal yet is always one behind. His activities generate a mixture of respect and uneasiness. He makes all major decisions, and a lot of minor ones concerning group activities and prefers to carry figures in his head. Rumasa is intensely secretive, yet Ruiz-Mateos has earned respect for his willingness to take risks where others have preferred caution.

Ruiz-Mateos, just approaching 50, is a curious mixture of contradictions. He reveals in being an entrepreneur, in buying and selling, in his "destiny" to have a wholly Spanish, rather than a mixed, background. Yet in many other ways he is profoundly Spanish. For instance, he is enormously patriotic, deeply Catholic and has 12 children. Within Rumasa, he is a blending of an almost Japanese sense of paternalistic corporate identity with the Spanish business style, the "paterfamilias" style, the "paterfamilias" style, the "paterfamilias" style.



Jose Maria Ruiz-Mateos, an acute understanding of the kind of conflicts that develop in small family-run businesses

Coming himself from a small family-run sherry business in Jerez, Ruiz-Mateos had an acute understanding of the kind of conflicts that develop within such enterprises, enabling him to move in and make an offer. A good part of the 230-odd subsidiaries and affiliates in the group were acquired in this way.

Not all such moves have been uncontested. Two years ago, for instance, Rumasa's takeover of the old-established drinks group, Garvey, was unsuccessfully challenged by some family shareholders.

One also suspects that Ruiz-Mateos's will to succeed has been inherited from the special background of Jerez de la Frontera, near Cadiz. This region owed its prosperity to the sherry trade which was dominated for years by aristocratic landowning families epitomised by the Domecas. The family of Zola Ruiz-Mateos lived very much in their shadow.

Perhaps it is no accident that the drinks trade is the sector which Ruiz-Mateos has penetrated most. The Rumasa group has acquired a dominating position in Spain. It controls 34 per cent of the production and sale of sherry (domestic and foreign), 30 per cent of Rioja region wine, 30 per cent of sparkling wines and Catalan table wines, 30 per cent of Cordoba's Montilla, and 87 per cent of La Mancha region wines.

## Collateral to expand

The drinks side of Rumasa is reckoned to be worth 1,147m (114.7m), of which almost 40m (4m) is accounted for by UK wine merchants, Williams and Humbert. His other UK interests include the retail chain, Augustus Barnett.

The drinks trade was where he began and arguably it remains the core of his business. His first break came in 1958 when he managed to secure a 99-year exclusive supply contract for sherry to Harveys of Bristol. This was a debt performance because it meant during Harveys' away from its 13 traditional suppliers.

The contract provided just the kind of solid collateral Ruiz-Mateos needed to expand and diversify (the contract with Harveys' terminated when it was taken over by Showers, prompting Ruiz-Mateos to buy Williams and Humbert). The formation of Rumasa followed three years after the conclusion of this Harveys' contract.

Rumasa is currently capitalised at 1,700m (170m) against its original of 1,000m (100m). Ruiz-Mateos owns 50 per cent of the shares and the remainder is held in 10 per cent blocks by five close members of his family. Affiliates and subsidiaries in the group



Sherry barrels being manufactured from American white oak at the Ruiz-Mateos cooperage at Jerez de la Frontera

are either owned and controlled directly by the holding company or through two publicly quoted investment companies, Rumasa and Rumasa-Inver, in each of which Rumasa has the controlling stake.

Ruiz-Mateos is reluctant to discuss the structure of Rumasa and is hard to pin down on how he operates. However, he is emphatic on one aspect: "As a private company we are not obliged to publish consolidated accounts." He also says he has no plans to do so in the near future. The accounts he is willing to show give little indication of group operating performance.

The drinks trade, according to Ruiz-Mateos, accounts for 25 per cent of Rumasa activity, and exports comprise the bulk of the group's 1,188m export earnings. Nevertheless, banking is increasingly becoming the most important interest and now accounts for 35 per cent of group activity.

Ruiz-Mateos started off in banking in his native Andalusia by buying a tiny one-branch bank in Cordoba with a Pta 5m (571,000) capital. In the 1960s boom, banking was good business, and he quickly exploited the commercial value of a bank licence. Sr. Ruiz-Mateos has bought, sold or renamed at least half a dozen banks. He also now possesses 18 commercial and industrial banks in Spain, plus three overseas.

Rumasa banking interests combined represent the eighth largest group in Spain in deposit terms. Its principal banking assets are assessed at over 11bn, equivalent to 10 per cent of total assets. Bankers consider this a high figure.

This concentration of banking interests has been the target of much speculation recently. Spain's four-year-old economic recession has put a tremendous squeeze on bank profits and enforced far more rigorous management. Small banks have proved the most vulnerable to the crisis.

Ruiz-Mateos has accumulated small-sized banks which are generally local or regional in activity. The largest bank controlled by Rumasa is Atlantico—in which its stake is around 30 per cent—but this is only a big medium-sized bank with deposits of around Pta. 90bn (9.2bn).

Ruiz-Mateos maintains that his banks are increasingly using centralised services but rejects the idea of formal consolidation of the various banks. He argues

that local and regional banks have a future, especially as Spain is now putting emphasis on regional devolution. He also gives the impression that by keeping the banks' identities separate he has a recognisably tradeable item.

The banking community's view of Ruiz-Mateos was summed up by one senior banker: "There is a difference between a banker and an impresario. Ruiz-Mateos regards banking as just another entrepreneurial activity." The same person maintained that the Rumasa group had now reached a critical point in its development whereby it needs to consolidate and define itself.

Rumasa has grown up on a base that involves close and complex interlocking relationships with and among its affiliates. The company contends that the proportion of group bank lending to affiliates and subsidiaries is "very moderate." However, the Bank of Spain is understood to have told the group that it must reduce the level of inter-company investment—and indeed has placed an informal curb on new investment.

## Leather and perfume

For instance, the Bank of Spain politely dissuaded Rumasa from purchasing the property group of Sr. Jose Banus—heavily involved in resort development. The authorities were reportedly concerned at existing Rumasa loans to the Banus group.

However, Ruiz-Mateos's confidence is wholly undented. "I am still buying, buying," he says. His latest purchase, an important diversification, is a 31 per cent stake in Spain's

most prestigious leather/fashion house, Loewe. Other new purchases include the sparkling wine producer, Segura Viuda, a Seville-based perfume plant, and a tin mine in Northern Spain. He has also opened two new hotels costing \$35m.

In the past two years Rumasa claims its investments have created 7,500 new jobs and the group workforce is now 38,000. A measure of Ruiz-Mateos's ambition is this statement: "We have repeated many times that Rumasa aims to have 100,000 jobs in the organisation."

He still sees future growth outside manufacturing and essentially in the service and tertiary sectors. He wants to move more into distribution, taking advantage of group products in the drinks and hopelessly foodstuffs sectors. He has an eye for Latin America—he wants to start up a wine retail distribution chain countrywide, something which has yet to be exploited in Spain. But he is coyly ambivalent on what will happen to Rumasa's banking interests.

It has been widely rumoured that Ruiz-Mateos has his eyes on some form of association partnership with Banesto. He says that he has always had close ties with the bank and in private would not be adverse to a Rumasa-Banesto association.

One scenario is that he would sell his banks to Banesto and in return become the largest single shareholder with a place on the board, which would then enable him to become the latter's chief executive.

Banesto is certainly facing important changes in its board because several key members are due for retirement. But he might find such an establishment position incompatible with that side of his character that is always dreaming new schemes.

# Office roulette

THE DECISION where to locate an office is a crucial one for any board. Gone are the times when they were usually sited in or near a company's principal market.

Nowadays, with sophisticated communications, the decision need not be so obvious, as the relative costs of different locations have become an increasingly critical factor—in the choice.

According to a new survey, Dublin is the cheapest city in Europe and the U.S. in which to locate an office, with Frankfurt the most expensive.

Taking into account executive and secretarial expenses, office rental and car costs, the annual price tag for an office in the Elre capital is U.S. \$53,000 at January conversion rates—this is about 30 per cent less than London, 40 per cent below the cost in New York, over 55 per cent below the rate for Paris and some 60 per cent less than what it would cost in Frankfurt.

The survey was compiled by Management Centre Europe, an independent management development and information organisation based in Brussels.

Executive expenses included the average local salary, social security payments and pension contributions while secretarial remuneration was based on the cost of a bilingual secretary. Office rental reflected the customary space for two people while the cost of a car included annual running expenses of 15,000 kilometres and depreciation over five years.

The biggest factor in the equation is, not surprisingly, executive and secretarial costs. In Dublin, an executive would cost about \$31,000 a year, compared with \$41,000 in London, \$53,000 in New York and \$87,000 in Frankfurt. In the same cities a secretary would cost \$11,000, \$14,000, \$23,000 and \$29,000 respectively.

In terms of office rental, Lisbon is the cheapest at \$2,500 a year and London the most expensive at \$18,000 a year. Office rental in Frankfurt is \$10,000 a year, slightly less than in New York.

The cheapest centre in which to run a car is New York (\$2,000 a year); elsewhere it costs between \$3,000 (Frankfurt) and \$6,500 (Athens).

On all topics, the British Institute of Management has just published a practical guide for individuals considering accepting an assignment overseas, while the Institute of Personnel Management has published a study to provide guidance in drafting a policy on employee relocation expenses in the UK.

The BIM guide covers the need to make oneself conversant with such essentials as the terms and conditions of employment, the key documentation, the effect on national insurance contributions and benefits and

such subjects as tax, exchange control and investment, family arrangements, property and personal effects and returning to the UK.

It is a comprehensive document and advises, for example, that expatriates should, before leaving, advise their local tax authorities in order to establish a status for income tax purposes. It should also be established whether an expatriate will continue contributions to an existing UK pension scheme or transfer to an overseas one.

While National Health Service medical cards should generally be surrendered, they should be retained if going to Poland, Bulgaria or Romania, since it may have to be produced to obtain reciprocal health treatment. Expatriates should also check that any life assurance and personal accident insurance policies are not invalidated by moving abroad.

The IPM study is based on a review of 18 company policies, including Alcoa of Great Britain, Boots, IBM and Pilkington. It says that in many organisations assistance is given to new employees only in exceptional circumstances.

It is also not uncommon for companies to have different policies for married and single employees with the allowance payable to single employees being usually less than that payable to married employees.

Companies almost always make some contribution towards legal expenses, stamp duty, estate agent's fees, survey fees and advertising costs for both the sale and purchase of properties.

Many companies will also pay reasonable expenses for accommodation and travel of both employee and spouse visiting the new location to inspect properties. Where an employee is required to start a new job before the family has found a new house, most companies will reimburse the employee for the cost of return trips to the old location to visit the family.

Companies also often help with bridging loans, loans at preferential rates and a mortgage subsidy. Other help usually includes removal expenses, the travel costs of the family at the time of the move, and a disturbance allowance.

\* *International Transfers* — Europe and the U.S., available from Management Centre Europe, Avenue des Arts, 4, Brussels, price 15,000 Belgian francs; \* *Accepting a Job Abroad: a practical guide*, BIM, Management House, Parker Street, London WC2, price £7.50; \* *Employee Relocation Expenses*, IPM, Central House, Upper Woburn Place, London WC1, price £3.50.

Arnold Kransdorff

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PO6



# Where people take to art

BY MALCOLM RUTHERFORD

WINSTON-SALEM, North Carolina, is tobacco country, even to most Americans. Nowadays, however, it has another distinction: it spends more money on the arts per head of population than any other city in the U.S. and perhaps in the world.

A recent two-day visit there was spent roughly as follows. Visit North Carolina School of the Arts where dance, concert and theatre rehearsals are under way all over the place. Attend honorary degree ceremony at same school. The recipients include Rosemary Harris, the English actress who lives nearby, Agnes de Mille and José Ferrer. Look in at reception where people are talking about raising yet more money for cultural expansion. Attend performance of *La Sylphide*. Go on to black-tie dinner where patrons mingle with artists.

## Companies

The pattern of the next day is much the same except that attention switches to the visual arts. There is great excitement because the Equitable Life Assurance Society has just joined the Rockefeller Foundation and the National Endowment for the Arts in putting up more money for art scholarships and art purchases. The fund will be administered by the already flourishing South-eastern Centre for Contemporary Art (SECCA). It is the first time that Equitable has gone in for sponsorship of this kind, but Mr. Coy Eckland, the corporation president, says he is confident that other companies will follow.

It is true that more people in America now go to dance, concerts, theatre and museums than to sporting events, but Winston-Salem is still out on its own. As the exhibitions, the directors from the galleries in Washington are there in force looking for acquisitions for the national collections. There is a man from the British Council trying to discover how arts patronage works in these days of government cuts. All the glossy arts magazines have attempted features on the place's special secret, but none of them have really found an answer.

There are, of course, some

FEW WOULD deny that champagne is an expensive wine; least of all those who produce it. This did not, however, stop Britain importing more than 1m bottles more last year than in 1978. Neither did it stop Britain resuming its traditional role as Champagne's leading and I dare to say, most respected foreign customer, buying 9.2m bottles.

However, with a per capita consumption of less than one-fifth of a bottle the British have some way to go before they match the Belgian intake of about 1½ bottles, let alone the French figure of double that amount.

The much higher consumption of our neighbours is not because champagne is commonly less expensive there, for as bargain-hunting British visitors will have discovered the champagnes of well-known firms are scarcely if at all cheaper than in Britain, and in restaurants the mark-up is usually much higher.

Champagne is expensive because it is costly to make, much more so than fine table wines that sell at equivalent prices. In the first place, the black and white grapes needed for a good cuvee are expensive with prices officially agreed between growers and merchants on the eve of each vintage. The basis is 36 per cent of the average

ex-cellar selling price of a bottle of champagne in the first half of that year, with a 10 per cent tolerance on either side.

Last year the merchants, faced with an acute shortage of stocks, gladly agreed to up the basic price by 10 per cent, and in the basic commune the price was Ffr 11.56 a kilo, an increase of 22 per cent on the previous year.

Although prices from the lesser villages are scaled down from the top figure, it takes 1½ kilos to produce one bottle of champagne, and a grande marque vintage or de luxe brand will contain only grapes bought at around 95 per cent of the top figure. The cost is thus £150 to £175 a bottle at last autumn's exchange rates, before production starts.

Although at such prices the growers did very well last year their record crop, they had a disastrous result from 1978—the smallest harvest for more than 20 years—and in real terms the price per kilo has only risen from Ffr 4.88 in 1970 to Ffr 5.21 last year.

Its two fermentations, storing for two or three years, the remuage (shaking the sediment down onto the cork), the degorgement (removing the sediment and replacing it with the dosage which establishes the relative dryness or sweetness) and the expensive final

cork make the costs high. After these processes any good champagne should lie for at least six months under its new cork, although nowadays this is more often left to the importer or retailer, most of whom these days cannot afford to keep it that long before reselling. If the cork is hard to remove, the mousse is excessive, and the taste somewhat "ginger-beery," it is a fair guess that the champagne has not had adequate "landing age." This is an

## WINE

BY EDMUND PENNING-ROWSELL

argument for buying from a traditional wine merchant, some time before drinking.

Although making champagne is necessarily expensive and prolonged, it should not be thought that the champagne firms have not been concerned to rationalise production, though, in most cases, not at the expense of quality.

Nowadays the first fermentation takes place in stainless steel vats, with only a few traditional houses sticking to fermentation in individual oak casks. Then to place of the large cork (the *bouchon de liège*) used to seal

the bottle for the second fermentation, the crown cork is now almost universal, although there are those who believe that if a champagne is to be kept for a long time in bottle before the disgorging, the little sliver of cork between wine and metal is insufficient. But the crown cork is much cheaper and the risk of corked bottles is reduced. Also for many years the *degrévement* to eject the sediment has been done by freezing the bottle neck and

then ejecting the frozen pellet of sediment.

The remaining expensive, time-consuming manual job is the highly skilled remuage, whereby the sediment is slowly shifted down onto the cork by means of daily turning, combined with gradual tilting until the bottle is pointing vertically downwards. The *remueurs*, who can twist anything from 30,000 to 60,000 bottles a day per man, are the most highly paid men in a champagne cellar. Experiments have been going on for years to try to do this mechanically. One

form is to place the bottles in sleeves attached to a sort of vertical screen with holes in it, with the bottles being turned and tilted mechanically.

More recently a stainless steel pallet holding 504 bottles has been designed to fit into a sort of open cage, which is turned by an attached motor. Computer-operated rather than tied to working hours, it speeds up the *remuage* from 10 to 20 days to ten days. It also saves a great deal of space in cellars that nowadays cost vast sums to extend. *Paltingers*, 60 electrical *remueurs* deal with 30,000 bottles at a time. They claim that the champagne treated this way is clearer than that manually operated.

Other firms have been experimenting with one or more forms of electrical *remuage*, but are yet to be convinced of their efficacy. There is, however, little doubt that automatic *remuage* will become general in due course.

There is no way of avoiding the fact that champagne will always be relatively expensive, and this is a good reason to buy a good one and serve it properly. What should one look for?

First, of course, the *mousse* should be active and the bubbles small rather than large, as may be found in some lesser sparkling wines. Secondly, it should smell fruitily, not out of yeast or have an "off"

odour. Sav in old champagne, the colour should be pale. The wine should taste fresh, clean and grapes, which does not imply sweetness or the flavour of raw grapes. Above all, it should not have a heavy, fatty taste.

As to serving, it is not a good idea to open the bottle immediately on receipt. Like all wine it is improved by rest after a journey. For setting the traditional celler temperature of 55 deg.F (13 deg.C) is too warm, but it would not go much below 45 deg.F (9 deg.C). Certainly it should never be put in a refrigerator's freezing compartment. An hour in the lower part or 10 minutes in the ice bucket will fill it with as well as ice cubes should be sufficient. If warm champagne is an abomination, to see it too cold is a terrible waste.

To open the bottle rather than the cork should be twisted, and if possible a pop, and consequently likely loss of champagne, avoided. So too should the round open "coups" all favoured by wedding caterers. They dissipate aroma, fix a flavour. I prefer the flange shape, normal before the Moulin-Rouge or Gaiety-Globe. But a large wine glass half-filled, will do just as well as a flute, and the one look for in a refreshing "draught" of champagne.

# Curtain-raiser for Carson

WILLIE CARSON this afternoon launches himself into what could be the most lucrative five-day race riding of his career. The former champion, whose Epsom rides include Henbit, Birme and Ninkisi, looks to have better prospects at Salisbury than either Piggy or Eddery, with whom he is having such a fierce tussle to the championship race.

I particularly like the chances

## RACING

BY DOMINIC WIGAN

of Carson's mounts in the two divisions of the Laverstock Maiden Stakes. In the first division the Scotsman partners Lady Beaverbrook's Buxton while in the second he is aboard the Sir Michael Sobell-owned New Jerusalem.

Although Buxton is without the benefit of previous racecourse experience, I anticipate him being sent to post at cramped odds following highly encouraging reports which have circulated from West Hilsley.

New Jerusalem, who received so much favourable notice when taking third place on his debut in Newbury's Spring Stakes, won by Saviour, proved a bitter disappointment at Bath last time out. There, Carson's mount, a 7-4 chance in a modest maiden event over the same one mile three furlongs trip, he finished at Newbury, failed to produce anything like his previous running, never getting into the race at any stage.

In the belief that he remains a colt of considerable potential but one who simply had an off day at Bath for one reason or another, I intend giving him another chance here.

Now that both Bright Landing and Ring Moyle have been withdrawn from the Rubbing House Maiden Fillies Stakes, the path looks considerably easier for the once-raced Chateau Dancer.

It is reported that Master Willie could be a doubtful starter for tomorrow's Derby following an apparent dis-

appointing collapse over the week-end. As anticipated yesterday's anti-post business on the big race chiefly concerned Nikoli and his fellow Irish challenger, Monteverdi.

## SALISBURY

2.00—Bathilda

2.30—Chateau Dancer\*\*

2.40—Chateau Dancer\*\*

3.30—Sarm

4.00—Winter Wind

4.30—Buxton

5.00—New Jerusalem\*\*\*

# ENTERTAINMENT GUIDE

## OPERA & BALLET

COLISEUM, 7.30pm. *Die Walkure*. L. S. 240. 12.30pm. *Die Walkure*. L. S. 240. 12.30pm. *Die Walkure*. L. S. 240.

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## THEATRES

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Design

The vision of Benois by ROY STRONG

I was too young ever to have seen any of the great productions Alexandre Benois created for Diaghilev. My first awareness of his work came through a dust-jacket he designed for Cyril Beaumont's *Ballet Design Past and Present* (1946) which remained for long on the shelves of my bookshop in the suburbs of North London until I snatched it up one day at half-price a few years after. I still have it, a little torn, but it has all the Benois magic and facility. Crimson curtains are looped back to disclose a group of dancers adorning a rococo cartouche; the ghost of Petruschka, Vestrin in nodding ostrich plumes and paniered skirt; Giselle looking more like Alice, a hachante from a neo-classical ballet and tartan-clad Rueben from *La Sylphide*. With its haunted romanticism and echoes of the vanished grandeur of the 18th century, it epitomised the mainstays of Benois' gentle art.

Benois lived to the enormous age of 90, dying as recently as 1980. It is amazing to think that he was well over 40 when the Russian Revolution broke out, that his final production with Diaghilev was in 1924, and that his last production of all was his little version of *Petrushka* for Covent Garden in 1957. In the same year he designed *Nutcracker* for the Festival Ballet. These are the only Benois sets and costumes that I have ever seen on stage, and neither struck me as visually memorable but rather pale reflections of an earlier tradition rendered obsolescent in the post-war explosion in theatre design responding to new materials and new methods. In other words they struck me as old-fashioned and at 87 he was unlikely to have supervised the

painting of the cloths or the making of the costumes. For, as my wife always says, "One is only as good as one's work-shops," and that what a designer produces is not a drawing but an effect seen from the auditorium of which a drawing is only one fragment of a highly complex process. No supervision and the magic evaporates, as witness the recreation of Oliver Messiaen's *Sleeping Princess* by the New York City Ballet. Without his eagle eye constantly to check and advise, and magic vanishes too over the years as sets and costumes gradually run down hill until they are only approximations to the original vision. And at that point a designer asks for his name to be removed from the programme!

All this is important to bear in mind when looking at the delightful exhibition of some 60 Benois designs recently at Hazlitt, Gooden and Fox. The fact that designs for the theatre are framed and exhibited as drawings in their own right should never be a prime intent for the designer. They are elements of a working process. I confess myself prejudiced in Benois' favour, because one is aware the whole time of that process, that they are working drawings, often executed hastily under pressure and necessarily covered with annotations on cut and colour and effect. One respects this. But, who was the greater designer and draughtsman, conceived each drawing as a work of art and as such seems to me to have entirely the wrong approach.

The Benois designs stretch from *Le Pavillon d'Armide* in 1907, his own conception, to Giselle 40 years later. One is firstly struck by the unchanging style, pen and black ink and

watercolour over pencil. The taste is always distinguished, even aristocratic, and there is never a trace of vulgarity or kitsch. From time to time there is boredom and tiredness. Giselle must be any designer's idea of a nightmare commission and his costume designs are apologetic as he cheerfully lumps together ladies carrying spears from Cranach and others bearing falcons from Antonin Mor or Coello 50 years on. So in fact the quality lies in the earlier designs when he was part of the aesthetic explosion of Diaghilev. The sketches for *Le Pavillon d'Armide* show, as Richard Buckle points out in his typically perceptive and charming reminiscence, Benois' debt to Juvara for his architecture and Guardi for his style.

It is easy to forget that Benois was also an art historian of sorts and director of the Hermitage. This explains a great deal about his art, a surprising combination comparable to our own Director of the British Museum running off designs for *Parsifal* on the side. In other words Benois was steeped in the art images of the past, above all those of the 18th century, so much so that its recreation flowed effortlessly from his pen. But it was on the whole a selective straddling vision. The designs he saw out to create draw on an idealised past rather than any reality. It is to Bibbiena, Watteau or the fashion plate that he would prefer to allude. The *Nutcracker* ballet, which is based on a charming middle class bedchamber tale by Théophile Gautier, is inappropriately made to take place in a palatial Russian rococo room which is far distant from the original ambience of the scenario.



Designs for children's toys, Nutcracker (1938)

Columbine and Harlequin are from Meissen figures, utterly exquisite, while those who arrive in fancy dress must be stirred too in the excesses of the *mergans*. For the real

*Nutcracker* one must look at his delightful designs for the children's toys, the jack-in-the-box or the *Nutcracker* himself.

This is what makes the *Petrushka* (not my favourite ballet) designs for the original production of 1911 his most enduring and potent theatrical creation. For once he has been unable to voyage into an artificial arcadia. Here he is crystallising part of the Russia he loved which was shortly to vanish. Here there are detailed sketches of samovars, for crude peasant decorative paintings on the showman's booth, endless views of St. Isaac's cathedral which makes up the backcloth to the first scene and marvellous sheets with studies of the gaily painted windows with their shutters that adorn the great proscenium arch. It is Russia recalled with an intensity in far away Paris. No one since has been able to replace that vision and in the world of the theatre that is the ultimate compliment.

Covent Garden

Elly Ameling by MAX LOPPERT

The pleasures of a song recital by Elly Ameling, which are profuse, depend to a notable degree on her art of contradicting the expectations she naturally arouses. In demeanour and dress, fragrant but never forward, her platform presence hardly prepares one for the skill with which all her programmes have been compiled or the subtlety and resource of her performances; the voice, sweet, clear, and unfailingly true but limited in volume and substance (on Sunday evening it sounded, in fact, in slightly less than best condition) would seem to deny her a wide range of expression. So it becomes a delightful occupation to discover how much more there is to this singer than first impressions allow; and one more delightful still to appreciate the degree of sophistication implicit in her artistry.

This sophistication takes a number of forms. In Schubert, of whose songs Miss Ameling is now a hardly rivalled inter-

preter, it is the grateful act of "just singing" the songs that at the same time does not scamp textual subtleties—*An den Mond* was a lesson in the pacing of a strophic song, *Du bist mich nicht!* a study in carefully graded verbal niceties. In a most welcome Mendelssohn group, the phrasing was quite as limpid as this composer requires, yet the banality that comes from taking his too courteously was easily kept at bay. Perhaps in the *Hezenlied* a natural supply of darker vocal colour might have lent a greater dramatic focus; but the problems here had more to do with a piano ill-suited to its bass register, and with Dalton Baldwin's underwritten account of the piano part—intermittently throughout the recital, Mr. Baldwin left the oddest impression of playing only to and for himself.

No less sophisticated was the response to Poulenc, for it involved a refusal to fall in with currently circulated views on how this composer should be delivered; whereas too

many less-experienced singers attempt, in a cycle such as the late La Courte Paille, to purvey a feigned Gallic urbanity, Miss Ameling opens the deeper vein of melodic simplicity in the music, showing at the same time why Poulenc has won, and has deserved to win, his current popularity. (Not that the reading was flawless; it had gaiety, wit, and poise in plenty.)

But perhaps the most remarkable achievement of the evening was to persuade the listener that a voice of this timbral density and character belongs fully in Spanish song, that, say, the look, flamenco-inspired, melisma of Turina's *Contares* flow vibrantly in its tones. Such persuasion eagerly completed, Miss Ameling proceeded, in three encores, to supply the by now redundant but still immensely pleasing evidence of her linguistic virtuosity a Japanese lullaby, *Der Musensohn*, and Rossini's *Lo danza*. This was her first recital at the Opera House; no doubt, given its success, we can expect many more.

St. John's, Smith Square

Gemini by ANDREW CLEMENTS

Over the next two weeks the ensemble Gemini, directed by Peter Wiegold, is giving a series of concerts and participatory workshops, divided between Morley College and St. John's, Smith Square. On Sunday evening the series began with a programme containing Ravel—the *Chansons*, *Modécasses*, freshly and intelligently sung by Margaret Field—and new works by Jonathan Harvey and Wiegold himself.

Harvey's *Concelebration* for flute, clarinet, cello and piano, all of whom double on a variety of percussion instruments, was the only authentic first performance of the concert. It begins, as with a number of his recent works, with a religious inspiration, but goes on to extend an entirely abstract, highly organised structure. The composer describes it as "a ritualistic work in which the four instrumentalists go their own ways and yet from time to time meet and 'dance' together." Each instrument moves through its own sequence of duration cycles, punctuated and articulated by percussion, overlapped and only occasionally reinforcing each other.

The net result is a densely argued, ungratifying piece, with instruments used in extremes and many passages of

frantically tangled textures. At first hearing, what one appreciates of the main structure is at the cost of much of the fine detail; ideas crowd in too rapidly and too much is apparently the casual result of coincidence. Passages more obviously calculated fall more easily on the ear, but there are precious few of them.

Would that there were as many incidents in Peter Wiegold's *The Flowers* appear on the Earth, a BBC commission written in 1977-78 for Gemini and receiving its first public performance here. The scale of the work is large (over 35

minutes) and the theoretical apparatus it carries of at least passing interest; the work tries to liberate natural (i.e., untempered) tuning and to build its melody and harmony upon a single harmonic series. But there are not enough ideas of sufficient interest to flesh out such an ambitious scheme. The instrumentation includes an important part for the Indian santoor, a cross between a zither and a cymbalom; after the initial novelty of its sound wears off, its tonal resources do not really measure up to the demands that Wiegold makes of them.

Jazz education course

The Jazz Centre Society is running a jazz education course from July 21 to August 1 at Rutherford School, Penfold St., London, N.W.1.

It is a comprehensive course aimed at people who have attained an intermediate standard on their instruments. Harmony, arranging, composition, ear-training and ensemble playing in his hands are among the aspects of jazz making which

will be covered by musicians including Olaf Vas, Jimmy Hastings, Dave Cliff, Peter Ind and Eddie Harvey.

Classes run from 10 a.m. to 5 p.m. every day and Barbara Ind, who is organising the course for the JCS, says the aim is to have eight students per tutor.

Full details from Barbara Ind c/o the JCS, 35 Great Russell Street, London, W.C.1.

Denmark

A new Phaedra in Copenhagen

by OSSIA TRILLING



Ghita Norby (Phaedra) and Niels Vigild (Hippolytus)

With the world premiere to Stockholm of Per Olov Enquist's *The Night of the Tribades* in 1975 the first Swedish dramatist of world stature since Strindberg may be said to have arrived. The next two plays, written in collaboration, revealed Enquist's radical political stance as much as his interest in the vagaries of the human psyche. Both feature strongly in *To Phaedra*, which had its world premiere last month not in Sweden but, in a poetical Danish translation by Ole Brandstrup, at the Royal Theatre in Copenhagen.

His first play enjoyed a world-wide popular and critical success, except in the U.S. where it fell foul of wrong-headed casting. Its protagonist was the aberrant Swedish dramatist August Strindberg, whose attitudes to the theatre and to two of the women in his life were subjected to searing critical analysis by Enquist. It was the first member of a trilogy about destructive "love," of which *To Phaedra* is the second. The later play is written in various rhythmic metres, and includes some alexandrines reminiscent of Racine, iambic pentameters, and a good deal of the kind of short, staccato but pregnant blank verse practised by Bond. As in its predecessor Enquist pulls no verbal punches. It abounds in provocative metaphorical allusions, as in the heading to one of the eight "songs" (rather than "scenes") into which the play is divided. There "The labyrinth" is a euphemism for the female parts that Phaedra exploits unavailingly for possession and sexual fulfilment. Many of the poetical similes, pace Freud, revolve suggestively around the bodily functions.

The vibrant quality of the writing may be gathered from the Swedish text which Norstedt has published in Stockholm to coincide with the Danish premiere. Enquist adds a revealing postscript containing his working notes, from which one

may learn, for example, that his wish to emulate Racine and more recent adapters in retelling the tale of the tragic Athenian queen of the title was sparked off by the case-history of a humiliated middle-aged American wife. Unlike his predecessors, however, Enquist has not updated the story, but set it squarely in antiquity. Only the psychological analyses belong to the present century.

Set in a gloomy abstract setting and dressed in pseudo-antique costumes (by Charlotte Clason), the telling production is by Lone Rastholm, who married the author on the eve of the premiere. Her production must, on that account alone, be taken to be authentic and fully in accord with his wishes. Ghita Norby—whom I always think of as the Diana Rigg of the Royal Theatre—is the ill-used protagonist, who accuses the egotistical Theseus, as she is about to take her own life, of having used her body as a mere physical outlet for his passions. Unrequited love and uncontrollable eroticism, but also personal and social tyranny, contribute to her downfall. In the seduction scene, Miss Norby pulls out all her manifold histrionic stunts, unashamed, as she is, to display her feelings, her sadism, her desires, her rebelliousness, and her bodily charms without inhibition.

Niels Vigild gives a convincing portrait of the ascetic, athletic Hippolytus, a bit of a puritan perhaps, but by no means a prude: merely a dissenter against the time-honoured demands of an establishment that is typified by his unyielding father, (Eroo Müller). Though ideally staged, the Danish version is not without some weakness in the casting. A compelling feature is the quasi-pop incidental music, by Kim Sagid and Bo Stief, some of it produced by a synthesizer, planned by Enquist and his director as an integral element of what he conceived as a revealing "melodrama" in the true sense of the term.

Arts news in brief

American pianist Stephen Bishop Kovacevich will be joined by a specially formed orchestra of young soloists tonight to perform a Mozart piano concerto and works by Mahler and Richard Strauss in raise funds for Jacqueline Du Pré research fund into multiple sclerosis. The concert, conducted by 23-year-old Shell prize winner John Whithfield, is in Christ Church, Spitalfields.

Tickets are £2.50 and £4, available at the door of the church.

Marks and Spencer is helping to finance *Plays Umbrella*, a season of new plays by young playwrights which Riverside Studios is presenting from July 9 to August 10.

The plays, by Nicholas Wright, Mustafa Matura, and Tunde Ikoll among others, were originally part funded by the Ministry of Overseas Development to focus on the relationship between Europe and the rest of the world. They fell victim to the Government cuts but the idea has now taken off again.

Riverside has been successful in recent weeks in finding commercial support from IBM to cover some of the costs of its

current production of Julius Caesar and from Honeywell for its annual open day.

The handwritten, full orchestral score of Benjamin Britten's opera, *Gloriana*, valued at £60,000, has been presented to the British Library as a gift to the nation by the executors of the Britten estate and the trustees of the Britten-Pears Foundation.

*Gloriana* was composed for the Queen's coronation in 1953 and dedicated to her. She has given permission for the gift to the British Library.

Actors in rival BBC programmes took nearly half the TV Times Top Ten awards. Readers voted Penelope Keith the most compulsive female TV character for her appearances as Audrey Fforbes-Hamilton in "To the Manor Born." Larry Hagman—J. R. Ewing in "Dallas"—was the most compulsive male TV character. Both are BBC programmes.

Last year's favourite male and female TV personalities, Terry Wogan (BBC) and Anna Ford (ITV), retained their titles. Robert Hardy of the BBC's "All Creatures Great and Small" was voted the best TV actor.

THE SAVOY HOTEL ANNOUNCES THE RE-OPENING OF

# The River Restaurant

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Tuesday June 3 1980

## The cost of indecision

DESPITE THEIR passionate belief in keeping politics out of business, several Conservative ministers have managed to earn a good deal of antagonism and disapproval from businessmen who have found themselves on the wrong end of highly political Government decision-making. Last week's clumsily handled appointment of a new chairman for the British National Oil Corporation, which led to the immediate resignation of one board member and a good deal of dissension among other managers, was only the latest instalment in a succession of embarrassing rows between Ministers and public sector industrialists.

## Vacillation

The controversy surrounding Mr. Philip Shelbourne's appointment to head BNOC arises not because of his lack of experience in the oil industry. The problem is that his appointment is uncertain in the political uncertainty about BNOC's future, and the lack of consultation between the BNOC board and government. In two other recent decisions—taxing North Sea Gas and expanding the 7th North Sea Licensing round—the Energy Secretary reached the right conclusion in the end and may yet do the same with BNOC. But the delay and vacillation that has surrounded the decision-making has damaged confidence in the government's grasp of these major issues.

The agonised indecisiveness at Sir Keith Joseph's Department of Industry is even more notorious and perhaps more damaging because, unlike Mr. Howell, Sir Keith deals with several industries poised on a knife-edge between collapse and survival. Sir Keith's failure to scotch rumours about a possible carve-up of British Shipbuilders, involving the denationalisation of the naval shipyards, has done nothing but harm. It has damaged morale in an industry which has precious little else to survive on. His inability to decide whether or not to back Inmos with a second tranche of investment may have impaired the chances both of launching Inmos' products in advance of the competition and of safeguarding some of the first tranche of public money already committed to it.

The most disturbing aspect of Minister's indecisiveness is that the frustrating delays are often

due not to the inevitable difficulties of making important commercial assessments, but to the problems of balancing ideology against business judgments. Ministers' impulses to second-guess their civil servants, who are already second-guessing each other's professional managers, are exacerbated by the tendency for many business decisions with a "political" content to go up to the Cabinet for approval. The long chain of command, the number of links where uncommercial judgments can creep in, are making the job of managing public-sector businesses at least as frustrating and difficult as under the interventionist Labour Government.

There is as yet precious little evidence that the Government has realised that a non-interventionist policy requires at least as much coherence and clarity of purpose as an industrial policy in which the Government explicitly assumes the burden of decision-making. The numerous members of the Government with business experience should realise that muddles can clear more damaging than clear mistakes. The time-scale on which industry operates is also very different from that of politics. Politicians seem to forget all too easily that business decisions have to be taken, and kept to, for years and sometimes decades ahead.

## Stability

Indeed, this is one of the best arguments for reducing the amount of political intervention in industry. But indecisiveness is not a for non-intervention. On the contrary, a non-interventionist Government has to take far-reaching decisions quickly, and then stick to them. Broadly the Government has two options for public sector industries. Either it can pull out altogether and give up all managerial control, even if it retains some financial commitment, as it has in British Petroleum, for example; or it must define a clear framework of managerial structure and economic objectives within which professional management should be allowed to operate with the maximum of discretion. And if this option is adopted, both the structure and the objectives must be workable, realistic and, above all, stable. The present relationship between the public sector industries and the Government conforms to none of these requirements.

## Mrs. Gandhi must act

ONE MONTH AGO Mrs. Indira Gandhi was saying "I am the least powerful head of Government in the world." Today it is a claim which she can no longer make, nor use as an excuse for ducking decisions on the mounting problems of her country.

In Sunday's elections her party won control of eight of the nine states where elections were held. She now controls 13 of India's 22 states, but the statistics understate her power. Of the major states only Tamil Nadu, West Bengal and Kerala are controlled by her opponents. Since January she has had a two-thirds majority in the lower house of parliament. She will shortly regain a majority in the upper house. Every two years state assemblies vote to renew one-third of the upper house. The last elections were due in March, but Mrs. Gandhi postponed them so that she could benefit from the revival of her fortunes.

## Striking change

All this is a striking change from the days after the Emergency ended in 1977. Mrs. Gandhi had her back to the wall—and briefly was in prison—as she fought to keep her freedom. But the police and, to some extent, the judiciary have changed their tune. The Janata coalition which crushed Mrs. Gandhi has long since crumbled. During the latest campaign amidst the drought-stricken villages it had little to offer but factions in-fighting. Mrs. Gandhi had little to do to win. And, in terms of coming to grips with the problems she inherited, she has done little.

To dismiss her victory by saying that the electorate had no alternative would be to belittle her appeal. As an effective populist leader she has few equals in the Third World. She has confirmed that image in recent months, not least when she nationalised a further six commercial banks. But she has done little to reassure those who remember the excesses of the Emergency. The dissolution in February of the State governments where elections were held on Sunday shows that she likes all the instruments in the orchestra to play her tune. Now, just as her opponents have had to come to terms with the reality

of her power, they also have to face the mounting star of her son, Sanjay.

At present a mere Member of Parliament, he has no state position and no formal party office. But it was he who chose many of the candidates who were elected this weekend. He has already made his mark in a negative way, through holding up policy making and decisions in the areas in which he is interested; these areas include industrial investment. Only 33 years old, he can now be expected to move further into the limelight—a thought which worries those who remember the lack of scruple he has shown in both his political and commercial forays.

Mrs. Gandhi has a formidable list of unfinished business and unresolved problems to tackle. There are five empty seats in her Cabinet which have to be filled. A budget has to be drawn up for presentation on June 18. And some serious decisions have to be taken on the country's long-term planning. The annual growth target of 5 per cent which Mrs. Gandhi sprung on the electorate in April is pure pie in the sky.

## Bitter battles

These problems include a dangerous level of political violence, particularly in long-strengthened states like Bihar. There is also the agitation in Assam, where student demonstrators have stopped the flow of oil.

Then there are the economic problems of inflation exceeding 30 per cent and of the shrinkage in GNP caused by the drought last year—the worst this century. The oil bill too has risen. Last year the trade deficit was £1.25bn and this year it could exceed £1.7bn. India's reserves are still healthy, but have fallen 10 per cent in the past six months.

In the last four months Mrs. Gandhi has firmly established herself on the international scene. Indeed today her Foreign Minister is due to fly to Moscow to talk about Afghanistan and next week she is sending senior officials to Peking. But she has done little to convince people that she is prepared to tackle her problems at home. She should do so now.

# Californian scepticism about tax-cutting panaceas

BY JUREK MARTIN IN SAN FRANCISCO



Opposing camps or an unholy alliance? Mr. Howard Jarvis, instigator of the California tax cuts (left); Jane Fonda and her husband Tom Hayden.

TWO YEARS ago, the voters of California sent a message that was heard round the world. Coming on a piece of paper known as Proposition 13, it told governments, big and small, that if they did not cut taxes people would take matters into their own hands. An unlikely apostle was even created in the person of Howard Jarvis, an ancient, if indelible, right-wing, cumundone who carried his epigrammatic style to the four corners of the globe.

Today, if all available evidence is to be believed, the voters of California will prescribe limits to the taxpayers' revolt. Proposition nine—variously known as "son of 13," "Jarvis two" and "Jarvis Two"—would cut state income taxes in half and remove an estimated \$4.9bn from the state's revenues.

Earlier this year, it stood a good chance of passage; now it trails by 20 points and more in the local polls and its creator seems on the verge of praying for a miracle to avoid defeat.

Typically, today's election in California presents citizens of the state with the usual bewildering array of personalities and issues on which to pass judgment. They will obviously crown their native son, Mr. Ronald Reagan, as Presidential nominee of the Republican Party, but he is without opposition; they could conceivably give Senator Edward Kennedy a flickering hope of denying the Democratic prize to President Carter, but neither candidate grips the attention. Down in San Diego, they may elect the Imperial wizard of the Ku Klux Klan as the Democratic candidate for the U.S. Congress; in Santa Cruz on the coast, they will try and stop Lockheed from building parts for the Trident nuclear missile.

Statewide, they may opt to enact a 10 per cent surtax on oil company profits to fund mass transportation and to pass a rent control initiative, sponsored by landlords, which has the express intent of making rent control next to impossible to put into practice. But, above all, the nation's eyes will be focused on what happens to Proposition 13.

Parochial though some of the issues and personalities are, the Californian judgment nevertheless often carries beyond its boundaries. The biggest state in the union—where it is a separate country, its gross domestic product would make it the eighth or ninth largest nation in the world—California either sets trends for the rest of the country (or, at least, it never follows them) or, more simply, it is sometimes frantically different. Proposition 13 was the classic recent example of the former role; its current tad—the "pyramid game," just like the chain letter scheme of childhood except that players put in \$1,000 instead of sending off post cards and vainly expect riches not an avalanche of correspondence in return—is, hopefully, proof of the latter.

Proposition 9 is simple enough on paper: it would cut state income taxes in half from the current range of 1 to 11 per cent to 1 to 5½ per cent. This could have the typical wage earner about \$300, but he would have to pay more federal income tax because state taxes are deducted from the federal levy. It would also index state taxes to the rate of inflation, though this is something of a side issue since California is already practising temporary full indexation this year and next and could presumably always make it permanent.

The attractions of Mr. Jarvis's latest scheme are obvious. Proposition 13 did not bring the state to its knees, as its opponents warned it might. The cushion of the \$6bn state surplus in 1978 helped, but it is even possible to argue, a little mischievously, that Proposition 13 served as a classic Keynesian stimulus tax cut in that it did stir spending and investment and thus maintain state revenues. Over the past two years, the state economy has outperformed the national average—both in growth and, once the immediate effects of the cut in taxes had passed, in inflation.

In the 12-month span to the end of April, California's consumer price index went up by 17.7 per cent compared with 14.7 per cent nationally, largely because of the great local weight given to interest and to the cost of petrol. Though affected by the current recession (unemployment jumped from 6 to 7.1 per cent last month) the Californian economy with its diversified underpinnings in the services, high technology and aerospace sectors, will, in the opinion of Dr. Raymond Jallow, chief economist for the United California Bank, still achieve some real growth in 1980. Moreover, the state continues to sit

on a budget surplus, generally estimated at roughly \$2.5bn, a tempting target for those who believe that the economies forced on the state government by Proposition 13 were managed without excessive pain and social disruption.

The likely failure of Proposition Nine, owes at least something to the passage of time. There are signs that Mr. Jarvis, its author, and it sometimes seems, its only advocate, is beginning to hore the Californian public with his endless repetition of the same theme. Certainly he has not attracted the funding for his campaign that he got for Proposition 13 and over the weekend had to appeal for free TV time to carry on the fight.

## TODAY'S ELECTION IN CALIFORNIA

CALIFORNIA'S Secretary of State is predicting that 99.5 per cent of the 10.6m eligible voters will participate in today's elections.

In the presidential primaries, Mr. Ronald Reagan is in effect unopposed on the Republican side, though the names of John Anderson, George Bush and others appear on the ballot. He is bound to win all the state's 168 Republican convention delegates in what is a winner-take-all primary.

President Carter and Senator Kennedy are in a close race for the 306 Democratic convention delegates, which will be awarded in proportion to the popular vote. Mr. Carter's share, combined with what he wins in seven other primaries today, is bound to give him more than the 1,666 votes he needs for the party's nomination. But Senator Kennedy is saying that if he beats the President today he will carry

his fight to the convention in August.

Senator Alan Cranston, Democratic majority whip, is expected to win his primary easily and to go on to heat whoever the Republicans select in their primary.

There are 11 State-wide initiatives, known as propositions, mostly dealing with local financial matters. The most important are:

● Proposition 9—Cutting State income taxes in half at a cost of \$4.9bn in lost State revenues.

● Proposition 10—Making it more difficult for local governments to enact rent control laws.

● Proposition 11—Levying a 10 per cent surtax on the oil companies, and using the proceeds for mass transportation and research into renewable energy resources.

There are countless local referenda and political primaries.

many of its anti-recessionary tools and services. On a more sophisticated level, it is argued that indexation of taxes will in any case tend to reduce the state surplus and therefore the ability to meet sudden exigencies.

The fate of Proposition 11, which would impose the 10 per cent levy on oil company profits and use the estimated \$320m to \$400m annual return to fund mass transport and research into alternative energy, is also being keenly watched outside California. It is, in a rather pure form, a gauge of public sentiment about the oil industry, at a time of rising petrol prices and healthy oil company profits, and the industry has not been slow to appreciate the dangers.

According to recent state figures, with nearly two weeks to go before polling, opposition to Proposition 11 had raised \$4.4m (about \$4m from the oil companies alone) while its advocates, led by Bill Press, former aide to Governor Brown, had drummed up only \$275,000. The \$5 a head appeal from one side contrasted rather pointedly with the \$978,000 that Standard Oil of California alone had forked out.

The debate has also become pretty savage, as it has on Proposition 10, the artfully drafted "rent control" initiative, in which the fund-raising imbalance is even more stark (\$4.9m for the landlords, versus \$49,000 for the opposition). In both instances the anti-corporate forces are essentially contrasting affluence with deprivation; in their TV advertisements, they portray "big oil" as "pig oil," replete with pictures of swine feeding at the trough; they also, in Proposition 11, use xenophobic "Shell oil" as a foreign owned "insider," as a foreign owned "insider" and would put foreign workers

onto offshore rigs.

For its part, both the housing and oil industries are suggesting the opposition is playing into the hands of that notorious revolutionary, Jane Fonda, the actress and her husband, Tom Hayden, who in Californian terms is almost as celebrated as his wife, both for his old radical activism and for his current role as a leader of the Democratic Party's left wing.

More seriously, Proposition 11 may be seen as yet another example of individual states seeking to take unilateral action in the area of taxation where the division between state and federal authority is murky. Comparison between it and the controversial unitary system of taxation employed by California on the world wide earnings of foreign companies immediately springs to mind. It is likely that if Proposition 11 passes it will be challenged in court, but by the same token, if it passes other states may be emboldened to try their own approach.

The sum of the above is almost to suggest that California is currently in one of its more iconoclastic moods, with, as it were, Mr. Jarvis and Mr. Hayden unholy, if incompatible allies against the Establishment hydra. That the Long Beach police were obliged to interrupt an alleged "pyramid party" on the Queen Mary, of all places, constitutes another perverse affront to the old order.

So, too, on a political level, is the undeniable fact that at this early stage of the game, Congressman John Anderson has so much support here for his independent candidacy. The latest Mervyn Field poll gives him 26 per cent in the state—6 per cent more than in April—against only 28 per cent for Mr. Carter and 39 per cent for Mr. Reagan. Traditionally, independent candidates lose ground as the two party nomination seems to grip with each other but Mr. Anderson may have more of a market in California than in most other parts of the country. His name is still on the Republican ballots today—though he has not campaigned—and leaders of the races will be looking at his percentage with care.

But the converse could also be true. When the votes are counted tonight, the state may turn out to have been appallingly predictable, even mature in its judgments.

After all, California is not always in search of the new; it does have some traditions. As the Jackson High School marching band, bound in full regalia down the streets of the old gold-mining town of Sutter Creek, in the foothills of the Sierra Nevada, 120 miles east of here, fully pursued by the hordesmen of the Art Carney Mountain Men in brilliant sunshine on Sunday morning, they were taking part in an ancient ceremony—the Italian Picnic Parade, celebrating its 99th anniversary. The missing half intoner, "is a foreign owned" and would put foreign workers

## MEN AND MATTERS

## Southern discomfort

Some 200 of the world's leading commercial and central bankers were sweating it out in New Orleans yesterday asking themselves why the annual International Monetary Conference (IMC) seems always to be held in mid-summer in broiling sub-tropical heat.

Every year the IMC brings together top banking executives like David Rockefeller of Chase Manhattan, Lord Armstrong of the Midland and Wilfrid Guth of Deutschebank, along with central bankers like Paul Volcker of the Federal Reserve and Abdul Aziz Al Quarishi, Governor of the Saudi Arabian Monetary Agency. It is held alternately in the Eastern and Western hemispheres. The last Western meeting was in June 1978 in Mexico City.

This year, at least, chauvinism lies behind the choice of hot spots. The president of the IMC this year is Jean-Marie Leveque, chairman of Credit Commercial de France, who wanted a distinctly gallic atmosphere for this high spot of his presidential season. That ruled out the first choice of Philadelphia, leaving New Orleans in Louisiana, the state Napoleon sold to the U.S. in 1803 for \$15m.

## Lost convoy

South Africa's military machine is a source of considerable pride to the country's embattled regime, facing as it does an international arms boycott. Periodically new weapons and equipment, locally manufactured, are paraded for public inspection.

The biggest show to date was intended for Republic Day last week, when massed ranks of military ironmongery were prepared for display in 11 major cities. How frustrating, then, for the crowds waiting in Johannesburg, to be told the show was off. The biggest convoy of all, for the biggest city



"...and all who subsidise her"

parade, got lost. Diverted to avoid rush-hour traffic, it never found its way back to the city, later, "that this sort of foul-up public," the military announced later, "that this sort of foul-up is not an everyday occurrence."

## Book press

Booklovers watching The Risk Business on BBC 1 were recently enlightened in fascinating detail on the "hype"—the poker game in which publishers outbid each other to secure the rights to often-unknown books in the hope that the publicity generated will raise the new title from obscurity. Now the man who explained this ritual, Anthony Cheetham, managing director of MacDonald Futura, has been asked by his staff to fill out a 43-point questionnaire about his own company's business style, and those of its parent, BPC.

The probings are prompted by a circular announcing proposals to reduce the 150-strong workforce by 15—a plan which came as a shock to the staff of one of the brightest stars in the troubled publishing trade. "We are suffering from the same pressures as all other businesses," Cheetham told me

sharply. High interest rates and the strength of the pound abroad have been particularly damaging to the company which exports about 40 per cent of its books.

Still, not all is blackness. The subject of a current hype, The Flowers of the Field—is responding true to form. It is the top-selling hardback on W. H. Smith's shelves at present, and Cheetham, I hear, plans a 250,000 print run when it comes out in paperback.

## Digging in

Considering that it plans to spend about £250,000 penning 10 holes in a Welsh hillside, Anglo Canadian Exploration does not sound overwhelmingly optimistic about what it may find at the bottom of the said excavations. "I think we shall probably find enough gold to make a royal wedding ring," says ACE's London spokesman.

There is, of course, much more to it than that. The area around Ogofau, or Roman Deep, in Carmarthenshire, is rich in the tunnels and trenches left by the miners, geologists and crack-pots who have dug for gold on and off since Roman times.

The metal is undoubtedly there, and ACE, in partnership with Anglo Dominion Gold Exploration, has three years left on a 10-year licence issued by the Crown in which to find it. The company began rummaging around the area in great secrecy during the early 1970s, turning over rocks which had been undisturbed since the last prospectors cleared out in 1932.

deeply involved in financing costly searches for the yellow metal in Canada.

"There was no money to spare for Wales while we were trying to keep the ship afloat at home," the company says. There has, however, been enough small change coming across the Atlantic to keep exploration ticking over, mainly through the student and post-graduate geologists from University College, Cardiff. To this team goes the honour of launching the first serious attempt in 42 years to find treasures left by the Romans.

## Wine, women...

Green's cellarman and cigar supplier to the City's boardroom diners, has opened one of the most expensive and exclusive pubs in the Square Mile. Costly because the bar sells mostly champagne at between £7.50 and £26.55 a bottle (hummer wines at £3.50), it is exclusive in the broadest sense in that there is room in the place for only 25 drinkers—or one person swinging a cat.

Formerly an off-licence in Royal Exchange, The Greenhouse is now gathering favour, particularly among lunchtime refugees from nearby discount houses. "A pattern is emerging," says partner Richard Parsons. "I suppose it is bound to become a clubby sort of place." Clubby indeed, as he showed me round, Parsons was button-holed through the Press and told forcibly: "You will have to stop women drinking at the bar. They take up too much damned space."

## and fighting talk

In a similar vein, a conversation from a London club: "Do you believe in clubs for women?" "Well, yes, but only if gentler methods fail."

Observer

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# FINANCIAL TIMES SURVEY

Tuesday June 3 1980

## WORLD OIL INDUSTRY

Although oil supplies appear to be more than adequate to meet the current, depressed demand, there is a general acceptance that the oil flow could be interrupted again. Meanwhile, exploration for new finds continues, on and offshore, to increase the sources of supply.

## The Swedes

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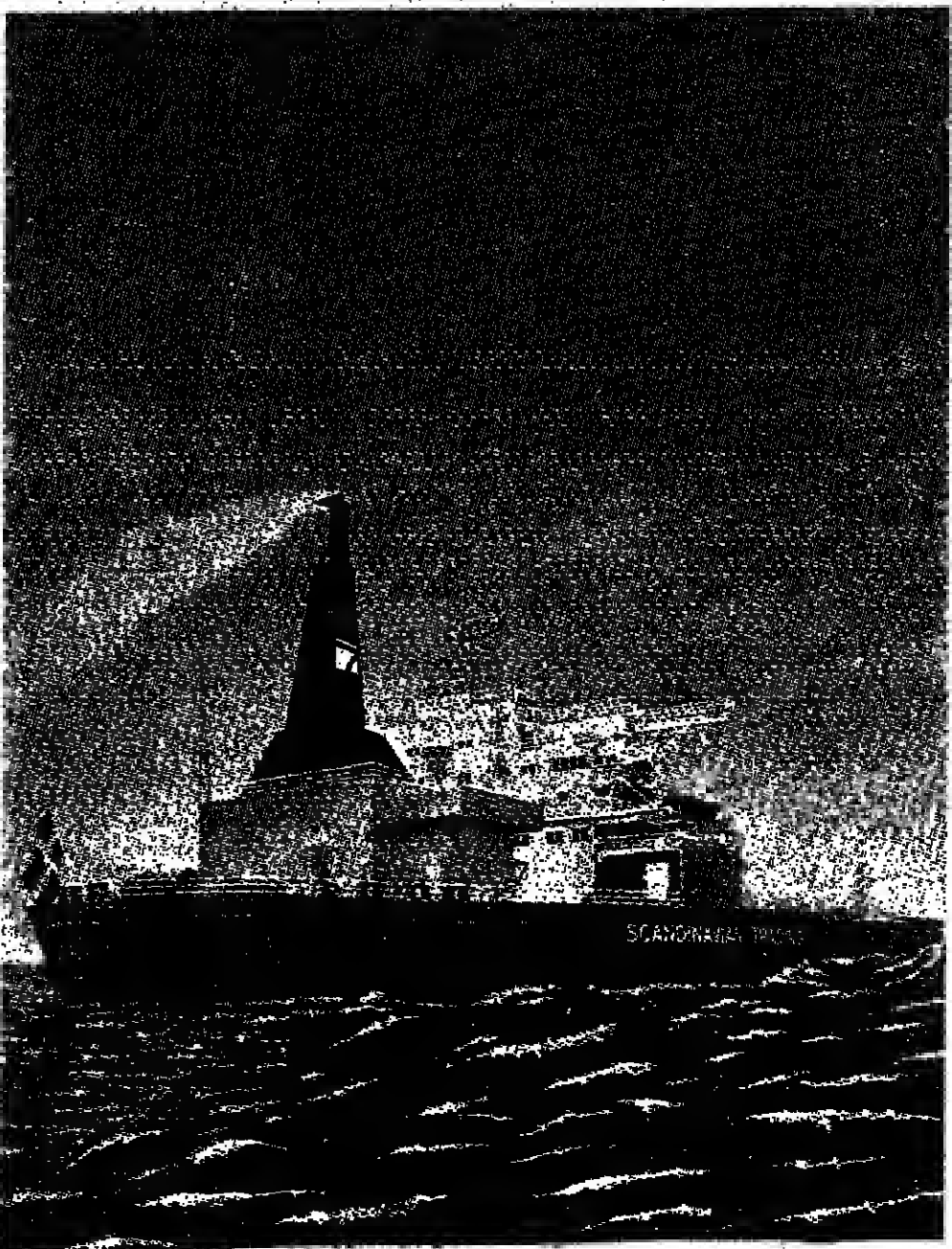
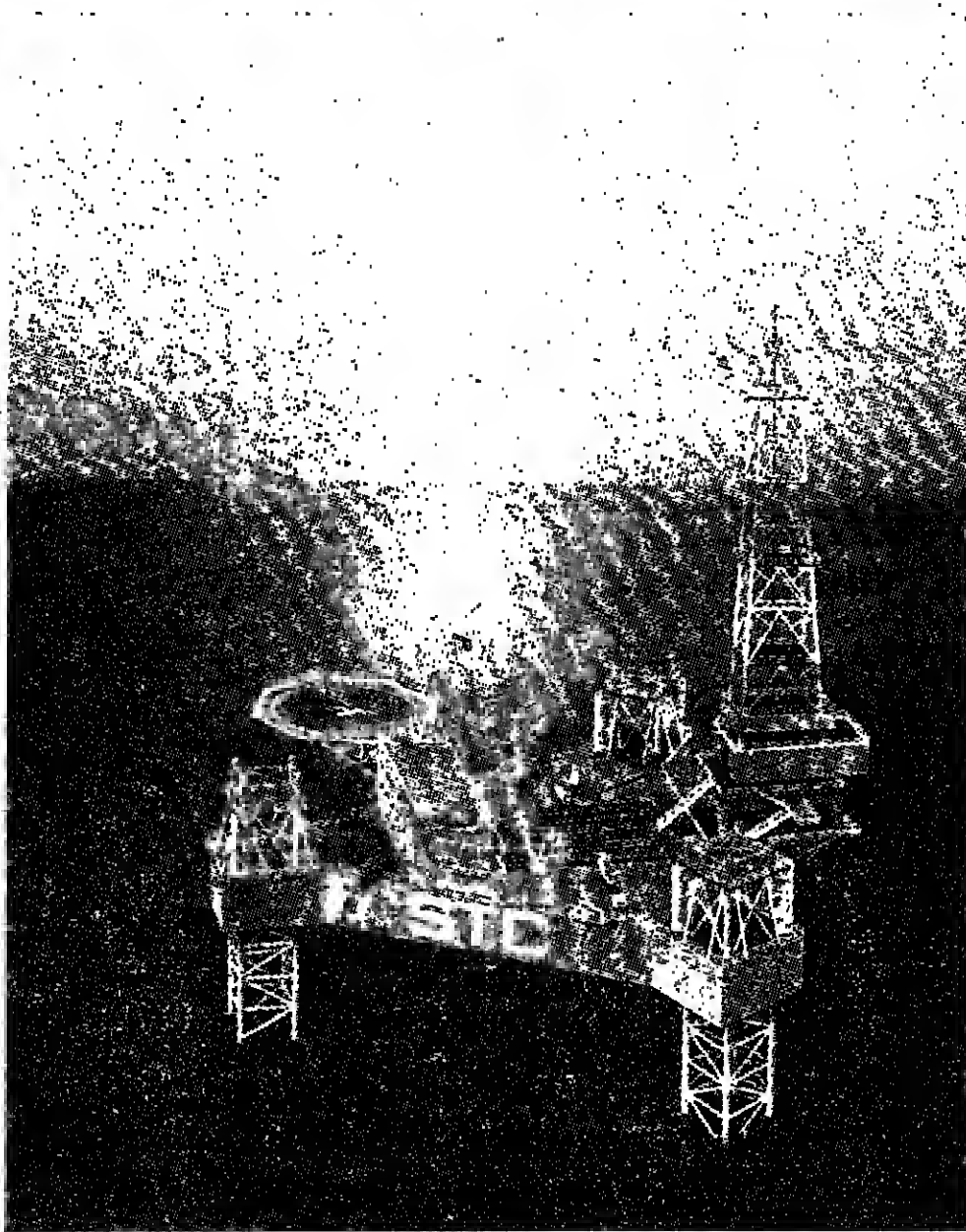
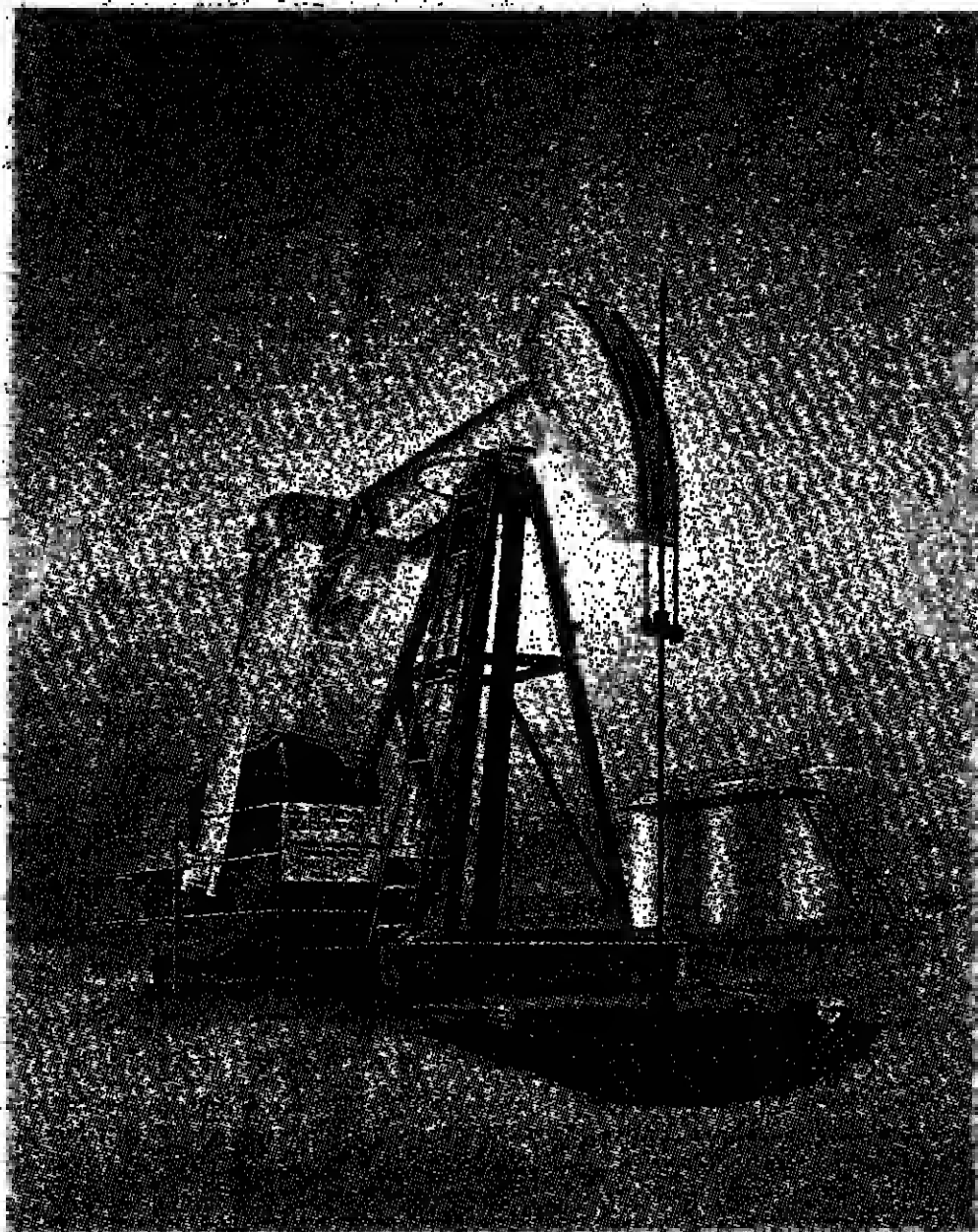
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## FINANCIAL TIMES SURVEY

Tuesday June 3rd 1980

## Energy management is the goal

## Prices spiral still a burden

By Ray Dafter  
Energy Editor

A RATIONAL analysis of the world's oil supply and demand balance would lead to the conclusion that consumers would now be feeling reasonably comfortable—hopeful that there would be more than enough fuel to meet their needs this summer and the coming winter. On this basis it would also be reasonable to expect some respite from the relentless spiralling of prices, so evident in the past 18 months.

The fact that none of this is happening is evidence of the fragility of oil supplies, in particular those from members of the Organisation of Petroleum Exporting Countries. The fact that prices have just risen again—this time by about \$2 a barrel—in spite of a slack market demonstrates that OPEC oil is as much a political weapon as an economic commodity.

So it is not surprising that major oil-consuming countries, especially those in Western Europe, the U.S. and Japan, will be looking anxiously towards Algiers early next week when Ministers from OPEC meet to discuss production strategies and pricing plans.

Once again Saudi Arabia is expected to carry the banner of the moderates. It will probably try yet again to restore some order to the now chaotic tariff structure which sees one country (Algeria) effectively charging \$38.21 a barrel—including

a \$3 a barrel refundable exploration fee—and another (Saudi Arabia) content with \$28 a barrel for its light "marker" crude.

Before the Iranian crisis in late 1978 that "marker" crude was a pricing reference point; the tariffs for other crudes were set around it according to their quality, impurities and closeness to consuming countries. This was how it was in December 1978 when Saudi Light crude was priced at \$12.70; Iranian Light was \$12.81; and Libyan Zueitina crude was costing \$13.90.

Since the end of 1978, some countries have raised prices no fewer than 13 times. And as time has passed, so the tariff system has fallen into greater disarray. Iran is now seeking more than \$37 a barrel for some of its oil, although Royal Dutch/Shell, British Petroleum and a number of Japanese companies have been resisting buying at such high prices. Libyan Zueitina oil now has a price tag of \$36.72.

## Implications

These increases, approaching 200 per cent in some cases, are fuelling worldwide inflation and aggravating the generally depressed economic conditions. Mr. John Sawhill, the U.S. Deputy Secretary of Energy, last month reviewed some of the implications for the U.S., the world's major oil importer. He pointed out—a few days before the latest wave of price increases—that the U.S. would pay some \$90bn for imported oil this year.

"If we continue to spend at that rate, in just 12 years we will have exported cash equal to the trading value of all stocks listed on the New York Stock Exchange, well over \$1,000bn."

The U.S. Administration, aware that a large part of the West's transfer of wealth to OPEC nations is coming out of American pockets, has been campaigning within the International Energy Agency for tougher oil import targets. The move is seen by some of the other 21 IEA member countries

The West has heeded OPEC'S warning that oil cannot be used in the profligate ways of the past. Europe's energy Ministers have set themselves a 10-year plan to reduce consumption. But there could be more oil yet to be extracted from the earth than the pessimists believe.

as an attempt to lay the foundations for stiffer energy measures to be presented back home, in the U.S. Congress. As Saudi Arabia—the world's major oil exporter—has so far failed to bring about pricing unity within OPEC, the U.S.—the most oil-thirsty importer—has failed to win import target agreement within the IEA. Even so IEA ministers moved some way towards the U.S. position when they met in Paris on May 22.

The countries agreed to take energy management steps that would enable them to "substantially understand" the 1985 import ceiling of 26.2m barrels a day fixed last December. A communiqué from the Ministers said that it might be possible to take as much as 4m b/d less oil. However, this is not a firm target, as the U.S. would have liked.

Estimates within the IEA, which represents all the leading oil consuming nations except France, indicate that OPEC production in 1985 and 1990 might be no more than in 1979. Last year OPEC accounted for about 31m-32m b/d of the more than 51m b/d produced in non-Communist countries. IEA officials are concerned that if they are right the West could face a potential shortage of up to 5m b/d by the end of the decade.

## Signals

The world has been shunted on to a new energy track on which high prices and supply uncertainties are leading to the development of non-oil energy sources, greater fuel efficiency and much lower economic growth than hitherto. Recognising these signals, the IEA sees measures now being taken reducing the ratio

between economic growth and energy growth.

For instance, in the eight years to 1979 energy demand was increasing at an annual rate of 5.2 per cent while the gross national product of industrial nations was increasing at 4.7 per cent—a ratio of 1.1:1. An analysis within the IEA secretariat suggests that the present ratio is a little above 0.5:1, in itself a significant improvement on pre-crisis days.

By the end of the decade, Ministers hope that the ratio will be down to about 0.6:1. (Ministers within the European Community recently set themselves a 10-year target of reducing the Common Market's ratio to 0.7:1, or less.)

## Ambitions

Again, taking the IEA countries as an example, it is expected that by 1990, oil will account for only 40 per cent of primary energy consumption as against 52 per cent at present. These expectations are some what more ambitious than the energy projections recently published by Exxon, the world's biggest oil corporation. Exxon reckons that oil's share of non-Communist world energy in 1990 will be about 45 per cent. By the end of the century oil's share could have dropped to 37 per cent.

British Petroleum has sounded recent warnings about such projections. Mr. Christopher Laidlaw, a deputy chairman of the London-based company, told an Amsterdam conference on May 23 that if there were no improvements in energy efficiency, fuel requirements by the non-Communist world by the year 2000 would approach 200m barrels a day of oil equivalent. Oil would not

be able to provide more than 25 per cent of that demand: 50m b/d—roughly the present level of output.

The leaders of major oil exporting countries can read

various signals in such projections and strategies. These are:

● The West has heeded OPEC'S warnings that oil cannot be exploited in the profligate

## THE WORLD'S PROVED RESERVES OF OIL

Year ending	1970	1974	1979
Canada	10.4	8.8	8.5
U.S.	46.7	40.6	32.0
Latin America	24.0	23.3	58.0
Western Europe	5.5	15.7	22.4
Middle East	304.4	352.7	365.7
Africa	47.6	63.6	58.5
Asia (excluding Middle East)	12.6	16.2	17.2
Australia and New Zealand	2.2	2.4	2.2
World excluding Centrally Planned Economy countries	453.4	529.3	565.5
Centrally Planned Economy countries	100.3	109.4	90.0
TOTAL WORLD	553.7	638.7	655.5

Source: Oil and Energy Trends Statistical 1980 Review; Energy Economics Research; May, 1980.

## Europe acts to trim demand

ENERGY MINISTERS of Common Market countries have just set themselves a 10-year programme aimed at more rational energy policies. At the heart of a new plan, agreed last month, the European Community intends to reduce oil consumption to a level equal to—or lower than—40 per cent of gross primary energy consumption.

This compares with about 50 per cent within the EEC at present and around 53 per cent in non-Communist countries as a whole.

Some of this saving should be achieved by reducing the amount of oil burned in power stations. The EEC hopes that by 1990 it will see electricity generation fuelled at least 70 per cent from non-oil sources.

Of course, it is a shame that oil, a premium, finite fuel, is used in power stations at all. This view is obviously held by the French and German Governments. France expects that by 1990 oil will be providing only 4.6 per cent of its electricity generation fuel. Germany is aiming for even a lower contribution—3.7 per cent at the last count.

On the other hand, Ireland and Italy are finding it harder to convert power plants: their dependence on power generation oil could still be 48.1 per cent and 44.7 per cent respectively. Another move taken by EEC ministers was an agreement to limit overall energy growth to 70 per cent or less of the growth in gross domestic product. This ratio, recognised by analysts as being achievable on a world-wide basis, is in marked contrast to the state of affairs before the first energy crisis in 1973.

In the previous eight years the GNP of industrial nations rose at an annual rate of 4.7 per cent while energy demand increased by 5.2 per cent a year.

## Quantum leaps

The steps taken by the EEC ministers highlight what is happening in energy demand, and oil consumption in particular, throughout the world. Past forecasts of energy trends now look ridiculous in the wake of two oil crises and quantum leaps in fuel prices. The experience of Exxon, the world's largest energy corporation, illustrates this fact.

In 1973 the company was projecting that by 1985 the energy demand in non-Communist areas would rise to the equivalent of 182m barrels a day of oil. When making its forecast two years later Exxon trimmed the 1985 expected demand to a little more than 130m b/d of oil equivalent (bdoe).

The latest projections, published in December puts the mid-1980s level of demand at no more than 110 to 115m bdoe. From these figures it is seen that non-Communist countries will be using some 50m bdoe less than expected, a "saving" roughly in line with the current level of energy consumption in the U.S., Canada and Japan combined.

The bulk of this reduced demand is not a saving in the sense of conservation. It has been caused by a lack of economic activity. The question remains: What will happen to oil consumption when, perhaps beginning next year, non-OPEC countries resume a path of economic growth? British Petroleum, in a report published

last autumn, stated that three conditions would have to be met:

● Acceleration of improvements in energy efficiency, particularly in the use of oil.

● Stimulus to non-OPEC oil exploration and production wherever technical prospects are good.

● Stable and minimal demand on OPEC discretionary oil—crude that the countries did not have to produce in their own economic interests.

The report—"Oil Crisis... Again"—prepared by BP's policy review unit, shows that if the above conditions are met, and if consumers quickly switched to alternative fuels, in 1995 the non-Communist world could get by with about as much oil as present. By the turn of the century the demand might even be less, say between 42m and 48m barrels a day.

On the other hand if oil demand rose by 3 per cent a year from now on (a growth rate less than half the pre-1973 trend) the world could soon be in trouble. At present non-Communist world oil consumption is running at about 49m b/d, according to UK stockbrokers Wood, Mackenzie. This demand is being met from

manner of the past. This is demonstrated by changes in the ratio of energy growth to economic growth. It is also reflected in oil's lessening share of the overall energy market. Conservation, whether voluntary or brought about by economic conditions, is beginning to have a significant impact.

● Higher prices are encouraging Governments and companies to develop synthetic fuels that can replace oil and natural gas, just as OPEC leaders had hoped. According to Exxon the worldwide supply of synthetics could grow by 25.7 per cent in the period 1978-1990 and by 14.0 per cent in the following decade. Oil supply, by comparison, could rise by only 1.1 per cent between 1978 and 1990 and 0.3 per cent in the 1990s.

● The need to stretch the world's remaining oil resources, to spin out the timespan over which they can be exploited, has been recognised and accepted in the West. This could be good for the industry which, a few years ago, saw the prospect of world oil production peaking in the 1990s then going into rapid decline.

Bearing all these factors in mind western oil consumers are entitled to ask when OPEC will restore stability to the world's crude oil market. And now that the organisation's members have successfully imposed a new

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value in crude oil—with high prices in line with those needed for alternative fuels—cannot market force be allowed to play their part once again?

All eyes will be on Algiers next week to see whether OPEC ministers feel able to provide the answers.

## Reserves: enough to last

cautious, estimating proved reserves to be 640bn barrels.

Taking the mid-point of these estimates and the average oil production levels over the first quarter of this year (62.2m b/d), it can be seen that, in theory, there are sufficient proved oil reserves to meet the current level of production for the next 261 years.

This estimate should be viewed with caution, however. Middle East countries control almost 56 per cent of the world's proved reserves. Their policies in recent years have shown that they are unwilling to deplete them (for many of these countries their only real resource) quickly just to meet the needs of the West.

Consequently, we find that the Middle East is now providing only a third of the supplies (20.4m b/d in March) as against a worldwide production level of 61.8m b/d.

At the same time there must be doubts that Communist countries can continue to modestly help the West with supplies. In the spring these producers—mainly the Soviet Union—were accounting for one fifth of total world oil output; their share of proven reserves is only 13.7 per cent.

## Consensus

But there is much more oil still to be discovered, probably as much as has been found so far, and quite possibly considerably more. The consensus view within the oil industry is that the world may originally have possessed about 2,000bn barrels of recoverable oil. (This estimate does not include oil that will be left in the ground after production operations; neither does it include the large amounts of oil trapped in tar sands and oil shales.)

On the basis of oil reserves already proven and deposits that have still to be discovered, it is possible to show that the world still has enough crude oil

—on the above assumptions—to meet the current level of demand for about 65 years.

Nevertheless, it is possible to stretch recoverable reserves beyond those contained in the consensus view. Higher oil prices are encouraging companies to search for and exploit difficult-to-get-at deposits, ignored in the past. They are looking for smaller reservoirs. And they are drilling new wells in old fields to see if there is any oil trapped in rocks above or below the known reservoirs. In many cases they have been pleasantly surprised. British Gas/BP's Wyth Field in Dorset is a case in point.

Increasingly, companies are also employing enhanced recovery techniques to tease a higher proportion of the original oil out of the reservoir. In this way the overall recovery factor—currently an average between 25 and 35 per cent of the oil-in-place—is being raised.

New recovery practices could push the recovery rate to 40-45 per cent, much higher in some of the most attractive oil fields. But the stretching of reserves does not stop there. The world contains vast deposits of expensive-to-produce heavy oil, tar sands and shale oil. British Petroleum, in one of its briefing papers, conservatively estimated that companies might eventually extract 400bn barrels of heavy oil and tar sands and 200bn barrels of shale oil.

Adding together all of these resources—conventional oil, crude extracted by means of enhanced recovery, and unconventional oil—it is possible to demonstrate that eventually more than 3,000bn barrels will be recovered.

Scraping the Barrel: the Worldwide Potential for Enhanced Oil Recovery, Ray Dafter, Financial Times Management Report, 274 UK or \$165 overseas.

Ray Dafter



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# WORLD OIL INDUSTRY III

## Exploration drive at a peak

INTERNATIONAL exploration activity is at an almost unprecedented level as companies strive to lessen their reliance on Middle East oil exporters. The exploration drive, spurred on by rising prices and improving seismic techniques, is putting a tight squeeze on the availability of drilling rigs. Charter rates have risen to record levels while the mobil rig construction programme, which dropped dramatically between 1975 and the end of 1977, is rising at a pace.

Exploration starts with seismic work. Companies involved in this field report boom activities; very few prospective areas are seeing a decline in seismic work, some are witnessing spectacular increases.

For instance, China, which has dubbed energy as a priority economic sector, has attracted dozens of oil companies, of all shapes and sizes, to carry out initial seismic exploration work in its offshore waters. Millions of dollars have been poured into this operation by the companies in the hope that they will be given a slice of later exploration and production.

### Sound waves

The cunning Chinese, who are benefiting from the fruits of Western technology, have made it plain that only companies involved in these initial surveys will be awarded drilling rights.

Probably the most important development in seismic techniques employed by Western companies is the three-dimensional survey by which companies are provided with a blanket coverage of sound wave recordings which help to map the various strata more accurately than seismic data obtained in a straight line.

First used on shore in the U.S. in 1975, the 3-D method is more expensive than conventional two-dimensional work but it does give a clearer view of underlying rock structures, particularly in faulted areas.

North Sea exploration work is already benefitting from the application of 3-D surveys, particularly as companies are looking increasingly at complex faulted rock structures, which in recent years have been set aside as being marginally prospective.

Operators in the North Sea are expecting a continuation of

the recent increase in exploration activity. Indeed, Mr David Howell, Energy Secretary, has made this one of his objectives. As a result, he has just increased the size of the seventh North Sea licence round, now under offer, from 70 to 90 blocks. For the first time these concessions will include 20 or so blocks nominated by the industry itself.

If companies or consortia successfully apply for these choose-your-own blocks they will have to pay the Government £5m each (roughly the cost of a North Sea well) for the privilege of drilling. Even with such signature bonuses there are expected to be plenty of takers.

The North Sea, or to be more accurate the Continental Shelf region as a whole, still remains one of the most attractive exploration regions in the world. There is still plenty of oil and gas to be discovered. So far, about 1500 barrels of recoverable oil have been found in the UK sector of the North Sea.

According to the Department of Energy the total amount of recoverable oil to be found could be as much as 32bn barrels.

Exploration has been extremely successful by world standards. According to British Petroleum, during the 1967-79 period one exploration well in every five drilled in the northern North Sea produced an oil find compared with a world-wide ratio for offshore exploration of about one in 20. As might have been expected, it seems that the oil companies found the big fields first; now they are left looking for smaller reservoirs and oil hidden in underground traps.

**Encouragement**

The UK Offshore Operators' Association reckons that exploration success peaked in 1975 when discoveries of theoretically recoverable oil were 3.175m barrels. It has since declined, with 725m barrels discovered in 1977 and only 250m barrels during last year. Before 1975, the association says, one North Sea well in eight discovered a commercial field, while since the mid-1970s the rate has been only one in 51.

The association has told the Government that if the UK wants to remain oil self-sufficient into the 1990s, and possibly to the turn of the

century, it must encourage companies to drill 65 to 90 exploration wells each year. This compares with a peak effort in 1975 of 79 wildcat wells and a level of only 33 last year.

However, the industry is well aware that until new rigs, now under construction, reach the market it may have problems in finding enough drilling units. There are very few rigs lying idle.

A recently-published study in the Oil and Gas Journal shows that worldwide only 14 mobile offshore drilling rigs, out of a total complement of 450, are without contracts. This is the lowest level of rig unemployment since mid-1975, says the Journal. As most of the idle rigs are undergoing repairs, it is reckoned that the effective utilisation rates is virtually 100 per cent.

The location of these rigs provides a measure of offshore drilling activity. The U.S., as the largest oil producer in the non-Communist world (and the most desperate to find new reserves) has the most active programme: 165 rigs operating and Texas Mike, located mainly off the coasts of Louisiana and Texas. Operators have repeatedly called on Federal and State Governments to make available more of the largely-unexplored U.S. Continental Shelf for oil and gas search.

Latin America is the next busiest area with 66 rigs operating, mainly in Mexico, in Venezuela's Lake Maracaibo and offshore Brazil. Argentina is likely to become a more prominent exploration region shortly.

Asia has 57 mobile rigs in operation at the beginning of last month, according to the Oil and Gas Journal. Again increases are expected. As reported in the Financial Times on May 21, Indonesia has signed three oil production sharing contracts with Total of France and Union Texas of the U.S., which will carry out an exploration programme in the South China Sea, East Kalimantan and Central Sulawesi. Under the contracts the companies must spend not less than \$41m on exploration in the next six years.

Looking elsewhere, the North Sea is said to have 46 working

rigs, the Arabian Gulf 35, Africa 32, and South and East Europe 32, with an additional one lying idle.

Although offshore exploration and production is featuring more prominently in oil industry thinking, most of the drilling work is still carried out on land.

The latest monthly Oil and Energy Trends Report of Energy Economic Research shows that in December the total number of drilling rigs active in the non-Communist world at the end of last year was 4,064—a record number—some 13.5 per cent up on December, 1978, 42 per cent more than at the end of 1975 and almost 150 per cent more than the number in spring 1972.

**Challenge**

Drilling in the U.S. is at an unprecedented level; there the total number of rigs in operation is now more than 2,500. But what is particularly encouraging is that Third World countries are at last responding to the challenge of increasing their own oil and gas production.

The World Bank, concerned about the impact of rising fuel prices on the economies of less-developed countries, are actively encouraging—often with considerable financial support—exploration work in the Third World. The oil and gas found may not make a marked impact on world reserves but they may

help prevent some countries going bankrupt.

In its 1980 Statistical Review, Energy Economics points out that the number of rigs active in less-developed countries has more than doubled since early 1971 (1,029 at the end of last year as against 500 in March 1971) although the level of activity is still low when set against North America. Furthermore, concern is expressed that between 1970 and 1978 the number of seismic parties active in the Third World remained about the same; the numbers even fell by around 18 per cent between 1974 and 1978.

It has become evident that the world as a whole has an uphill struggle finding fresh supplies of oil to keep up with the current levels of production and consumption. The analysis of Exxon is telling: since 1970 the world has been using more oil than it has been finding.

Even if the present increased exploration drive is successful and companies operating in non-Communist countries discover around 15bn barrels each year for the next two decades (roughly the amount found annually in the early 1970s) consumers will still be drawing on their store of proven reserves. For, according to Exxon, during the next 20 years non-Communist world oil consumption is likely to average over 20bn barrels a year.

Ray Dafter

### WHERE OIL IS TO BE FOUND

Recoverable reserves by regioo (bo barrels)	% share of recoverable oil	
Middic East	598	29.90
Communist enuntries	472	23.50
U.S.	215	10.75
Africa	162	8.10
Sooth America	160	8.00
Asia-Pacific	96	4.80
Canada	84	4.20
Western Europe	68	3.40
Others (inclding Mexico)	145	7.25
Total	2,000	100.00

Source: M. King Hubbard, for the Congressional Research Service; U.S. Senate's Committee on Energy and Natural Resources; December, 1978.

## Production at record levels

WORLD OIL production reached record levels last year, a total output of 22.5bn barrels, or an average daily flow of about 62.5m barrels, an increase of 3.7 per cent on the 1978 performance.

In itself this achievement would have been worthy of celebration. An analysis of production figures shows that it is still possible to boost output to meet rising demand, particularly with the development of new oil regions like the North Sea, the Alaskan North Slope and parts of Mexico.

It should not be overlooked that the record was achieved in spite of a 2.1m barrels a day drop in Iraq's output. However, that slump in Iranian production is the reason why oil companies and the main consuming nations have not felt the celebration.

They are uncomfortably aware that much of the world's production capacity still rests in the hands of the Organisation of Petroleum Exporting Countries and that output these days is influenced as much by political as economic factors. Consequently future production levels are far from assured.

Further, there is concern about whether or not Communist countries can keep up their rate of production... and their net exports of crude to the West, amounting to more than 1m b/d. The Soviet Union, for instance, is currently the world's most prolific producer. Its output last year was an estimated 11.7m b/d, more than 82 per cent of Communist bloc production and 18.6 per cent of the world's supplies.

If Communist production falters, as is the fear in the U.S., in particular, Western countries would not only lose this source of imports, they would find themselves competing more feverishly against some Eastern European countries for supplies from OPEC members.

In a recent review of U.S. energy policy and the need for international energy co-operation, Mr John Sawhill, the deputy U.S. Energy Secretary, said there were "serious indications" that by 1985 the Soviet bloc could be a net importer on a "significant scale," perhaps by as much as 1m b/d.

It is possible that China, now quickly expanding exploration and production activity, could offset the switch in the Soviet Union's oil position. China is already producing at the rate of over 2m barrels a day (much more than the UK) and it has the ability to go higher.

Not all analysts agree that the Soviet output is about to fall. PetroStudies of Malmo, Sweden, which has always been optimistic about the Soviet oil prospects, has produced a new

260-page report ("Soviet Oil Production Reform of 1980 and its Potential") which claims that the USSR has begun to carry out the most thorough reform in the history of its oil industry. The reform, says the consultants, would allow further increases in Soviet production throughout the 1980s.

PetroStudies points out that Soviet oil output has increased steadily during past decades. In 1945 the output was just 380,000 b/d; in 1960, 3m b/d; in 1970, 7m b/d; and in 1978, 11.5m b/d. The Soviet Union's target output for this year is 12.2m b/d.

**Control**

While Communist production is important, it is not as vital to the West as oil from OPEC countries. The Organisation's members still control the world's oil market, as recent price increases—imposed in the face of weak trading conditions—have proved.

OPEC's grip on supplies may be weakening slightly. In 1978, for instance, the organisation's output accounted for 64.6 per cent of the world's oil production (31.3m b/d out of a total 48.43m b/d). Last year OPEC's share was 61 per cent, according to the U.S. Central Intelligence Agency. This year, as a result of voluntary cutbacks by a number of

OPEC's members (among them Kuwait, Venezuela and Libya) the proportion will be even smaller, perhaps less than 57 per cent (27.2m b/d out of 48.2m b/d).

What particularly worries oil consumers is that the 13 members of OPEC have the strength and ability to move in either of two directions, each potentially damaging to the West. They could, in theory, decide at some future date to open up the flow valves and flood the market with oil—a move that would bring prices tumbling and undermine the economics of oil production projects and alternative energy developments in non-OPEC countries.

Much more likely—at least for the next few years—is the continuation of the current trend; with prices rising OPEC countries can afford to cut back output further and to hoard resources even more earnestly. It is quite likely that OPEC could cut its output to around 20m b/d, or even less, without suffering any real economic hardship. But if this happens, countries could find themselves damaging some of their oil fields; there is a limit—dictated by good reservoir practice—to the way in which oil flow can be restricted. According to the CIA OPEC countries now have installed production capacity out 41.3m b/d.

**Scope**

For some, there is scope for further increases. Mexico, which last year produced 1.6m b/d, could boost output to between 3m and 5m b/d by the 1980s, although the bulk of the increase will be absorbed domestically. The UK could go higher, to theory to around 2.6m-2.7m barrels a day (and even more for short periods, such as in an emergency).

In practice UK output is likely to be significantly less. Lower-than-expected peak production rates (such as just announced for the big Ninian Field), delays in development projects and the inevitable unforeseen production problems will, in themselves, probably trim output by several hundred thousand barrels daily.

Further, the Government has still to announce depletion controls that would deliberately hold back output. Oil self-sufficiency, at around 1.8m b/d is expected to be reached in the UK later this year.

By then producers and consumers will know whether the Government intends to either restrict production to the self-sufficiency level (thus prolonging the period in which the country can insulate itself from net imports) or allow the oil to flow freely (a move that would please other members of the EEC and International Energy Agency but would shorten the period of self-sufficiency to only a few years). A compromise seems likely.

But whatever action the UK Government takes it is unlikely to influence greatly the world oil supply and demand balance. As Mr Sawhill, the deputy U.S. Energy Secretary pointed out: "Expected increases of production in the North Sea will only serve to offset inevitable declines in production from the older fields of the U.S. and Canada."

So when it comes to oil production capability, OPEC still has the whip hand.

Ray Dafter

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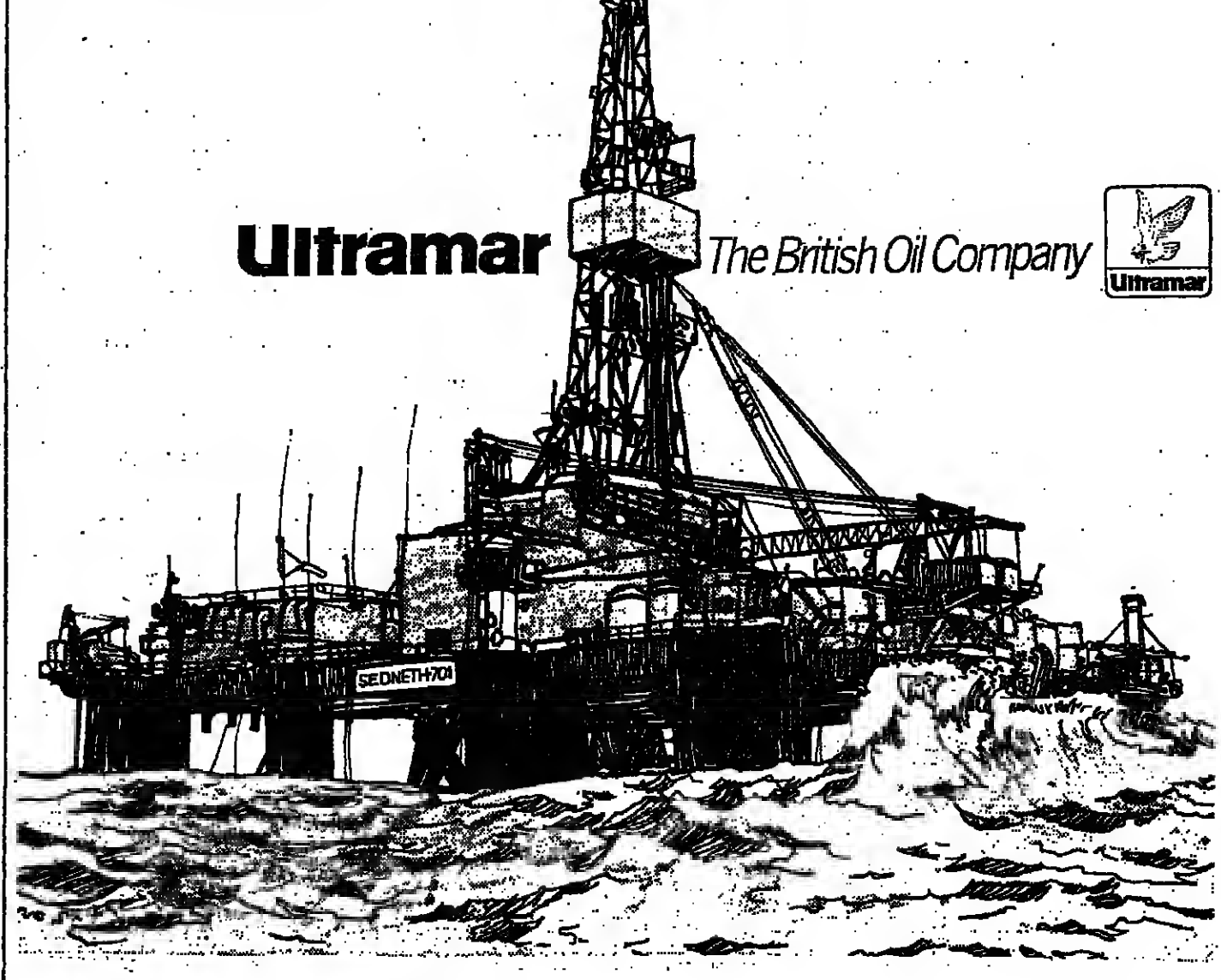
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## WORLD OIL INDUSTRY IV

## How the companies have changed

## Greater State control

OIL COMPANIES, particularly the big multi-nationals, have had to face big changes in trading conditions over the past decade. Those operating in the leading exporting countries of the Middle East, Africa and South America have seen many of their oil-producing interests nationalised, or at least brought under greater state control.

In other areas—in the UK, Norway and Canada for instance—state oil corporations have been formed in another movement that has restricted the operations of the private sector. The big oil groups, which for so long have dominated the crude oil market, have gradually lost much of their assured supplies while, at the same time, they have had to cope with vastly-inflated working capital caused by the very much more expensive oil passing through their systems.

And yet, judging by the recently announced record profits of many of these major oil groups, the industry seems to be adjusting to these new conditions reasonably well.

What the big companies seem unable to do successfully is rebut the public criticism and suspicion that abound. Companies have been accused of abusing their undoubted power and influence, of manipulating governments, of creating shortages in the oil market and of unduly profiting from supply problems and the resulting price increases.

Nowhere is this criticism more vocal than in the U.S., surprisingly, as the nation prides itself in promoting private enterprise.

But the biggest targets are the easiest to hit. U.S. politicians in particular have clearly calculated that there is more mileage in attacking oil companies than defending them.

The industry gives the impression of being confused, not sure about whether it should keep its head low and hope the flack dies down or whether it should meet and answer the criticisms head-on.

Maybe public perception will change, helped by a greater awareness about the overall energy situation and the contribution made by industry. The reduced influence of the oil majors in world supplies might also colour the picture.

Statistics presented to the International Energy Agency in Paris recently showed how Government agencies and State corporations were usurping the power of big oil companies. In 1973, the world's 10 largest oil traders handled 25.5m barrels a day out of the 30.3m b/d of oil that was being shipped from country to country in the non-Communist world. The rest was handled by smaller companies (2.4m b/d) and Government agencies (2.4m b/d).

By the end of last year the 10 companies found themselves with only 14.4m b/d at their disposal. Other companies had increased their share marginally, to 3.1m b/d. But State corporations and Government agencies had increased their sales to 12.8m b/d.

In a separate analysis the U.S.-based Petroleum Industry Research Foundation has traced the reducing influence of the so-called "seven sisters", the biggest oil groups: Exxon, Standard Oil of California (Chevron), Gulf, Mobil, Texaco, Royal Dutch/Shell and British Petroleum. In 1973 these companies lifted around 70 per cent of OPEC's output; by 1978 their direct share in OPEC sales had dropped to 55 per cent. By April this year their share had dwindled to no more than one-third of OPEC output, the foundation says.

Despite the majors' efforts in developing oil fields outside of OPEC territories—especially in Alaska and the North Sea—they have been unable to prevent their collective access to total non-Communist oil production from falling, as accompanying figures from the foundation

The result of all these changes is that big oil companies are being forced to scramble more for assured supplies, often in the spot market. They are stepping up their exploration effort. The year looking more intensely at producing synthetic fuel, from coal or shale, while venturing more deeply into other energy sectors.

Companies maintain that the changes in the oil market are leading to greater uncertainty; that because oil is being moved in smaller amounts the whole trading system is now less efficient than it has been. They see the need for a bigger buffer, for higher stock levels, to counter these new conditions. Here we indicate how the major companies—the "seven sisters"—are faring in their new circumstances.

## British Petroleum

NONE OF the oil majors has seen its oil supply position change more dramatically than British Petroleum. Once it had plentiful supplies of crude oil (about twice its own needs) to sell to other companies. Today it finds itself unable to meet even its own requirements from assured supplies. BP's oil trading experts have had to switch from being sellers to buyers.

BP has been hit by reductions in supplies from three OPEC members in particular: Iran, Nigeria and Kuwait. In the mid-1970s the company obtained 2.7m b/d from these three countries (about 1m b/d more than its refining needs). Last year the company lifted barely 1.1m b/d from these sources; this year the amount will be much less.

And yet BP still managed to make a record net profit of £1.6bn in 1979, a return of 24.9 per cent on an historical cost basis as against 11.2 per cent in the previous year.

Undoubtedly the company would have been in much different shape if it had remained tied to the Middle East, and Iran in particular. Last year Middle East and African operations provided less than 9 per cent of operating profits. The

North Sea, where BP has been a pioneer, rewarded the group with more than over 41.5 per cent of its profits.

The company's expansion into the U.S., through its association with Standard Oil of Ohio (Sohio), is also paying dividends. North and South American interests—especially its stake in the giant Prudhoe Bay oil field in Alaska—provided 51 per cent of 1979 operating profits.

Sir David Steel, BP's chairman, says the company will remain firmly based in the energy business. BP would not be buying currencies, he said recently. It would be seeking to expand its oil and natural gas activities and was also determined to be a major force in the international coal trading business.

Already BP is claiming to be the eighth largest private-sector coal producer in the world. Its production in 1979 totalled 15.4m tonnes (including 9.1m tonnes produced by Sohio).

## Exxon

EXXON, the world's biggest oil company, also became the world's largest industrial corporation last year with sales of \$85bn and earnings of \$5bn. But these burgeoning statistics (which stem almost entirely from the rise in oil prices) conceal the underlying deterioration of Exxon's oil position.

Its net production of crude oil and natural gas liquids, along with petroleum supplies, has declined by nearly 1m barrels a day since the 1976 peak of 5.33m, and there are no prospects for any lasting reversal of this trend. As a result, Exxon expects to become a net taker of oil from the world market in the next year or so, and is in the process of phasing out supply agreements to third parties.

Exxon is trying to compensate by stepping up exploration and production in the U.S. and other "stable" political areas, but is turning its attention increasingly to non-oil energy, and to completely new businesses as part of a long-term diversification plan. Several billion dollars have been earmarked for projects such as oil shale, coal, and nuclear and synthetic fuels. Exxon is also moving into electronics, information systems and energy-saving electric motor technology.

## Gulf

OPEC and other concerns gave all the seven sisters a rough ride in the 1970s, but Gulf also got tripped up by scandals and some poor business deals from which it is only now beginning to extricate itself.

A new management has been weeding out unprofitable operations and steering Gulf into new areas: minerals, coal, uranium and chemicals, partly by acquisitions, partly first hand.

Gulf was helped through a difficult period by an oil surplus derived from its strong production position around the world. But, like Exxon, that surplus is dwindling fast, and Gulf has warned that it may have difficulty satisfying the needs of its

refineries in the time to come. Gulf, nevertheless, is among the most active oil explorers on a worldwide scale, with projects on all the continents.

## Mobil

MOBIL, among the most diversified of the seven sisters, is also one of its most crude short. To rectify this, it has launched a huge exploration and production programme in the North Sea, Indonesia, the U.S. and Canada (where it has just made what could be an important find). It also bids for sizeable properties that become available—though having won General Crude last year, it then failed to obtain two other prizes: Belridge and the oil properties of Seagrass. Even so, Mobil's oil operations are now stronger than they were.

The diversification which began in the mid-1970s now includes packaging, retailing, real estate development, and a large chemical business. But the first two have not been unqualified successes: the retailing subsidiary's earnings dwindled into a loss this year, and packaging has suffered from low margins. Mobil also has interests in coal, uranium and solar energy.

Mobil's most distinctive trait is the high profile it takes on public issues. It has been an outspoken critic of much of the Carter Administration's energy policy, and has passionately defended the oil companies' high profits as essential to the U.S. future energy security.

## Royal Dutch/Shell

REFRESHINGLY, the Royal Dutch/Shell Group sees little merit in belittling achievements or being overly pessimistic about prospects. Mr. Dirk de Bruyne, president of Royal Dutch Petroleum (which owns a 60 per cent stake in the Anglo-Dutch group, and who is chairman of the committee of group managing directors), said recently that 1979 was a successful year and prospects for 1980 were also good.

Royal Dutch/Shell reported a 1979 net income of £3.05bn, a return on net assets of 33.2 per cent. However, these profits would have been about £1.1bn lower had the group been able to adopt the last-in, first-out (LIFO) method of stock accounting rather than first-in, first-out (FIFO).

Unlike BP, Shell is quite used to buying extra supplies of crude oil for its refinery and chemical operations. According to stockbrokers Wood, Mackenzie, the group is short of 600,000 b/d of crude oil on a forward basis. Last year Shell processed 4.2m b/d. Even so, the group is one of the best placed in terms of its oil and natural gas reserves.

Setting aside the interests of Shell Oil in the U.S., Royal Dutch/Shell holds about 6.4bn barrels of recoverable reserves and 37.8 trillion cubic feet of natural gas reserves. Further, the group has significant undeveloped gas reserves in Nigeria, Australia, Malaysia and the North Sea (where, in the Norwegian sector, it is said to have discovered one of the world's biggest offshore gas fields). Gas is now being recognised as a finite, premium

fuel. Its price is being brought in line with that for crude oil. This should be good for Shell.

Overall, Shell companies handle about 8 per cent of the world's oil and natural gas. The group is also expanding its coal business. Last year Royal Dutch/Shell sold 5.6m tonnes in the international market, more than three times the 1978 tonnage. (Shell Oil also sold 3.2m tonnes of domestically-produced coal in the U.S.) Mr. de Bruyne has said that he wants Shell eventually to win between 10 and 15 per cent of the growing international coal trade.

## Standard Oil

STANDARD OIL of California, known as *Socal* or *Chevron*, is the most heavily dependent on Middle East crude of the oil majors, and it has been taking steps to correct this by looking for oil closer to home, and examining new potential lines of business. *Socal* has also been trying to shake off its stodgy image as one of the industry's least aggressive and profitable members (characterised by what appears in retrospect to have been an extraordinary decision in the early 1970s not to participate in the Alaska oil search).

*Socal* is now active in the North Sea and throughout most of North America, where it has built up a good exploration record. It finds in Wyoming, the southern U.S. and the Canadian Atlantic fulfill their promise. *Socal* will undergo a major and favourable shift in its production pattern.

*Socal* has diversified within the energy business, but has made few moves into new areas. It owns 20 per cent of Amstar, the large metals concern for which it launched an unsuccessful bid two years back as part of a strategy to move more deeply into business related to its traditional mining and geological activities. Moves in that direction are still likely.

## Texaco

TEXACO, in contrast to Mobil, is probably the most withdrawn of the seven sisters, though top level retirements will produce major management changes this year which could alter that. Texaco is strongly placed in the Middle East, the North Sea, Canada and the Far East. But U.S. production is declining, and proved reserves of petroleum liquids in the U.S. were down-scaled by 34 per cent last year following special engineering reports.

Special efforts are being made to strengthen the U.S. production base. Texaco has made the only major find so far (of gas) in the Baltimore Canyon.

Texaco has barely diversified outside the energy business at all, though within it, it is moving into new fields: Gasohol, and alternative energy, notably coal gasification; uranium, oil shale and tar sands. Petrochemicals are also high on the list. Texaco does not exclude the possibility of moving into non-energy areas, though it will do this selectively through internal ventures and acquisitions where feasible.

Ray Daffer/  
David Lascelles

## State corporations flex their muscles

STATE OIL corporations, creatures which burgeoned in both numbers and strength during the 1970s, are flexing their economic and political muscles as never before as the world enters the 1980s.

Among both producer and consumer nations they are handling increasing quantities of crude, often moving downstream, and are generally eating away at the dominance once enjoyed by the major multi-nationals. One of the leading questions facing the oil industry over the next decade is just how much control the national corporations will grab from the majors.

At the outset it is important to distinguish between two types of state oil company. One category are those set up by the producer countries over the past few decades, such as Saudi Arabia's Petromin, Mexico's Pemex (the first, founded in 1938) and Indonesia's Pertamina.

## Rationale

The rationale for their formation was simple: economic nationalism dictated that the Government take control of the oil industry, the lynchpin of these Third World economies. But it was only with the oil crises of the 1970s that many realised just how much control they could take—and are continuing to take—over production rates, prices and distribution.

It was also the oil crises of the 1970s which gave the spur to the second type of state oil corporation, those set up by consumer nations and the motive it is doubly so among the OPEC nations. As oil prices have moved up and more conditions

in short supply, consumer Governments suddenly realised that national security was too important to be left solely in the hands of the multi-nationals.

These consumers' state corporations take many forms. At one extreme stands ENI, the long-established Italian state hydrocarbons group, which has diversified downstream into engineering and textiles. Others have less formal ties with the state and a more specific purpose.

The Japanese Petroleum Development Corporation, for example, was created as a quasi-Governmental body to co-ordinate and promote oil development by Japanese companies.

The British National Oil Corporation, established in 1976 by the Labour Government, reflects both the desire of a producer nation to maximise its rewards from oil and the desire of a consumer to maintain security of supply. Through its participation agreements with other companies, it has access to 51 per cent of production from the UK's North Sea fields, giving Britain a secure form of supply.

Through its equity interests in other offshore fields and its role as an operator, it is becoming one of the most profitable nationalised industries—though this role will change in the next parliamentary session, when the Government plans to "privatise" BNOC's upstream operations.

As the case of BNOC shows, it is impossible to divorce politics and economics in the workings of a state oil corporation, and if this is so in Britain, it is doubly so among the OPEC nations. As oil prices have moved up and more conditions

have been placed on the movement of crude, the political and economic motives of OPEC Governments, as reflected through their national oil corporations, have been inextricably intertwined.

The most startling development of the past year has been the much expanded role the producer state companies are taking in crude sales—at the expense of the majors, who have in turn been forced to sharply curtail their sales to third party customers. Along with this has gone increasing restrictions imposed by the state corporations on the way buyers can transport, process and sell the crude.

## Intrude

These restrictions have sometimes been political in character, but nowhere does politics intrude more than in the growth of so-called Government-to-Government sales—when a producer Government agrees to sell a specified amount of oil to the Government of a friendly nation.

One recent example of a Government-to-Government deal with political strings attached is a contract signed between Denmark and Saudi Arabia. This gives Esso, the Saudi state oil corporation, "absolute discretion" to terminate the contract if the Danish Government in any way brings the Saudi Government into disrepute.

One study has estimated that five years ago Government-to-Government deals accounted for less than 1.5m b/d. By the end of last year this had risen to 5m b/d. Similarly, sales by state oil corporations to commercial buyers amounted to less than 1.5m b/d in 1975, a figure which has now risen to 8m b/d.

"The rising star in the world oil market now is the national oil company—and most crude oil buyers will have to look to it and accept its terms, to obtain future supplies," according to Mr. John Lichtblau, executive director of the New York-based Petroleum Industry Research Foundation.

Apart from capturing an increasing proportion of the world's trade in oil, the producing states' national companies would seem to have a choice of two expansion strategies over the coming decades—they can either move downstream on their home base, supplying both the domestic and export markets, and possibly diversifying as industrial conglomerates; or they can go "multi-national," seeking to challenge the vertically integrated international operations of the oil majors.

The first strategy is already well under way in many countries. Pemex has long been

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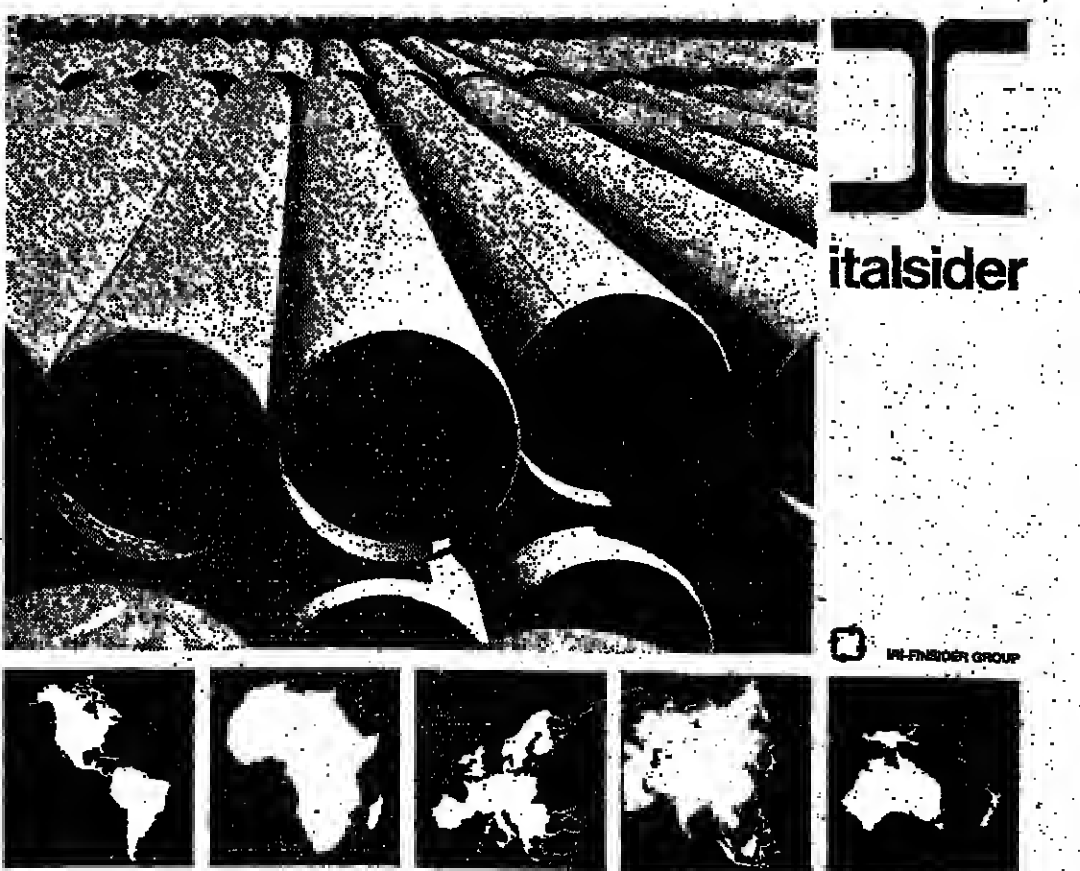
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# U.S. groups find new role

IF THE 1970s go down in history as the decade which stripped the U.S. oil industry of its traditional role as the world's leader, owner and supplier of oil, the 1980s are likely to go down as the decade in which the industry found a new role closer to home—as purveyor of energy, in the broadest sense, to the U.S.

For the new decade has found the U.S. oil industry in the throes of profound change, caused to some extent by the well-known upheavals in the Middle East, and to some extent by the fast-changing political and economic environment at home as it relates to energy. And though the final outcome of that metamorphosis is still far off, the outlines are already discernible.

The forces at work in the world market need little elaboration. Successive political crises, nationalisation and outright expropriation had already forced many oil majors to rethink their exploration and production strategies by the mid-1970s, and concentrate on more secure parts of the world, mainly Europe, North America and some parts of the Far East.

But the process was accelerated at the end of the decade by two things: the Iranian crisis, and the Carter Administration's energy price reform policy.

## Benefit

The curtailment of Iranian oil shipments to the U.S. (which are now illegal as part of U.S. sanctions against Iran) forced companies to look elsewhere for their oil. Meanwhile, President Carter had moved to phase out the controls which had kept the cost of U.S. oil well below world levels—to the benefit of consumers, but the disadvantage of the producer. This greatly increased the attraction of looking for and producing oil in the U.S.

and in the last year or so it has sparked an oil exploration boom of a kind the U.S. has never seen before.

The number of active rigs, which is an indication of exploration activity, has soared. New exploration areas have been opened up, and old ones re-investigated using new techniques. Formerly prohibitively expensive exploration areas in the wilderness or offshore have become economically viable.

As this process evolves, the big oil companies' centre of gravity has begun to shift slowly back from the far-flung corners of the world to the home country. While only a few years ago, more than half of Exxon's capital outlays went abroad, the majority now goes straight into the U.S., a pattern common to most of the multinationals.

Eventually, this should lead to an increase in the U.S.'s share of these companies' oil production. Together with the oil companies' diversification into new areas, mainly in the U.S., the outcome should be a striking which once straddled the globe, retrenchment by an industry which once straddled the globe.

But though price liberalisation has created a much more welcome environment for the oil industry in the U.S. (which is bound to be to the country's benefit in the long run, despite the soaring cost of oil-based products with which the U.S. consumer now has to grapple), the atmosphere could hardly be described as one of sweetness and light.

Resentment at the oil companies' huge earnings, along with lingering anti-trust concerns and a massive regulatory superstructure, combine to make life far from easy for the country's oilmen.

For political reasons, Mr. Carter was unable to institute

price liberalisation without some kind of device to cream off a share of the huge extra profits higher oil prices were bound to generate. Hence the much-publicised windfall profits tax which finally became law earlier this year despite bitter opposition from the oil industry.

The tax removes up to 70 per cent of the oil industry's higher earnings directly attributable to decontrol, and is levied over and above existing taxes and royalties. It is structured in such a way as to fall heaviest on oil already under production (and therefore relatively low-cost), and more lightly on newly discovered oil, or oil extracted from difficult formations or using expensive advanced techniques.

## Impact

This structure, which is quite sensible, gives industry a greater incentive to go out and find more oil, and produce the marginal barrel.

The tax took effect in March and will therefore have an impact on earnings this year. However, Congress resisted efforts to make it a permanent measure, and ordered that it be phased out after it had yielded some \$22.7bn, which will be sometime towards the end of this decade. Most of this yield will go towards tax cuts, but a portion will also be used to stimulate energy development, and finance better urban transport.

The oil industry is deeply resentful about the tax, partly because it removes part of its cash flow, partly because it carries the implication that the oil industry should be trusted to spend the money responsibly on future energy development. For a time, the tax symbolised the running battle between the oil industry and Government,

a battle that has become more bitter as regulations have multiplied.

Oilmen are fond of citing the hundreds of forms they have to fill in simply to drill a well. However, their regulatory problems are most acute in pricing, where a multitude of orders, many of them apparently conflicting, have landed them with accusations of price violations.

Rather than contest these accusations, which are highly technical but popular with the public, most of the oil companies involved have chosen to settle with the Department of Energy without conceding that the settlement originally took the form of the "fines." But more recently, the department has tried to reach more constructive settlements under which oil companies agree to spend extra money on oil development or other causes that serve U.S. energy policy.

The oil industry's other regulatory headache is anti-trust pressures. Although the strength of demands for "vertical" dismemberment of the industry (severing pipelines interests from downstream processes and so on) has died down, moves are afoot in several states to debar oil refiners from the gasoline retail market, on the grounds that a company-owned petrol station can drive a privately-owned one out of business if it wants to.

The oil industry's attempts to diversify into new fields, even those only distantly or wholly unrelated to energy, have also encountered anti-trust challenges based more in concerns about the sheer size and financial power of the oil majors than in any immediate worries about competitiveness—the "big is bad" view. (It was with decidedly mixed feelings that Exxon found itself at the top of the Fortune 500 list of largest U.S. companies again

this year. Of the top ten, six are now oil companies.)

Acquisitions or diversifications that have been challenged include Atlantic Richfield's \$800m takeover of Acoconda Copper, Standard Oil of California's (unsuccessful) bid for Amstar, and, most recently, Exxon's \$1.2bn takeover of Reliance Electric. Exxon justified this last deal on the grounds that it wants to develop energy-saving technology applicable to electric motors, and that energy conservation is a legitimate business for an oil company to be in. The anti-trust investigation is still going on.

The implication of these anti-trust challenges could be far-reaching.

## Legitimate

The country's energy future clearly does not lie with oil alone. So the oil industry feels it not only has a legitimate right to be moving into new fields, but also, in a sense, a duty. And oilmen argue that many oil companies are fast becoming "energy" companies because of their growing interests in coal, oil shale, uranium and synthetic fuel technology.

The response of the anti-trust authorities is that oil companies are perfectly within their rights to move into new areas, providing they do so by internal development, rather than acquisition. This attitude has made many oil companies extremely cautious in their acquisition strategies.

However, looking ahead, it is obvious that the U.S. oil industry will be a strikingly different creature by the end of the decade. Although some are diversifying out of energy altogether, this is less likely to become the major trend than expansion into energy in the broadest sense: non-oil fuels, conservation technology and synthetic energy in its multiple forms.

The oil companies will also be producing much less oil than they are today. But a greater share of their production will be in North America: the U.S. and Canada. The gradual emergence of a genuine economic market for energy in the U.S. should accelerate all these trends, provided that Congress or some future President do not reverse the reforms that are currently afoot, a fear which dogs the industry still.

David Lascelles

# Independent companies show impressive high-risk record

WHEN CONGRESS put together the windfall profits tax on oil earnings earlier this year, it granted relief to only one category of producer—the independent.

Although this was to some extent the result of the vigorous lobbying effort mounted by the independents, it also recognised the fact that they play a far bigger role than is often realised in U.S. oil production, particularly at the high-risk end of the business.

There is no formal definition of an "independent." In fact, the term is somewhat misleading since it is often used to describe large oil companies outside the ranks of the "majors." But the most frequently used definition is that formulated by the Internal Revenue Service. A person or a small non-integrated oil company which refines less than 50,000 barrels a day and retails less than \$15m a year.

In practice, independents are usually small groups of individuals, often just one man, who risk private capital in the quest for oil. Because of their size, they are able to act more quickly and show more flair than the cumbersome majors. On the other hand, they lack resources to drill offshore or in inhospitable areas where daily costs can run into the millions of dollars.

The independents' record is impressive. According to a

recent report put out by the American Association of Petroleum Geologists, 64,600 new field wildcat wells were drilled in the decade 1969-78. Of these, only 5,752 or just over 10 per cent were drilled by the 16 largest companies in the country. The remaining 49,000 or so were drilled by independents.

## Wildcats

This means that independents account for about nine out of every ten wildcats drilled in the U.S. In fact, their success ratio is not as good as because the oil majors found 53 per cent of the oil discovered during the decade despite their lower drilling record. However, the association claims that this means the majors only go in for the easy plays, while the independents go for the more difficult ones, and take the bigger risks.

In fact, these figures are misleading because they exclude Alaska, which the association maintains is beyond the scope and range of independents owing to climate and cost. Nevertheless, few would dispute the valuable role played by independents in sniffing out new fields, extending existing ones, and taking a fresh look at fields which others had thought unproductive or played out.

Until quite recently, though, it seemed that the independents were well past their heyday.

The number of active independent was steadily declining, and fewer new people were entering the business. This was to some extent because of domestic oil price controls which held down the return on oil production, and therefore its economic attractiveness.

However, this trend was sharply reversed by President Jimmy Carter's decision early last year to decontrol U.S. oil prices and bring them up to world levels by the end of September 1981. This triggered a surge in drilling activity to a level not seen in the U.S. since the 1950s (in fact, this year could well set a new record for rig activity), and most of this increase is due to the re-entry of independents into the exploration business.

The independent oil lobby also scored a major victory by winning concessions on the windfall profits tax which ensure that the small producer will shoulder a somewhat lighter tax burden than the major.

For example, the independent will pay a tax of 50 per cent on his first 1,000 barrels a day of production and 70 per cent thereafter, whereas the majors will pay 70 per cent on their entire production. Similarly, they will pay only 30 per cent on "stripper" oil (oil from wells producing 10 barrels a day or less) against 60 per cent for the majors.

But though these concessions greatly annoyed the oil majors who saw no reason why some people should get special treatment, the concessions fell far short of what the independents

had been asking for. The Independent Petroleum Association of America had lobbied for total tax exemption on the first 1,000 barrels a day. It argued that this would have exempted 90 per cent of the country's independents from the tax altogether, and reduced the windfall profits tax's yield by only 10 per cent.

## Upsurge

Mr. John Miller, the association's president, believes that despite the huge upsurge in drilling, the present situation is far from satisfactory. He maintains that the tax is draining capital from the industry and preventing oilmen from filling the gap between production and demand. He says the association is also considering legal action to challenge the constitutionality of the windfall profits tax.

As for the future, there is concern in the industry that the windfall profits tax will set a precedent for a similar tax on natural gas, which will be decontrolled in the coming years.

Even so, there is little doubt that the lot of independent oilmen has improved dramatically in the last couple of years. The lucky or clever ones who find oil start to earn very large sums of money indeed.

Being a high-risk business, there are also those, of course, who find no oil and lose a packet of money. But the gamble is what gives the whole business its appeal.

David Lascelles

# State corporations

CONTINUED FROM PREVIOUS PAGE

the most important industrial enterprise in the Mexican economy while the Middle East producers are now busily increasing their refining capacity.

Movement downstream for export is an understandable goal, but it is not without its problems. Third World countries are far from most of the main markets for oil products and may find it difficult to dispose of the full range of profitable prices.

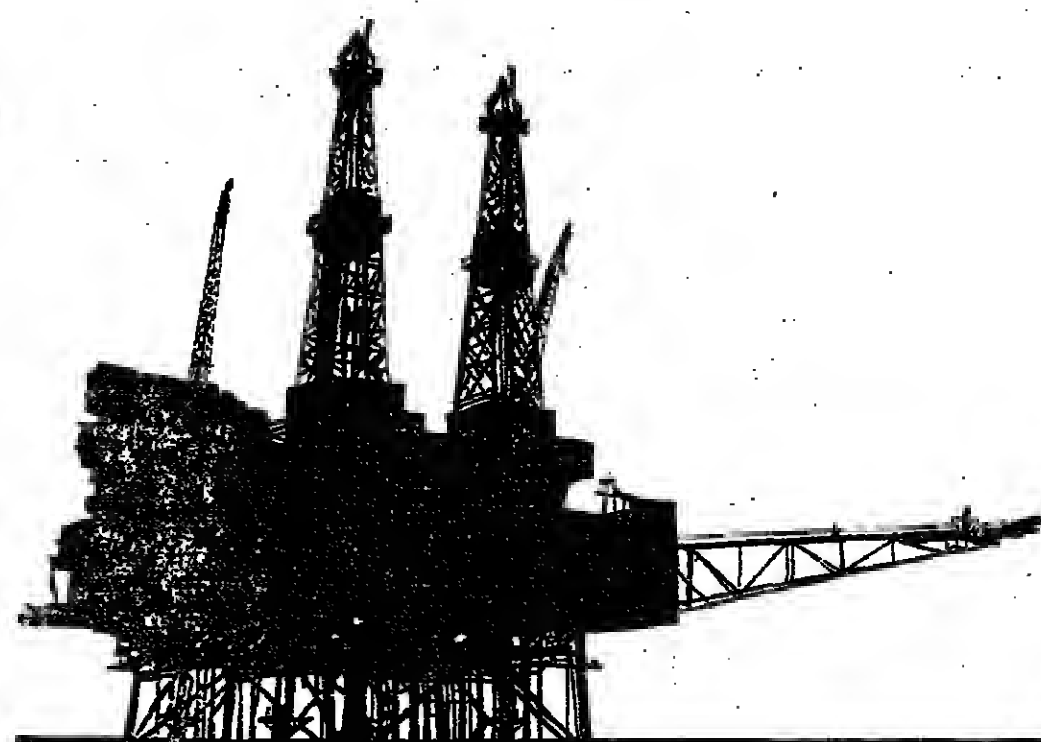
Even more dangers can attach to attempts to move beyond petrochemicals into the world of diversified conglomerates, as the Pertamina affair demonstrated. The Indonesian state company ran up massive debts in the mid-1970s after incautiously diversifying into property, aviation, steel, tankers, agriculture and fertilisers. Nevertheless, growth at home seems the more likely path than going multi-national, though even here there have been indi-

cations that Governments are at least considering the possibility. Kuwait, for example, is reported to have sought—but failed to win—equity interests in buyers' upstream and downstream operations during recent crude supply negotiations.

Where does all this leave the majors? As Louis Turner, of the Royal Institute of International Affairs, points out in his recently re-published book, *Oil Companies in the International System*, much will depend on "the degree to which the older, established companies can identify managerial and technological strengths which the newer state companies will find difficult to duplicate."

If they can convince producer Governments that this is the case, then the challenge of national oil companies will be less troublesome than would appear at first glance.

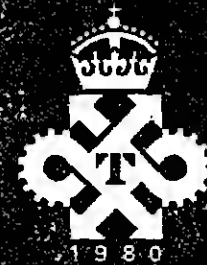
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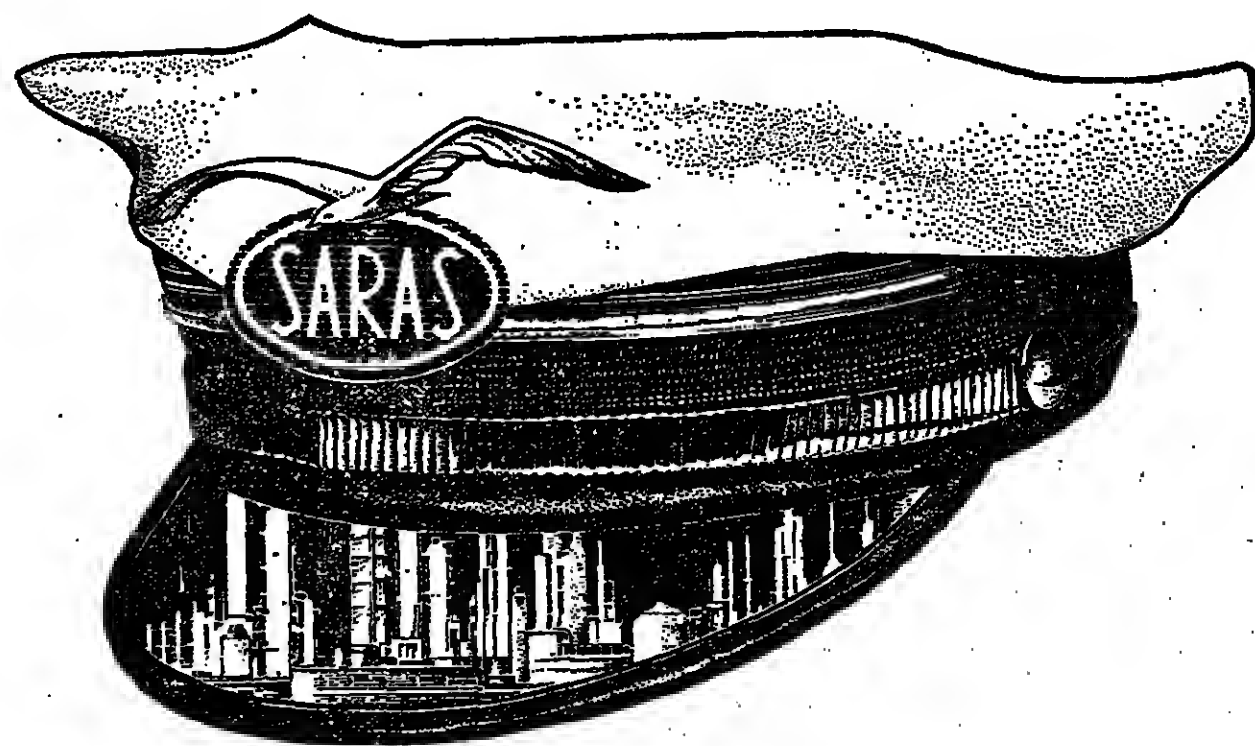


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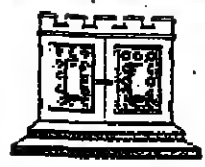
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THE OIL INDUSTRY is implementing a wide range of new technologies in its bid to exploit smaller fields and harder-to-extract oil in ever more remote areas.

This wave of innovation is being made necessary by the prospect of oil supply shortages; it is being made possible by the rise in real terms of crude oil prices.

A study published by the Royal Dutch/Shell Group late last year showed that the industry's total annual investment in developing new oil production could move up from more than \$20bn at present (in constant 1978 dollars) to more than \$70bn by the year 2000 and to more than \$110bn annually in the following 20 years.

Increasingly, the industry will be exploiting high-cost oil to the extent that from the year 2010 most of the newly developed crude will be in this category. High-cost oil is deemed to be that which is exploited for about \$20,000-\$33,000 per daily barrel (again in 1978 dollars). Oil produced in the high Arctic latitudes and the deeper waters of the UK Continental Shelf should fall into this category.

Since the start of oil production in 1975 the North Sea has emerged as a test bed for new offshore technology. The concrete production platforms, used in some of the early fields, were among the biggest and heaviest objects ever moved by man. The fixed steel platforms were among the tallest and most comprehensively equipped.

Now, ways are being found to exploit new North Sea reservoirs without the cost and long construction lead-times of these huge structures. Floating production units and sub-sea wells are now being brought much more to the fore.

Big fields need ambitious, purpose-built platforms. A group of eight companies led by U.S.-based Continental Oil, is to spend about \$600m on developing a North Sea field—Hutton—with a special new platform design.

This field, 90 miles north-east of the Shetland Islands, will be tapped by means of a tension leg platform, a floating structure anchored to the seabed by vertical mooring lines. It will be the first field in the world to be developed using this system, which is designed for operation in depths of water beyond the capability of the present rigs.

### Divers

The water above the Hutton Field is not that deep by North Sea standards, about 430 feet, well within the range of fixed platforms. However, Conoco feels it makes sense to try out the tension leg system at a

depth where divers can be used during installation and operation.

One of the great advantages of the tension leg platform is that the structure can be easily unhooked and towed away once the field is depleted. Once refurbished, the platform can be used again in another field. Even if it cannot be reused, the operating oil company has been saved the considerable expense of demolishing a fixed system.

British Petroleum, another company that has been developing the new system—in its case a "tethered buoyant platform," capable of operation in water depths of more than 1,150 feet—was disappointed that it was not the first operator to introduce the production concept to the North Sea.

But BP could well be the first to use another facet of offshore technology, an early production system designed to exploit very small oil fields—perhaps with only a few million barrels of recoverable reserves—or, alternatively, to carry out a prolonged test on a difficult to access discovery.

### Converted

BP calls its idea SWOPS, Single Well Oil Production System. It is basically a tanker converted to both produce and transport shore oil from a single sub-sea well. A production rate of up to 20,000 b/d is envisaged. The company estimates that it would cost no more than \$25m to \$30m to convert a 50,000-60,000-ton tanker and install the well system.

Sub-sea wells themselves are being used with increasing frequency. They are attractive to operators because they enable the exploitation of very small fields which would not warrant the installation of permanent platforms; or they can be used to produce oil from an outlying area of a big field which cannot be tapped with a deviated well from a fixed production unit.

A number of such wells are in operation in the North Sea; they are linked either to fixed

platforms (as in the case of the Beryl and Brent) or a floating unit (Argyll). Now Shell and Esso are about to develop their central Cormorant oil field totally with an underwater production system.

The project includes the installation of an underwater manifold unit, incorporating the wells, and a pipeline to carry the oil to the nearby South Cormorant Field, the collection point for oil from a number of fields in the offshore Brent area. It is expected that Central Cormorant oil will flow late next year or in 1982.

A number of oil companies and contractors have developed both wet and dry sub-sea production installations. The dry one involves watertight air-filled compartments in which technicians can work in shirt-sleeve conditions; the other relies on maintenance work being controlled and directed from the surface.

Research by Shell Oil and Lockheed Petroleum Services in the U.S. led in 1972 to the installation in the Gulf of Mexico of the world's first ocean floor well, operable at atmospheric pressure. Engineers sent down in a service capsule were able to assemble the well-head equipment using standard tools and techniques.

Last month, in Houston, Exxon won an Offshore Technology Conference Distinguished Achievement Award for the development of its own sub-sea production system (SPS), that has been successfully tested in the Gulf of Mexico after about 300 man-years of research and development and an investment of \$30m. These projects demonstrate that the North Sea is by no means the only testbed for new technology.

Oil discoveries in the ice-prone Beaufort Sea—both the U.S. and Canadian sectors—are requiring operators to push back the frontiers of offshore technology.

Esso Resources, for instance, has built a number of novel artificial islands, constructed

from dredged gravel, which act as ice-repelling drilling platforms.

Dome Petroleum is looking at a number of more ambitious systems which will be needed to exploit its deeper water Kapanag discovery. One idea would involve the construction of steel or concrete monocoque platforms, weighing 62,000 to 83,000 tonnes. The platforms would resemble squat bowing pins or upturned wine glasses with a jacked-up deck mounted on top. The shape would minimise ice pressures.

It is even possible that the outer skin would be heated. Dome is also developing a unique "swirl drillship." The ship, mounted on a swivel directly under the drilling derrick, would be able to turn its reinforced bow in the direction of advancing ice.

### Hostile waters

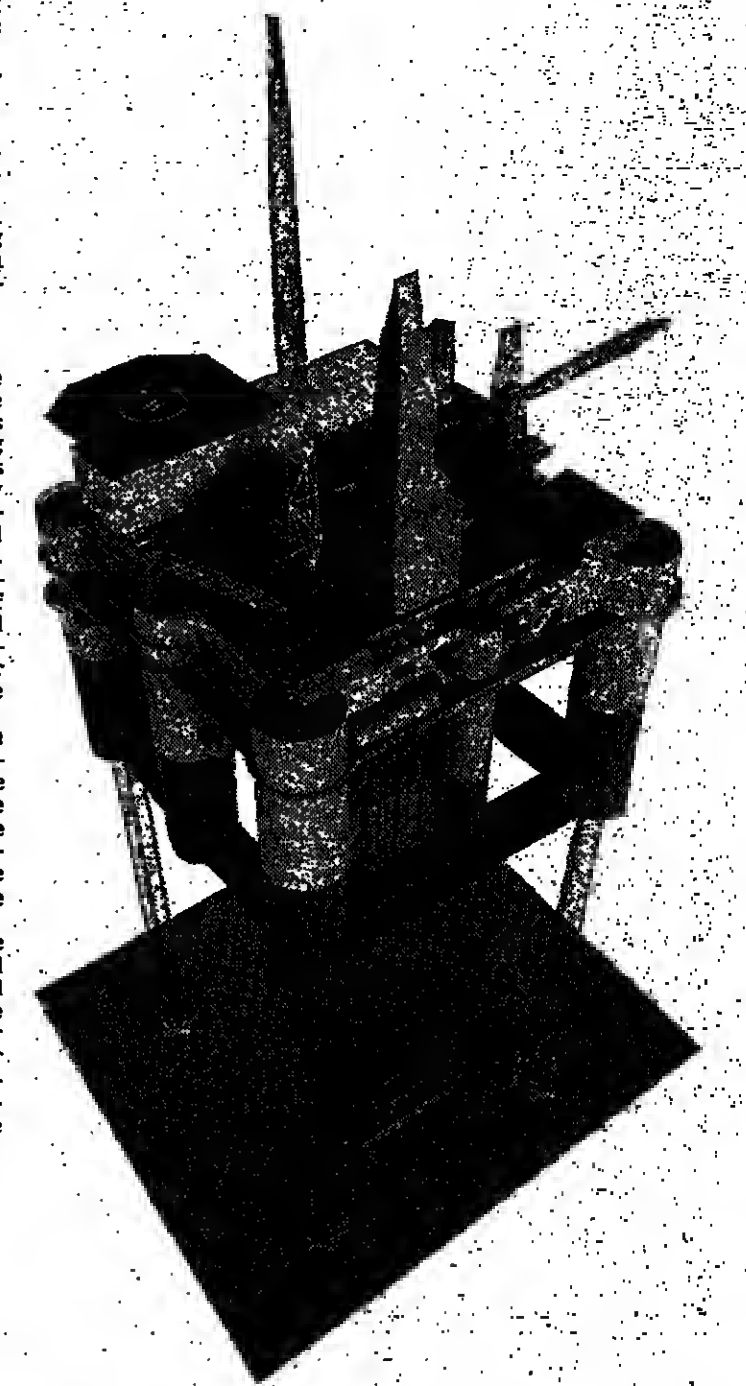
But it is not only in hostile waters that new techniques are being developed. Companies are increasing applying advanced production techniques to old wells—at present, mainly those on land—in order to extract some of the residual oil still left in the reservoirs. Enhanced oil recovery techniques, including the injection of chemicals, steam, or gas (and at times necessitating the lighting of fires in the reservoir itself) is helping to improve recovery efficiencies.

It is still something of an embarrassment to the oil industry that up to now they have been able to extract on average only a third of the oil in the reservoir; the remaining two-thirds remained trapped in the microscopic pores of the reservoir rock.

The time has still to come when offshore operators will employ some of these enhanced recovery techniques. But the North Sea will see another breakthrough later this summer, when BP tackles its big discovery of thick, difficult-to-produce oil west of the Shetlands.

BP and its partners plan to experiment by fracturing part of the reservoir with a fluid injected under pressure. This fluid will contain a "propping agent"—finely ground solids like tiny ball bearings—which will keep open the cracks. In theory the oil will flow more freely through these cracks.

Ray Dafter



A model of Conoco's tension leg platform for the Hutton Field

## North Sea the key to pipelines market

THE DEVELOPMENT of the pipeline market in the 1980s—especially as far as Europe is concerned—will still be very much linked to the future development of the North Sea energy resources.

This has already proved to be the case for much of the past decade, during which the North Sea has provided the most important area for new pipeline work in the whole of Europe.

All the major oil fields in the UK are already linked to the shore by pipeline, but the Government is now turning its attention to ensuring that as many as possible of the new generation of smaller fields are also linked into the offshore pipeline system.

The Department of Energy is encouraging operators to consider the construction of links to the major existing oil trunklines. Several of the more recent fields to be considered for development, for example, are not considered large enough alone to justify a pipeline link to the coast.

The most prolific of the North Sea oil fields already have pipelines securely in place. Oil has been flowing through the 11-mile pipeline from British Petroleum's Forties Field since 1975 to Cruden Bay to the north of Aberdeen. In 1976, the 124-mile line from the Occidental Group's Piper Field to the Orkney Islands was completed. But the group of major oil

discoveries made in the East Shetlands has meant the development of the most complex system of pipelines in the North Sea. Two major trunklines have already been built to join the Brent and Ninian systems to the Sullom Voe oil terminal in the Shetland Islands. The first crude oil began to flow to the islands in the late autumn of 1978.

The Sullom Voe terminal will eventually handle up to 1.4m barrels of crude oil a day, equivalent to more than two-thirds of the UK's current crude oil consumption.

The existence of the two large 36-inch diameter pipelines forming the Brent and Ninian systems has already meant that several small fields have been tied into pipelines, when considered in isolation they would have been considerably uneconomic.

### Pump station

The main Brent system trunkline actually connects the Shell/Esso Cormorant Field to Sullom Voe through a 93-mile pipeline. The Cormorant platform is the main pump station for the system and the receiving point for oil from a number of other fields. The first of the East Shetland fields to come into production was the Thistle Field, operated by the British National Oil Corporation, which came on stream in the summer of 1978.

The Ninian trunkline to Sullom Voe is likely to be handling a smaller throughput in the 1980s. It was first brought into use in the autumn of 1978 for the small Heather Field, but at the end of December production also began from the Ninian Field itself, which is expected to have an output by 1981 of 17.3m tonnes a year. This will be added to in the early 1980s by British Petroleum's Magnus Field, the most northerly discovery in the UK sector of the North Sea, which is expected to start production in 1983.

Work on the Magnus pipeline started this year with the pipe being rolled and coated for protection. It should be laid during 1981 and completed in 1982.

In the Norwegian sector the 230-mile crude oil pipeline linking the Ekofisk complex of seven fields with Teesside on the north-east coast of England was commissioned in 1975 and a year later work was completed on the 275-mile Ekofisk natural gas pipeline which leads to Emden in northern Germany. When peak production from the seven fields is reached in the early 1980s, as much as 575,000 to 625,000 barrels of crude oil and 40,000 barrels of natural gas liquids a day should be flowing to Teesside and 1.6m cubic feet a day of natural gas to Emden.

Plans for building an oil pipeline link from Stratford, the largest oil field yet discovered

in the North Sea, to the Norwegian mainland were finally abandoned earlier last year. The costs of crossing the formidably deep Norwegian Trench, which runs parallel to the Norwegian coast, made the project uneconomic.

In spite of the Government's reluctance, the partners developing the field finally opted for off-shore loading at the field direct into tankers.

The Government, however, faces something of a dilemma over seeking that fields are developed with a pipeline. The Government is also keen to promote a steady flow of orders for the UK offshore supply industry and some North Sea operators have suggested that field developments could be held up for many months or even postponed if the Government insists on a pipeline.

Overseas, a major onshore crude oil pipeline project in the U.S. was abandoned last summer when the BP subsidiary, Sohio, the scheme to build a line from California to the mid-west to handle Alaskan crude oil had been under consideration for more than five years.

In Saudi Arabia, a major project is underway involving the construction of a 747-mile crude oil pipeline across the Arabian peninsula from Abqaiq, in the east of the Gulf, to Yanbu, in the west on the Red Sea. It is scheduled for completion in 1981.

Elsewhere in the Middle East, Abu Dhabi is laying 141 miles of gas liquids line from the Bu Hasa, Bab, and Asab oil fields to a fractionation plant at Ruwais.

### Bottleneck

In Canada, the Interprovincial Pipe Line is laying 300 miles of 30-inch line between Chicago and Sarnia, Ontario, which forms a loop with an existing system. A bottleneck at Sarnia has prevented interprovincial and its U.S. subsidiary, Lakehead Pipeline, from meeting the needs of Canadian refiners hit by tight crude supplies.

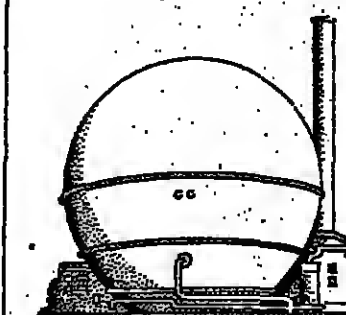
Mexico and Argentina are setting the pipelining pace in Latin America. Major projects also are planned or under way in Bolivia, Brazil, and Colombia.

Pipeline construction is following the rapid development of Mexico's oil and gas fields. Argentine pipeline activity results from a heavy exploration and development effort aimed at making the country self-sufficient in oil by 1985. In addition, expansion is underway at the petrochemical complex near Bahia Blanca.

The major problems with the pipeline production industry, however, include rising electricity costs, lengthening times to obtain permits, and increasing movements of high-viscosity crudes with resulting reductions in pipeline capacities.

David Churchill

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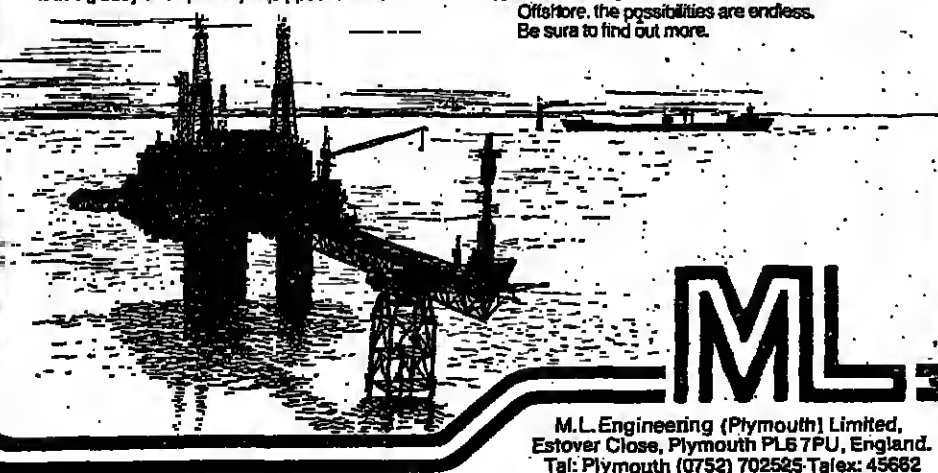
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## WORLD OIL INDUSTRY VII

## Mixed fortunes for tankers

THE WORLD tanker market must look very odd to a layman. More than half of the world's tanker tonnage consists of fleet and modern Very Large Crude Carriers (VLCCs). The other half consists of generally older, smaller and less efficient ships.

The latter are thriving, while the VLCCs are stuck in the midst of a recession which looks like continuing well into the late 1980s. Most VLCCs are not earning enough to cover operating costs, while shipowners are falling over themselves to order vessels a quarter of the size where the unit costs of transporting oil are considerably higher. Why the discrepancy?

The answer lies in the structural change in the oil markets over the last couple of years which has dramatically altered the demand for tanker tonnage. Before the sharp rise in oil prices in 1973, the major oil companies dominated the tanker market and could dictate the types of tankers needed.

The major oil companies transport more than 3m barrels of oil a day and when distribution lines were stable the most economical way of transporting the oil used to be in very large

ships—the bigger the better. Today, there are five ships of over 500,000 dwt apiece sailing the world's oceans and at one stage there was talk of building tankers of up to 1m tons.

However, these very large tankers have become white elephants. While in 1973 the big oil majors dominated 80 per cent of the spot market, their place has been taken since by Governments and the rise of the independent oil traders. The big oil companies now control only 40 per cent of the spot market.

The world's oil markets have become much more fragmented and this has affected tanker demand in a number of ways. Ironically, it has led to an increased demand for some types of tankers. Gulf Oil, for example, has estimated that it needs 15 per cent more tonnage than in 1977 to deliver the same amount of oil to given markets.

However, it has also led to reduced demand for large tankers. Transport costs are a fraction of the total landed price of oil and oil traders can afford to pay slightly higher freight costs in return for the much greater flexibility afforded by smaller tankers.

## WORLD TANKER FLEETS

	Fleet (m.dwt)	Existing on order
Seven Majors	66.5	0.9
Other oil co's	68.0	2.9
Independents	192.1	14.3
Total	324.6	18.1

Source: H. P. Drewry

Apart from this structural change in demand for tankers, the overall tanker market has remained depressed for much of the past 12 months. Admittedly, laid-up tonnage has declined from 43.5m dwt in the summer of 1978 to under 10m dwt currently and the world tanker fleet has fallen by about 2 per cent in 1979 while the total oil trade has increased by about 4 per cent.

Nevertheless, there is still considerable over-capacity which is disguised by slow steaming. According to Fearnley and Egers, this equals 50m dwt or nearly a tenth of the total world tanker fleet.

There is much talk of various "scrap-and-build" plans and new legislation resulting from resolutions passed by the

Inter-Governmental Maritime Consultative Organisation (IMCO). After June 1982, for example, all new tankers of over 20,000 dwt will have to be equipped with segregated ballast tanks, crude oil washing systems and inert gas systems, which will make old ships increasingly obsolete.

In addition, the increased scrapping of first-generation VLCCs plus the growing number of casualties amongst the larger ships (eight VLCCs have been lost over the last year) will reduce the size of the tanker surplus. However, unless there is a major change in the present supply/demand patterns the tanker surplus looks like remaining for several years to come.

A worrying and little-studied byproduct of the current tanker surplus is the growth in the number of substandard ships. There have always been such ships, but there is a considerable difference between a substandard 5,000-ton bulk carrier and a substandard VLCC. And there is evidence that the number of substandard VLCCs is increasing.

There are a number of reasons why this is happening. The de-

pressed freight markets mean that some operators are in financial difficulties and attempting to cut costs, which threatens safety regulations in some cases. Another reason is that the size of many of the big and professional shipping fleets of the oil majors is decreasing as a result of the tanker slump. For example, the number of tankers owned by BP has fallen by a third since 1975.

Many of these tankers have been bought by less skilled operators who do not observe as high standards as the major oil companies.

There is a growing awareness that in certain instances crew standards have not kept pace with the increasing sophistication of ships. However, well-equipped a VLCC may be it still presents a tremendous hazard as it is operated by unprofessional seamen.

Not all the tanker industry is depressed. Rates for small tankers have been buoyant and this is reflected in the number of orders being placed for tankers of about 80,000 dwt, the maximum size for the Panama Canal.

Even smaller tankers of 50,000-60,000 dwt enjoyed good trading opportunities in 1979 and specialist oil products tankers performed very well with fixtures of over Worldscale 500, the standard reference for negotiating charter rates being negotiated. A large number of new products tankers are on order as a result.

William Hall

## Distribution network under close scrutiny

THE SURGE in world crude oil prices coupled with the lack of demand for some oil products in many markets has forced the oil companies to re-examine the distribution network in an attempt to minimise costs. The traditional forms of land transport—road and rail—have not escaped this scrutiny and, as in the case in the UK, there has been some rationalisation.

In the UK, the process has been given further impetus by the building of refineries—changing the distribution map—and by the country's shift from being a net importer of oil products to being a net exporter.

The process of rationalisation—now probably nearing completion—has involved, in some cases, the closure of terminals and distribution depots and has led to more inter-company trade. It might have been even more fundamental had it not been for the need to maintain a degree of flexibility in the distribution system in the face of continuing uncertainty over future markets—and supplies.

Although road and rail are competing transport modes in competition with other forms of land transport such as pipelines, as well as with each other—they are also complementary. Rail, despite complaints about the standard of service, remains of vital importance to the UK oil industry.

About 20 per cent of the total tonnage of oil products moved inland travels by rail. Although in volume terms the tonnage carried has dropped substantially from 22m tonnes in 1972 to about 16.4m last year, largely as a consequence of the fall in demand for fuel oil, particularly for power stations—oil traffic on British Rail is now fairly steady.

Fifteen major oil companies use British Rail's bulk freight service which earned the state-owned corporation about £30m last year—roughly 7 per cent of BR's gross freight income.

The majority of rail traffic is between the refinery and terminal or distribution depot in bulk trains although some oil products are sent by rail directly to major customers using BR's "wagon load" system. This system involves the rail car being taken from the terminal to a marshalling yard and made up into a train with other goods before delivery.

## Flexibility

The oil companies, together with wagon hiring companies, operate more than 9,500 rail oil product tank cars. Shell owns about 3,400 rail tankers, BP owns about 1,800 and leases some more and Esso owns about 1,300 rail tankers and leases about 800.

The rail wagon hiring companies, which together with the major oil companies are grouped in the Private Wagon Federation, provide the extra degree of flexibility within the distribution system to meet peak winter demand.

To secure their financial base at a time of slack or falling oil product demand the hiring companies have begun diversifying into wagon building and maintenance—a trade which began in Europe. Last month STS became the latest major hirer to extend its interests by purchasing a wagon building and maintenance company, Norcroft Engineering.

Aside from the obvious attractions of being able to offer a "package deal" to the oil companies—in addition to repairing and modernising the oil companies' own fleets—the hirers undoubtedly are hoping that British Rail attempts to provide improved wagons will force the oil majors to put more custom their way.

Among the changes in the oil wagon fleet sought, British Rail wants the oil companies to convert their tankers from vacuum to the more efficient air brakes by 1987 and to abandon some of the smaller 35 tonne wagons

which are not suitable for high-speed freight routes.

Before the oil companies finally commit themselves to this scale of expenditure on their more aged rail tankers they are looking for real evidence that BR is updating its own stock of locos and providing a more flexible and reliable service. A process which to some extent involves negotiations with the rail unions over productivity.

One development which may improve the service provided by rail is the introduction of BR's Total Operations Processing System (TOPS). This is a computer system designed to monitor and help control freight movements and should particularly aid development of the "Speedlink" freight service for single wagons.

Shell is already linked into the computer system and both BP and Esso are expected to be equipped with terminals shortly. All the major oil companies agree that there is little prospect of a major shift away from rail—unless the service deteriorates still further. At the same time, however, no one believes that in the long term more oil will be moved by rail.

The only major recent development has been the building of a terminal at the BP/British Gas Wyth Farm onshore oil field in Dorset. Oil from Wyth Farm is currently sent to BP's Llandarcy refinery in South Wales aboard five trains a week.

Set against this development there may be a further small decline in rail oil movements—of about 250,000 tons a year—if Esso goes ahead with its plans for a pipeline from Purnfleet to Gatwick.

The future for road tankers is perhaps more unpredictable although, despite higher unit costs, the road tanker remains the method by which most oil products reach their final destination.

It is at this, the sharp end of the distribution chain, that the impact of the declining demand for fuel oil has had

most impact. In particular some oil companies, such as Shell and BP, have already closed a number of distribution depots in an effort to reduce overall distribution costs.

In the UK about 50m tonnes of oil products are moved by road tanker each year. In total the oil companies operate about 200 terminals throughout the UK although the bulk of the volume of oil products carried by road probably pass through about half of the depots.

Oil companies, aside from operating distribution depots fed with their own oil products—wet depots—also operate a number of depots fed by their competitors—dry depots. In addition, some companies also operate "pick-up" arrangements whereby, for an additional handling charge, they can exercise drawing rights for oil products.

BP, for example, operates 42 transport bases, sells about 13.5m tonnes of oil products a year, of which 9m tonnes is delivered by road, and 1.175m tonnes of this is picked up from competitors. Through pick-up arrangements with Shell and Esso, BP uses about 30 per cent of its "drawing rights"—a figure which would probably have been considerably higher had it not been for the impact of spare terminal capacity.

The company has in fact trimmed its distribution depot system by about 10 per cent, closing three terminals between June 1978 and June 1979. In addition, the company's Hull terminal is expected to be closed when the Humber Bridge opens.

The other area in which rationalisation continues to take place is the operation of the oil companies' road tanker fleets. Most oil companies own the majority of the road tankers they operate but add a degree of flexibility to meet specific major contracts or the winter peak demand for fuel oils—by hiring.

Paul Taylor

## Changed demand for storage as supply pattern wavers

UNCERTAINTY in the supply pattern for world crude oil changes in the pattern of distribution and a fall in the demand for some oil products, have all influenced the demand for oil storage facilities.

However, increased demand for some forms of storage facility in specific markets—caused by changes in the supply systems—has been balanced in other markets by a redistribution of storage facilities and, in some cases, a reduction in demand—particularly for tanks capable of storing fuel oil.

In the UK there probably has been a small decline in storage capacity and no major new storage tanks have been built for oil products outside refineries for some time.

Elsewhere in Europe, fluctuations in the trader market have been reflected in changed demand for storage—at one stage two years ago, it has been suggested, there was about 4m cubic metres of excess capacity. Similarly, the increase in the number of independent oil companies trading on the margins created a demand for storage, not in the main, by the independent tank storage companies.

In some countries the emergence of the Government-to-Government oil deal has had an impact on the demand for storage, while international and national regulations on compul-

sory stocks have also resulted in higher storage demand. However, largely because of an apparent "excess" storage capacity among the major oil companies caused by oil price increases and the consequential reduction in demand for some oil products this has probably led to a relatively higher utilisation of storage capacity rather than any real need for extra storage capacity.

In the UK the infrastructure has been developed, adopted and rationalised over recent years to meet oil products which at around 75m to 80m tonnes this year is only about the same as in 1967.

## Converted

Storage capacity has probably actually dropped slightly over the past six years, particularly for those tanks associated with the "black oils," some of which have been cleaned out and converted for other uses in the chemical industry—and even outside it.

The mild winter coupled with changes in the supply pattern—including the impact of greater offshore supplies coming on stream—has created a temporary surplus and led to higher tank utilisation in the refineries in particular. Conversely, the fact that higher stocks have been accommodated without the need to build new tanks or

increase tank hiring suggests that the industry in the UK at least may have had too many tanks in the late 1970s.

Although some oilmen argue that the higher stocks and therefore the greater utilisation of tankage is desirable, others point out that high stocks represent a waste of resources since capital is tied up. High stocks, said one oilman, "are a substitute for brains." From a commercial point of view the best tank is probably an empty one.

Nevertheless, in refineries tankage has little to do with commercial considerations. It is far more dependent on the need for flexibility to meet either a change in demand or supply or, as is probably more common, to smooth out production and technical problems.

Several other factors have probably also increased the need for storage in the refinery. First, the more products produced from a barrel of crude the more storage is required to enable supply of each product to be matched to demand. Second, in supply terms oil companies' horizons are now more limited than before the Iran crisis. Before Iran, for example, BP refined probably 10 or 12 types of crude. Today the number has increased substantially.

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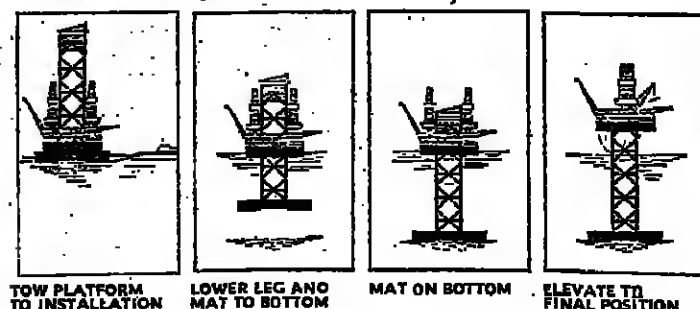
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## WORLD OIL INDUSTRY VIII

## Vital facelift for refineries

WESTERN EUROPE'S oil refining operations are currently undergoing a costly but vital facelift designed to help them match their supply to a new demand pattern.

The oil crisis of 1973 to 1974 brought with it a series of price explosions which dramatically altered demand for such products as heavy fuel oil. Consumption dropped sharply and, by the end of 1975, Europe found itself with a refinery capacity of 1bn tonnes a year and a demand of only about 600m tonnes.

The main exception to the general fall in demand for oil products was gasoline—the light fraction from which comes petrol and its first cousin, naphtha, the vital raw material used by the petrochemical industry. Despite hefty price increases, petrol consumption remained at much the same levels as before 1973 and even today it shows no sign of falling back significantly.

The sudden change in

demand for oil products in the early 1970s hit the UK rather more strongly than the Continent although the impact was felt everywhere. Britain traditionally had been slightly short on petrol compared to many countries on the other side of the Channel—mainly because Continental transport industries made greater use of diesel fuel.

It slowly became clear to all refiners that they would have to modify their output so as to meet the changing market pattern. One option would have been to reduce throughput, which in turn would have cut back surpluses at the heavy end of the business. But this course also would have created shortages in the strongly-growing petrol sector.

A second possibility would have been to build new, more modern refineries capable of squeezing a higher proportion of light products from the barrel. But with the entire refining industry suffering

from over-capacity this would not have been a realistic approach to the problem.

What refiners ultimately decided to do was to upgrade their existing plants either by installing vis breakers, which reduce viscosity, or—far more popular—by putting in catalytic crackers. About 16 cat crackers are now being built in various parts of North West Europe and industry experts estimate that a total of 30 may be needed altogether if refining profits are to be maximised.

The cost of a cat cracker varies according to size and design but it is thought that the minimum going rate is about £100m. The change in demand patterns is therefore forcing the refining industry to invest very substantial sums in its plant.

#### Vacuum

Yet Europe is merely following the path set by the U.S. many years ago. Traditionally, the U.S. has converted 45 per

cent of the oil barrel into light products whereas in Europe the proportion being turned into gasoline has been nearer 20 per cent.

What cat crackers enable refiners to do is turn part of their surplus heavy fuel oil into gasoline and olefins—the latter also being used in the production of petrol. The heavy fuel oil is put through a vacuum distillation unit which turns it into roughly equal quantities of extremely thick fuel oil and middle distillate or vacuum gas oil. It is this vacuum gas oil that is used as a feedstock for the catalytic crackers.

The crackers—which can use any one of half a dozen different catalysts—turn the vacuum gas oil into gasoline, olefins and other gas oils. The latter are usually mixed with the residue thick oil from the vacuum distillation unit so as to thin it out.

The olefins, such as propane and butene, can then be put into an alkylation unit which is fed

with isobutane to produce heptanes and octanes. These, in turn, can be used for blending petrol.

The proportions of gasoline, gas oils and olefins produced by a cat cracker vary considerably depending on the design of individual plants. But an average cracker's output might be roughly 50 per cent gasoline, perhaps 20 per cent or more gas oils and much of the rest olefins plus small amounts of such products as methane and hydrogen.

At present four crackers are being built in the UK. One is being put up at Milford Haven by Gulf and Texaco and should be finished by about the middle of next year. Another, also at Milford Haven, is being constructed by Amoco and is expected to be ready by the spring of 1981.

A third is going up at Coryton, near Canvey Island, under the aegis of Mobil and Total, and Petrofina is building the fourth

at Lindsey on the Humber—due to be completed by the end of this year.

Total feed to the four crackers is expected to be about 160,000 barrels a day—about 8m tonnes of oil a year. This compares to the 90m tonnes of oil a year processed by UK refineries.

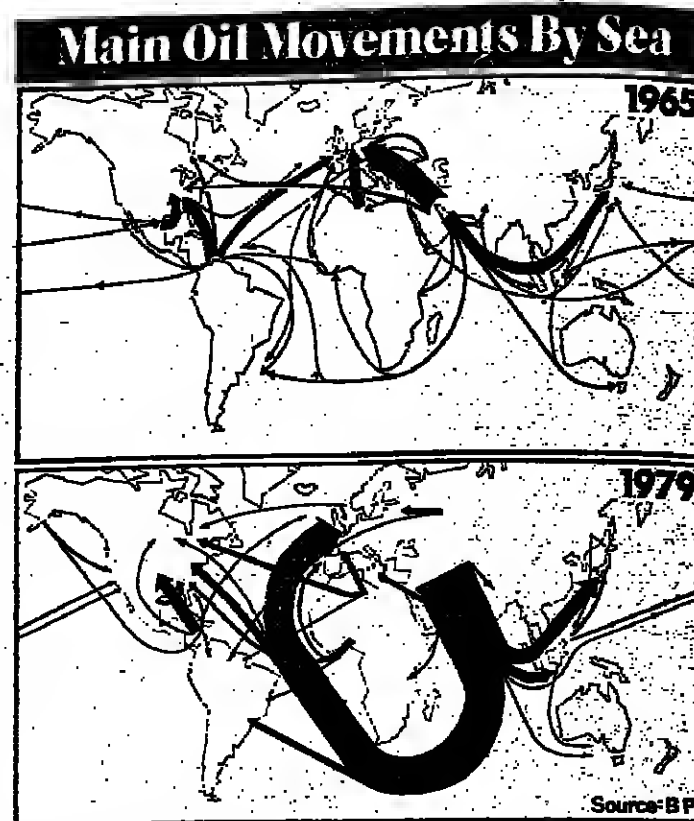
The four crackers will produce an estimated 5m to 6m tonnes of gasoline a year—which should cover the UK's current shortfall.

While Europe's refiners struggle to bring their output in line with demand—and they are unlikely to succeed before the mid-1980s at the earliest—they are also keeping a weather eye on development in the oil-producing countries of the Middle East. They are well aware that the major oil producers are keen to launch themselves into the potentially profitable oil products market.

A rush of imported oil products from the Middle East would be particularly unwelcome at a time when European refiners are still adjusting to substantial changes in their own base market.

#### Local demand

But some experts within the oil industry believe the immediate threat from the Middle East may well have been overstated. While it is true that some members of the Organisation of Petroleum Exporting Countries are already exporting refined products to the West, and Kuwait, for example, supplies the UK-based Imperial Chemical Industries with part of its naphtha requirements—and



## OPEC coordinates its strategy

THIS year the Organisation of Petroleum Exporting Countries celebrates its 20th anniversary. The delegates from Iran, Iraq, Kuwait, Saudi Arabia and Venezuela who assembled in Baghdad in October 1960, could hardly have dreamt of the change in their fortunes that was to occur over the coming two decades. OPEC began its life desparately on the defensive, as a body that would be regarded for many years as not even a cloud on the horizon—rather than a man's hand—by the seemingly monolithic international oil industry which controlled almost 100 per cent of the world's production of and trade in crude oil.

OPEC's main achievement in the first decade of its existence, a period of surplus capacity and supply, was the limited and negative one of ensuring that there were no more reductions in prices. The first major breakthrough in the assertion of producer power came in 1970 when Libya's young revolutionary regime succeeded, in changing market circumstances, exploited its own peculiar situa-

tion—the dependence on it of a number of relatively small independent oil companies and the premium set on its high quality, short-haul crude—to force the industry to concede higher prices. The result was the Tehran Agreement of February 1971 that extended better terms to all OPEC members and further revenue gains before the price explosion in the last three months of 1973 when per barrel revenues rose nearly five-fold. In less than three years per barrel revenue for Arabian Light, until recently the "marker" crude, rose from 91 cents to \$9.31.

#### Ownership

A second milestone in the rapid assertion of producer power was the General Agreement on Participation of 1972 that allowed for an initial 25 per cent host country share in the operations of concessionaires rising by progressive stages to 60 per cent majority control by 1983. A third was the unilateral fixing of a new price level in October, 1973, and the end to negotiations with the

companies on the subject. A fourth was the imposition of new tax and royalty rates in November, 1974.

One important shift was the move by most producers to take over full ownership of their oil industries by nationalisation—in the case of Algeria and Iraq—or by negotiations. By 1974 the process had rendered the General Agreement on Participation irrelevant. Other important developments were the imposition of production cutbacks either as a means of obtaining higher prices, a tactic successfully used by Libya in 1970, or with the aim of conserving a depleting asset, a requirement first laid down by Kuwait's imposition of an output ceiling in 1973.

Tables have been turned to the extent that individual members have asserted their individual power to raise prices without reference to the others and constrained only by the limits to what customers will pay—which have proved to be remarkably elastic. More extraordinarily the militants have been able to ratchet up oil prices despite full inventories

and a modest worldwide surplus over the past year.

Average revenues are now over \$30 per barrel compared with just over \$13 at the end of 1978. Since 1970 they have gone up over thirty-fold in absolute terms and about six times in real terms. The certainty of an ever-tighter supply-demand equation and possibility of acute shortfalls mean that prices will rise both progressively and, at times sharply, regardless of OPEC's existence. OPEC has failed to one original objective, pursued vigorously by Venezuela at least, in never adopting a programme to control production—mainly because of Saudi Arabia's refusal to join one. For the benefit of consuming countries rather than out of financial need the Kingdom is continuing to produce 9.5m b/d from its main fields, 1m b/d above its official ceiling and new accounts for over one-third of OPEC's total. Nevertheless, the reductions made by other members recently have almost amounted to de facto rationing of output.

The original and basic purpose of OPEC was to maintain

and increase oil prices in real terms. In the summer of 1978 Sheikh Ahmed Zaki Yamani, Saudi Arabian Minister of Oil, conceded that from this point of view his raison d'être might cease some time in the 1980s. That was not his desire then nor is it the intention of members now.

#### Price structure

The establishment at the Taif meeting in May 1978 of the six-man committee on long-term strategy was an expression of determination that OPEC would stick together and realisation that it must prepare for another era. The report was finalised by the committee and approved formally by the Oil Ministers of the 13 member-states in May. It must still be endorsed at full governmental level. As it is, Iran, Algeria and Libya have entered "reservations" about its important pricing proposals, even though Iran and Algeria were represented on the committee. In the interests of both producers and consumers, the report, as it stands, recommends a long-term pricing formula that would give both a clear idea about future trends.

Its three elements are an index to take account of the impact of inflation in international trade based on roughly two-thirds on exports of the Organisation for Economic Co-operation and Development and one-third on their domestic prices (to reflect the cost of services); an automatic exchange rate adjustment factor based on a basket of the currencies of 10 leading industrialised countries (including the U.S.); and—to give a progressive increase in real terms—the average growth in real GNP of OECD members.

The underlying aim is to gradually bring prices into line with the cost of developing alternative sources of energy. The report comes closer to agreement on the principle of output control than OPEC has ever reached before. In the event of a temporary oil "glut" on the market it suggests that production should be lowered but does not spell out any mechanism for rationing.

Underlying the whole strategy is the principle that "pricing objectives, in concrete terms, should aim at bringing about an orderly balance between supply and demand in the long-term, taking into account the production policies of member countries." Fundamental to it also is the strengthening of relations with other developing countries.

On a broader scale, OPEC's plan is to spearhead a new drive to revive the dialogue between the industrialised and developing countries, taking up cudgels on behalf of the latter.

Prospects for using its oil muscle to bring about a new international economic order must depend very largely on the first instance, at least on establishing an orderly price structure and agreement on the starting point for regulated increments. The system proposed by the ministerial committee cannot be implemented until prices are realigned. Hopes that they might be at next week's conference in Algiers—or indeed in the foreseeable future—have largely evaporated.

Iran, Algeria and Libya have insisted the formula should be amended so that the inflation index is based on goods and services imported by OPEC members and the provision for increases in real terms is based on their own (abnormally high by world standards) growth rates. In effect, the three militants would seem to prefer a continuation of the chaotic free-for-all, leap-frogging of the past 15 months.

Not for the first time OPEC is disunited. But it has "agreed to disagree" before. Meanwhile, no one should harbour any illusions about the producers' club disintegrating and disappearing.

Richard Johns

## Spot markets exerting powerful influence

AN UNEASY calm has fallen on the crude spot market in recent months—a respite from the whirlwinds of the Iranian revolution which swept spot traded volume and prices up to unprecedented levels in the latter half of 1979.

High stocks and a mild winter in Europe have brought both prices and volume sharply down again. An average of just 700,000 barrels a day of crude was traded on the market in the first quarter of this year, according to one oil company estimate quoted by the authoritative Petroleum Intelligence Weekly.

This was less than one quarter of the record 3m b/d traded in the last nine months of last year. Prices have also moved closer to official levels than the differential of up to \$20 a barrel which emerged late in 1979. Nevertheless, last year's extraordinary conditions have left a nasty aftertaste, with politicians and consumers inveighing against the spot market and all its works. Behind the anger lies two basic complaints: that spot traders are reaping vast speculative profits at the expense of the consumer and that the market has become the tail which wags the oil pricing dog.

#### Misleading

Both arguments are misleading. Complaints about recent windfall profits have to be set against the sloppy conditions with thin trading margins which prevailed between 1974 and 1978.

The tail-wags-dog complaint stems largely from the new phenomenon of producer nations demanding spot-related premiums well above the official prices for a considerable proportion of their crude. Much of this oil has been sold on a term basis to the producers' regular customer.

One estimate has suggested that although only 3m b/d was being moved on the regular spot market at the end of last year, as much as 10m b/d of crude was being sold above official prices.

The growth of the administered spot market reflects a desire among producers to make sure that they, and not middlemen, get the lion's share of any windfall profits, and also to diversify their sales outlets away from the oil majors.

But while this may exert a general upward pressure on prices, it is hard to pin the blame on the Rotterdam spot market, which is itself only reflecting the supply/demand equation at the margin.

Like the crude market, the spot market for oil products is capable of exercising an influence out of all proportion to its size—as it proved in a dramatic fashion last year.

It accounts for only about 5 per cent to 10 per cent, at most, of European oil product sales—although the proportion varies according to general business conditions and the material concerned.

In the latter part of the 1970s, spot market prices were slightly lower than those charged by the major oil companies to their contract customers. This pricing pattern enabled some companies, such as the smaller independent petrol groups, to buy spot products and so undercut their larger competitors.

One of two major concerns, notably the U.S.-based Dow Chemical, also bought compara-

tively cheap naphtha—the light fraction that is vital as a raw material for making petrochemicals—on the spot market and thereby gained an edge with its sales. But the spot market in the late 1970s was not normally a major source of disruption.

Yet the revolution in Iran, the cutting of crude supplies to the West and the ensuing world oil crisis sent spot market prices for such products as fuel oil, petrol and naphtha soaring, and for the first time in several years, spot prices overtook contract prices.

For example, during 1979 the spot price of naphtha doubled, going from around \$200 a tonne at the start of the year to \$400 a tonne by the beginning of 1980. To the consternation of many, naphtha contract prices spiralled upwards in the wake of the rising spot market.

Five European chemical majors—the UK-based Imperial Chemical Industries, the Dutch-

based DSM, the French-based Rhone-Poulenc and two German-based groups, BASF and Bayer—set up a naphtha price reporting scheme at the beginning of this year in an effort to counteract the impact of the spot market on contract prices. Their aim is to bring "greater transparency" to naphtha pricing.

The five publish the weighted average contract prices they pay for their naphtha each quarter but so far it has proved almost impossible to judge whether the scheme is having any impact.

Publication of the first set of figures coincided with the first drop in naphtha spot market prices. Spot prices for naphtha have now fallen behind contract price levels and seem set to remain there for the rest of this year at least.

Sue Cameron  
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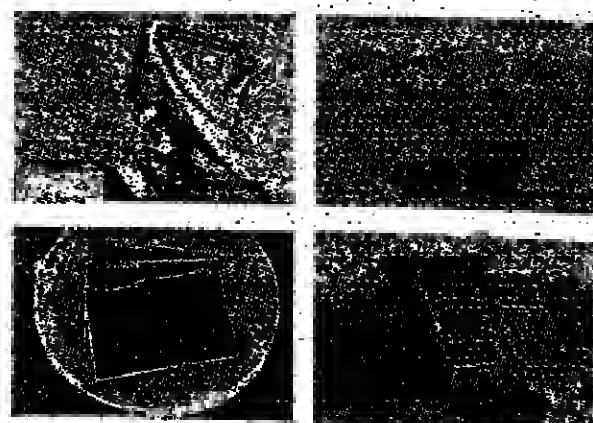
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# Third World bitterness towards IMF

BY DAVID TONGE

"Blaming the IMF for a nation's economic problems is somewhat like blaming the doctor for one's sickness."

Mr. Anthony Solomon, former U.S. Under-Secretary of the Treasury, now president of the New York Federal Reserve Bank.

"The problems of my country and other Third World countries are grave enough without the political interference of IMF officials. If they cannot help, at the very least they should stop meddling."

President Julius Nyerere of Tanzania.

THE DEBATE over the role of the International Monetary Fund in the Third World is becoming more acrimonious. Eritrea in Peru and Egypt against its austerity prescriptions have led to growing use of the phrase "IMF riots". The Government of Jamaica is only the latest of many publicly to condemn the Fund. Mr. Bulest Echeverri of Turkey and Mr. Mario Soares of Portugal are only the most recent national leaders who have partially blamed the IMF for their downfall.

More than ever the Third World is dependent on the IMF. An increasing number of developing countries face mounting problems paying their oil bills. Servicing the debts they have incurred since the 1974 oil crisis is straining their resources. Commercial banks are proving increasingly choosy

about to whom they lend and how much. There are grave doubts about whether the banking system will be able to recycle the \$87bn OPEC surplus predicted for 1981.

The developing countries know that the IMF has huge resources for lending, its assets total around \$60bn and include stocks of gold exceeding only by those of the U.S. and West Germany. They also know that they often need the IMF's seal of approval without it they find it hard to borrow from private sources.

But the developing countries have not been flocking to the IMF's door. Fearful of the conditions which the fund usually attaches to its lending, they have been steering clear of it in a way which worries Jacques de Larosiere, the IMF managing director. In 1978 non-oil developing countries repaid \$800m more than they borrowed. In 1979 fresh advances of \$1.8bn to this group only just exceeded their repayments of \$1.8bn.

The debate on the principles involved goes back to a time before the fund took its present shape. In the Bretton Woods negotiations in July 1944, Keynes fought for what he dubbed an International Clearing Union. This was to extend the principles of domestic banking to international trade. But Keynes also wanted it to be expansionist, to give special attention and voting rights to smaller and poorer countries; to entitle countries to automatic access to funds; to have directors representing countries totally in the background and not politically active; and to be based outside Washington and not to be "one of the minor desks at the U.S. State Department."

Most of that was opposed by Harry White, the U.S. chief negotiator. White proposed an International Stabilisation

Fund. He saw it as "a very powerful instrument for the coordination of monetary policies for the prevention of economic warfare, and for an attempt to foster sound monetary policies throughout the world."

Keynes was outmanoeuvred. He chose the name which the IMF now bears, but White carried the day on virtually all else.

The charter of the IMF describes the fund as having six purposes. Most are concerned with the exchange rate system, but one is of particular importance to the developing world. It sets out that the IMF is "to facilitate the expansion and balanced growth of international trade, and to contribute thereby to the promotion and maintenance of high levels of

employment and real income, and to the development of the productive resources of all members as primary objectives of economic policy."

In practice development has never been a primary purpose of the IMF. But over the years it has gradually responded to increasing pressure from the developing countries.

Since its early days the IMF has allowed members to borrow a reserve tranche and four credit tranches. As with all Fund facilities, borrowing is related to the quota each country has with the IMF. In 1963 the IMF made its first institutional response to the demands of the Third World.

A facility to compensate members for shortfalls to export earnings was introduced. This

was initially operated on a restrictive basis, but has since been liberalised. In 1969 a buffer stock financing facility was introduced to help developing countries whose foreign exchange earnings were hit by commodity-price fluctuations. It has been little used in practice.

Five years later an extended facility was set up to help members meet deficits in balance of payments over longer periods and for larger amounts. A temporary oil facility was also established. Most recently a supplementary financing facility, the so-called Witterveen Fund, was set up with \$10bn of borrowed resources. To help low-income countries the IMF has a trust fund and administrators

a subsidy account to alleviate interest charged on borrowings under the oil facility.

The question now is whether the whole structure resulting from the original Bretton Woods principles and subsequent modifications is sufficient in today's conditions.

In considering the IMF, one major issue is that of "conditionality" — an inelegant word used to describe the often controversial conditions which the IMF attaches to almost all its lending. It is fundamental to the IMF's current approach that countries in balance-of-payments difficulties are required to stop living beyond their means, to adopt policies of austerity, deflation and devaluation.

Third World leaders like Mr. Michael Manley, Prime Minister of Jamaica, have long argued that these prescriptions are ill-conceived, unrealistic, largely irrelevant to their problems, and harsh. They stress that often their problems are externally caused — by falls in the prices of the commodities they export or by rises in their oil bill.

Recently the IMF has shown some response to such criticisms. It has increased the multiple of a country's quota which it is prepared to lend. It admits that quotas have long been lagging behind the growth of world trade.

When the IMF Board met on March 19 last year it reached agreement on three points. The first was that countries should be given longer to make adjustments. The second was that, while continuing to include demand management in their policies, they should put greater emphasis on the supply side — on boosting production and investment, and on helping employment. The third was to collaborate more closely with the World Bank in programmes to help economies to adjust their structures.

But these points are not incorporated in the formal code of conditions which the IMF has laid down. This code, agreed in March 1979, avoided repeating the fund's articles statement that the IMF would respect the policies of members. Instead it stated that the IMF would pay due regard to their objectives — phrasing which is far less binding on the IMF.

The reaction of the commercial banks to the talk of change is especially significant. As long as the amounts advanced by the IMF remain relatively small compared with the borrowers' needs, its programmes will depend for their success on support from the banks. But the banks insist they are not aid agencies.

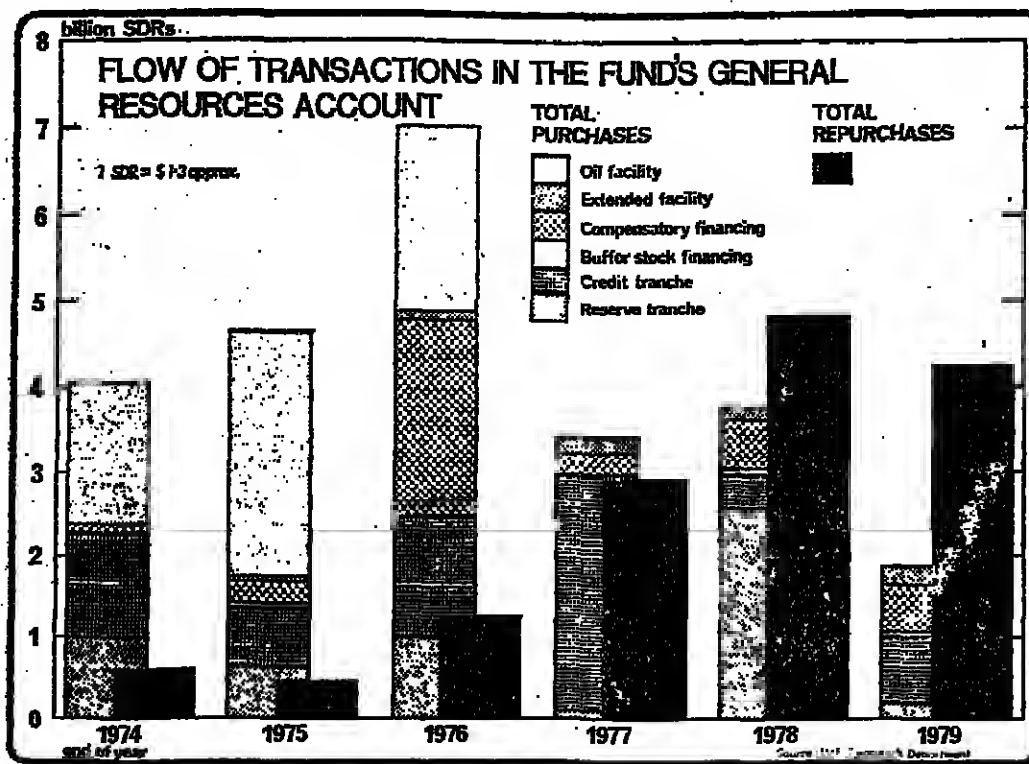
IMF staff are well used to fielding questions about "IMF riots" and do so with the eloquence born of conviction —

suggestion is that if the IMF had been less gentlemanly with countries such as Turkey when they first ran into trouble, there would be less need later on for the strait jacket. A third suggestion, made by the U.S. Treasury, is that more surveillance should be exercised over those countries which have a surplus on current account — that since every deficit is matched by a surplus there should be more symmetry in IMF discipline.

The formal response to such points ranges from a wry "that is not how the fund works," to a calm claim that such policies are impractical. But the IMF staff to discuss changes, as in particular do the Executive Directors representing the developing world.

The task of these directors is unenviable. Traditionally, they are out-maneuvred, out-voted, and outargued by the developed North. Ten industrialised countries control 56 per cent of the vote, and the mechanics of representation are far from equitable. The British Executive Director, for instance, represents only his own country, and has the experience of both the Bank of England and the British Treasury at his beck and call.

In contrast, some developing countries are represented by directors from the North. Other directors represent up to 21 Third World countries. They complain that they have no proper technical back up, and some express suspicion of the IMF's own personnel. One executive director from a developing country says: "It takes five years to understand what the Board is talking about — and five years to realise how the IMF staff is tricking you." This may be the argument at its extreme, but it serves to underline the gap between the expectations of the South and the approach of the industrialised world which built and controls the IMF.



They insist they are often used as a political football

and with an occasional piqued tone. "The IMF does not starve babies," aggrieved but unprompted, they tell the visitor. They insist that they are often used as a political football.

There is no shortage of advice as to how the fund might adapt to the new demands being made on it. One suggestion is that it should attract needy countries to it by presenting a more outward-looking fatherly image. If M. de Larosiere will lament in private that the poorest developing countries have no access to the world's financial markets, should he not go on the stump to stress that the wealth of the North depends on markets in the South? Another, somewhat conflicting,

## Letters to the Editor

### Textile trade conflict

From Mr. Douglas Black  
Sir—Rhy's David's recent article (May 20) highlights again the serious state of international trade in textiles; to the traditional conflict between the nations of the rich north and poor south must now be added the wrangle between the U.S. and the EEC over synthetic fibres.

Your correspondent has already pointed out (January 10) that Europe's textile industries must shed jobs "on an alarming scale" if they are to survive, and also noted the crucial point that although EEC producers complain loudly about imports from low-wage developing countries, that pressure is arguably less significant than the threat posed by mass-production in Comecon countries and the U.S. In fact, in spite of the landable intention of the last Multifibre Agreement, it has served to limit growth in imports from the Third World, while allowing other developed countries' imports to expand. Yet textiles are widely held to be vital for Third World industrialisation and development.

Surely we must now accept that international trade in textiles is regulated by a largely ad hoc and growing patchwork of agreements reflecting mainly negative, short-term, defensive postures which in the longer term in our interdependent world are counter-productive, and may lead to a dangerous trade war. Further, the serious unemployment problems expected from technological change in textile production and throughout Western industry must dictate a careful approach to the problem over the next few years.

Is it not then time for a new, positive and coherent approach to resolve the many strands of conflict in textile trade by attempting a genuinely global agreement which regulates trade between all interested groups — not just between Western producers and the weaker Third World suppliers? The renegotiation of the MFA next year provides an opportunity which should not be missed.

Douglas Black  
96, Craig Road, Glasgow.

### Tinkering with the price index

From Mr. L.L.F. Blight  
Sir—A retail price index comprising of food (excluding items showing significant seasonal variations), housing, fuel and light, and the cost of public transport, as suggested by Mr. D. Ellis (May 29) would have shown an annual rate of increase of 22.5 per cent in April this year. This is almost identical to the actual increase in the retail price index for all items except seasonal foods, which rose by 22.4 per cent over that period.

In fact, as the all-items index includes an increase of nearly 4 per cent in VAT rates while the proposed index includes very few items subject to VAT, the underlying rate of increase for the latter is rather higher than the average.

### Irreplaceable secretaries

From the Managing Director, Covent Garden Bureau  
Sir—The letter from Miss House of Pittman's Colleges (May 29) highlights the already growing problem of distinguishing between secretaries and word processing staff.

Secretaries regard the new machines as impersonal and rather beneath them, the bosses think they're marvellous but may lack the courage to require their Secretary to learn to use them, and the only person who gains is the typist who enthusiastically masters the machines, and soon finds employers prepared to pay very good salaries for those specific skills.

Miss House will be horrified at the idea that experienced word processing operators should earn more than secretaries, but the trend that way is growing rapidly as the demand for word processing staff exceeds supply. Tomorrow's senior secretary needs to be happy to cope with all the new skills so that the boss can receive the all round service for which the secretary expects to be paid so highly.

David Fisher,  
53, Fleet Street, EC4

### Managers too old at 40

From Mr. E. Tonkinson  
Sir—Too old at 40 or thereabouts especially if you are a manager, have been made redundant or are unemployed. Michael Dixon's theme in the Job Column was particularly apposite in a week which saw the most gloomy authoritative forecast of the economy in the early 1980s, with more than a possibility of two million unemployed by 1981. It is likely that the current 100 per cent increase in male managerial unemployment, and over 250 per cent amongst female managers during the past few years, will be substantially increased in future. Of the 50,000 or so male managers (8,000 female) who are unemployed now, the highest unemployment rate exists among middle and professional managers and the lowest among top managers. And once managers are unemployed, they tend to remain unemployed longer than other folk — the middle-aged manager more so. The social waste, the waste of skill and the human misery and degradation, engendered by the enforced idleness of managers cannot be measured, but when it is reinforced by prejudice against employing the middle-aged, it is doubly inexcusable in a so-called civilised society.

Having recently returned to part-time employment as a career consultant after suffering three years early retirement from my former full-time career as Director of the Institute of Personnel Management, I can personally testify to the stigma attached to those not in

### Shareholder participation

From Mr. W. Dennis Heymannson  
Sir—On the question of shareholder participation in monitoring of company results, shareholders could give advance notice of their question as in the House of Commons, volume might be such that question and answer could be listed and circulated and this would not rule out supplementaries, or extempore questions.

At the recent BP AGM a very considerable time was spent by shareholders who had come to grind political or cultural axes, generally ride their "bobby horses," and let the bees out of their bonnets. The majority of those attending were interested in the security of their bread and butter, in particular the liberality of the latter. The patience of BP's chairman was phenomenal, in marked contrast to the chairman of Lomrho who at their last AGM in my view was correctly reported by a financial columnist as answering questions "brusquely."

This writer is a Lomrho follower, but came away from their AGM depressed by the attitude of the "platform" to critics. Sycophantic pleasantries from the floor were lapped up. Critics were given short shrift, pertinent questions were considered an impertinence, the chief executive was mute. An example of "how to lose friends and antagonise people!"

From the Fitch Lovell AGM I quote an example of questioner irrelevance, where a shareholder held the floor for about 20 minutes, deploring Fitch Lovell's discontinuance of their one-time practice of presenting AGM attending shareholders with food parcels. Here again the chairman's replies were a model of courtesy, tact and diplomacy.

W. Dennis Heymannson,  
Activist Investments,  
The Manor House,  
Middleton-on-Sea, Sussex.

### Boycotts and Arab trade

From Mr. Andrew Faulds, MP  
Sir—Last year, at the time when a Select Committee of the House of Lords was discussing the possibility of our enacting in this country anti-boycott legislation similar to that enacted in 1977 in the United States, proponents of the idea gave evidence purporting to show that American trade with the Arab World had not suffered since the enactment of the legislation. Hence, they argued that we in this country had no need to fear an adverse effect on our trade if we adopted similar measures. At the time, I thought the argument was based on a false analogy because our trading position with the Arab World

is very different from that of the United States.

However, I now learn that the argument was false even in so far as it denied that the legislation had had an adverse effect on American trade with the Arab World. I am informed that, despite steady growth in the gross dollar totals (a growth almost wholly attributable to the sale of arms to Arab Governments), the American percentage of the Arab market has been shrinking each year and that American firms are losing out in the competitive race with European and Far Eastern firms. For example, in 1979 America fell to the twelfth place in the list of countries undertaking construction contracts in the Middle East. I am further informed that the anti-boycott legislation, killed in America as a law against the Arab Boycott of Israel, has meant in practice that American business firms trading with the Arabs are required to complete so much paperwork and to sort out among so many conflicting American jurisdictions as to discourage all but the most determined. The law has not broken the boycott, or helped to trade with Israel, or hurt the Arabs. Only American firms have been the losers.

I hope you will find space to publish this letter as a means of bringing facts to the notice of those who were so stridently calling for this country to follow the American example. Of course there may be other, additional reasons for the decline in American trade with the Arab World, but it seems clear that the boycott legislation has been a significant factor in hampering American business in that region.

Andrew Faulds,  
House of Commons, SW1

### Refuelling in Oman

From the Chargé d'Affaires, Embassy of the Sultanate of Oman

Sir—I write with reference to the article on Oman (May 29) by Richard Johns to correct certain remarks attributed to the Minister of State for Foreign Affairs of the Sultanate of Oman.

Mr. Zawawi made absolutely no reference to American aircraft refuelling at Oman airfields in the course of U.S. operations in Iran on April 24-25. What the Minister said was that the Americans will continue to enjoy the same access to facilities as is accorded to other friendly countries: aircraft and ships in transit will be granted permission to refuel en passant. Such facilities will not be granted as a right, but will have to be applied for separately in each case. I am surprised to read that other inferences should have been ascribed to his remarks.

The Minister did not impute any criticism of Saudi Arabia's considerable assistance to the Sultanate of Oman, which has been in the area of development finance. The Minister expressed disappointment at the general lack of enthusiasm by other Gulf states for collective security arrangements for the Strait of Hormuz. This could not be interpreted in any way as an implied disapproval of Saudi Arabian assistance in other fields.

Hussain M. Ali,  
64, Ennismore Gardens, SW7.

## Today's Events

GENERAL  
UK: Mr. William Whitelaw, Home Secretary, addresses joint conference of Association of Metropolitan Authorities, Association of Chief Police Officers of England, Wales and Northern Ireland, and Association of County Councils, Torquay.

Mr. Norman Lamont, Energy Parliamentary Secretary, opens Manchester Rotary Club conference on future of nuclear energy in Britain.

Mr. Nelson Bunker Hunt challenges in Appeal Court £17m award to BP Exploration (Libya). Lotteries Council introduces code of practice.

Announcement of linking of

Sadler's Wells Royal Ballet and Barclays Bank International in Far Eastern tour.

Overseas: Ministerial two-day conference of Organisation for Economic Co-operation and Development starts, Paris.

Final day of Financial Times conference on World Banking, Singapore.

Princess Anne starts three-day visit to Paris.

PARLIAMENTARY BUSINESS  
House of Commons: Finance Bill, committee stage.  
House of Lords: Solicitors (Scotland) Bill, second reading.

Employment Bill, committee stage.

Select Committees: Environment: Subject: Council House sales. Witnesses: Thamesdown Borough Council and Crawley Borough Council. Room 16, 4.15 pm.

Foreign Affairs: Overseas Development Sub-Committee. Witnesses: Commonwealth Development Corporation and Overseas Development Administration. Room 15, 5.15 pm.

OFFICIAL STATISTICS  
UK official reserves for May. Capital issues and redemptions during the month of May.

COMPANY MEETINGS  
Agnaculum, 108 Regent Street, W.12. Associated Book Publishers, 11 New Fetter Lane, EC. 12. Barrow Hepburn, Connaught Rooms, Great Queen Street, WC. 12. James Beattie, 71 Victoria Street, Wolverhampton, 2.30. Bantails, Kingston, Surrey, 12. R. H. Cole, 882, Brighton Road, Purley, Surrey, 12. Electrical and Industrial Securities, Brewers Hall, Aldermanbury, EC. 12. Lyle Shipping, Trades House, Glassford, Glasgow, 12.15. Myson Group, Glasgow, 12.15. Rury Street, St. James's, SW. 12. Willis Faber, 10 Trinity Square, EC. 12.

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# BADISCHE KOMMUNALE LANDESBANK GIROZENTRALE

Badische Kommune Landesbank • D-6800 Mannheim 1 (West Germany)



## High interest restricts Marley growth midway

DESPITE much higher interest charges, of £4.96m against £2.1m, taxable profits of Marley, building products manufacturer, increased by £2.3m to £10.2m for the six months ended April 30, 1980. External sales expanded from £131.4m to £168.6m.

Profits for the whole of 1979-80 were a record £22.1m.

The directors state that high interest rates will continue to have a significant impact on profits for the rest of the year. And economic conditions, particularly in the UK and the U.S., will make it difficult for the improvement shown in the first six months to be continued in the second half, they add.

The interim dividend is increased by a third to 2p (1.5p) net—last year's final was 2.5p. Also proposed is a one-for-one scrip issue.

Trading profits, up 51 per cent at £15.16m against £10m, were split as to: UK £8.27m (£5.38m), and overseas £6.9m (£4.62m).

Six months' tax takes £3.49m compared with £1.31m, leaving net profits just ahead at £8.71m (£5.69m), giving earnings per 25p share of 6.4p (6.2p).

Despite projected higher trading profits, with the group's commitment to continuing capital investment for both growth and expansion, high interest rates for the immediate future will have an effect on earnings per share, the directors state.

The group, however, will be in a strong position to take advantage of improved economic

### HIGHLIGHTS

The accounts for J. Sainsbury indicate a strong, positive cash flow but, as Lex points out, the food retailer is taking a far more cautious attitude to stock relief than it has been adopting recently. Marley's interim figures are also analysed by Lex and show that the building materials' manufacturer has lifted pre-tax profits by almost 30 per cent and is now looking to generate further growth in a generally sluggish construction environment through acquisition. The EEC Budget contribution changes, hammered out by Lord Carrington, appear to have been accepted by the Cabinet and Lex examines its effect on the Public Sector Borrowing Requirement and sterling parities. Lex, finally, looks at the first-quarter performance of VW and links its earnings shortfall to the current high level of capital spending.

conditions and lower interest rates, particularly in the UK and the U.S., they add.

After minorities of £271,000 (£332,000) the attributable balance came through at £6.44m (£5.26m).

Lex, Back Page

## Fosco expansion prospects

SIGNIFICANT opportunities for profitable expansion are seen at Fosco Minsep by continued generic growth and in specific situations, by acquisition. Mr. D. V. Atterton, chairman, says in his annual review.

More importantly, he states, the organisation of the group gives it the flexibility to adapt quickly to changing conditions, and... we approach the future with genuine optimism.

Sales for the first quarter of 1980 are ahead of the corresponding period last year.

As reported on April 29, a static second half left taxable profits, for 1979, up by £1.06m at £15.43m from turnover of £226.5m (£202.4m). The dividend is increased to 6.41p (5.2443p) net per share.

On a CCA basis historic profit is reduced to £12.4m (£13.8m).

Group balance sheet shows fixed assets of £39.42m (£37.31m) and net current assets, lower at £32.4m against £34.6m.

At the year end there was a £2.7m decrease (£51,000 increase) in total net borrowings.

## Sharp rise for Century Oils

WITH SECOND-HALF profits trebled at £2.06m, Century Oils Group reports a pre-tax surplus of £3.57m for the year ended March 31, 1980, compared with £1.26m previously. Sales advanced from £22.65m to £39.09m.

First-half profits had jumped from £0.58m to £1.51m on sales up 65 per cent at £17.34m and it was then anticipated that these higher levels of sales would be maintained in the second six months.

Interest charges for the year rose sharply from £231,000 to £894,000. Tax was lower at £212,000 (£233,000) and after exchange losses and minorities, attributable profits came out at £3.33m, against £0.98m.

Stated earnings per 10p share surged from 11.48p to 33.5p, while the dividend is increased to 4.5p (3.0079p) net with a final of 3.7p. A one-for-one scrip issue is also proposed.

The group manufactures lubricants, industrial hygiene products and engine coolants.

### comment

A 50 per cent rise in product selling prices and rapid expansion overseas have pushed the profits of Century Oils on to a new plateau. Second half profits have more than trebled but this momentum will not be sustained in the current year.

The growth in working capital has left the group with a £3.5m rise in total borrowings, despite a £1.3m rights issue last year, and servicing this extra burden will be a headache in the coming months. Mitigating this problem is a very high level of retained earnings—dividends are covered seven times and the tax charge is exceptionally low. Century says the impact of stock profits on its figures is not material and points out that the increase in raw material prices has outstripped the rise in selling prices. Much of the dramatic profits rise must therefore be attributable to overseas operations, which accounted for almost double their share of turnover to 23 per cent last year.

The continued growth potential here is enough to justify a p/e of 48p on reported earnings. The possibility of a takeover for Century gives added gloss to the shares which rose 11p to 165p yesterday.

## Govett European pays 1p more

The net interim dividend of Govett European Trust is being stepped up from 1.8p to 2.8p. The directors say they hope to post the circular formally pro-

posing the scheme of unitisation of the trust in July or August. Discussions with the Department of Trade relating to the new authorised unit trust are at an advanced stage. The provisions of the current Finance Bill affect unitisations generally, but as the result of representations made to the Inland Revenue it is expected that the new legislation will not be detrimental to the proposals, the directors say.

After tax down from £2.38m to £1.58m, stated earnings per 25p share are 12p against 9.2p, and the final dividend is down from 4.63534p to 4.4p for a total of 6.9p (6.89709p).

There was an extraordinary credit this time of £478,000 (nil).

A professional revaluation of the company's properties on an open market investment value at December 31, 1979 shows a value of £118.02m. Mr. Percy Bilton, the chairman, says that recent reviews are continually being negotiated and the increases achieved together with the group's development programme, makes for quiet optimism for the future.

For the first time in its history, the group found it necessary to write-off sums in respect of a property development. The particular property was inherited as part of a larger transaction.

The private housing division had an excellent year, contributing substantial profits to the group. The demand for the group's houses was buoyant. The atrocious weather in the winter and spring affected the construction and civil engineering division, and the accumulation of unsettled contract claims can escalate to substantial sums, says Mr. Bilton. These can, however,

## Upward trend continues as Percy Bilton passes £6m

WITH second-half pre-tax profits moving ahead from £2.79m to £3.32m, Percy Bilton, property investment, development and civil engineering group, reports figures for 1979 as a whole up from £5.53m to £6.08m. This is the 13th successive year of improved profits.

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make a considerable contribution to future profits.

He says the early months of the current year indicate an improvement in profitability over last year.

Turnover in 1979 was lower at £31.62m against £32.08m, but investment income was up from £5.95m to £6.58m. Trading profit was down from £1.79m to £1.22m.

Fixed assets amounted to £55.67m (£51.7m) and net current assets are £3.85m (£3.72m). There was a net increase in funds of £2.52m against a decrease of £668,000 in the previous year. The group's properties have been professionally valued at £118.02m at the year-end.

The conservative dividend policy at Percy Bilton damped down

## Good start, but Dunlop cautious

reports of heavy Far East buying of Dunlop shares. But he later disclosed that buying had been evident from Hong Kong, Singapore and Malaysia. And suggested that Far Eastern groups could control around 5 per cent of the equity.

It would be "foolhardy" to attempt to forecast the outcome for the year with any degree of assurance or optimism, he added.

"We are driving hard for substantial improvements in productivity, we are placing special emphasis on high quality and we are concentrating our efforts on a narrower range of premium products," he said.

"So you can take it: the recovery programme is on schedule and we hope to see the benefits in the second half of this year," he added.

Sir Campbell discounted Press

The company had found a degree of reluctance on the part

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total for year	Total last year
Century Oils	3.7	Aug. 9	2.4	4.5	3.01
Anglo American Corp.	503	July 25	32	70	46
Percy Bilton	4.4	—	4.84	6.9	6.85
EMAP	1.75	July 15	0.87	2.75	1.74
Frank C. Gates	2	—	1.26	2	1.26
Govett European	2.8	July 1	1.8	—	1.8
Marlborough Prop.	0.3	—	0.25	0.3	0.25
Marley	2	Aug. 7	1.5	—	1.5
Martin Newsgate	3.6	July 3	3.26	—	3.26

Dividends shown pence per share net except where otherwise stated.  
\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ For 18 months † South African cents throughout.

any enthusiasm the market might have felt for the higher profits. The shares slipped 5p to 180p, where they stood 5.2 per cent and discount by some 30 per cent net asset value after December's revaluation. Construction and engineering had an understandably hard time, but the group reports that the current year has opened strongly in both housing and more surprisingly, public sector work. The gentle rise in investment income reflects the relatively short-term rent review basis on which much of the property is let. Overall is reviewed every five years or less. If the discount to assets is taken as an indication of any market unhappiness with Bilton, that may be attributed to the vulnerability of industrial rental growth to recession.

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The conservative dividend policy at Percy Bilton damped down

## Marlborough Property at £110,809

Pre-tax profits of Marlborough Property Holdings were £110,809 for 1979 on turnover of £2.33m. These are compared with £326,872 and £2.46m respectively for the previous 18 months.

After tax of £28,302 (£3,639) net profit was £82,507 (£19,239) giving earnings per 5p share of 0.52p (198p), and the dividend is 0.3p net, compared with 0.2814p for the previous 18 months.

The company changed its name from Chown Securities in October, 1978.

The company had found a degree of reluctance on the part

## Selincourt looks for recovery

Selincourt, the textile group which takes in the Frank Usher, Macdougall, Tricosa and Linda Leigh brand names, is looking for "a steady climb back to our earnings capability."

Pre-tax profits in the year to end-January last dived from £4.56m to £2.06m as a result of high interest rates, uncompetitive sterling parities and, above all, the sudden and totally unexpected fall in High Street demand at about the beginning of last June.

Mr. Lionel Leighton, chairman, tells shareholders in his annual report that "in the early months of the current year there have been clear signs of improving trade and the steps taken last year in preparation for an upturn will stand us in good stead."

The accounts reveal a net cash outflow of £2.63m as a result of high stock levels and a net attributable loss of £387,000 before the £948,000 cost of the annual dividend.

Capital spending, which reached £2.5m in 1979-80, will be cut to about £1.7m this time, chiefly concentrated on the final extension to the Filigree plant.

### comment

The lesson that the garment trade was forced to learn all over again last year was that demand for high fashion textiles can disappear overnight. It was almost exactly at this point in 1979, Selincourt estimates, that the high street turned sour and the resultant level of overstocking has left deep scars on the balance sheet and profits. The merchandising and most of the up-market outerwear subsidiaries, by contrast, won substantially higher orders since about March and the group is now talking a substantial element of recovery even if Filigree's additional output is still proving difficult to move, suede and leather and the

German operation are still in loss and there is nothing on the macro-economic front to suggest any easier trading conditions. Cash flow has been contained in the first quarter, nevertheless, and the overall debt position could be reduced by perhaps £1m in the next balance sheet. On top of that, Selincourt expects to take about £1.5m out of Suede and Leather this year and there should be substantial scope to generate cash from the freehold property portfolio. The margin on sales to Marks and Spencer, however, is still very low. Taylor Merrydale, for instance, contributed just £100,000 pre-tax on turnover of £8.5m and whether the meeting with this important customer next week eventually provides room to reach for the target 7 per cent margin remains to be seen. In the meantime, it comes as little surprise that the market capitalisation of some £3.5m is less than half published net worth.

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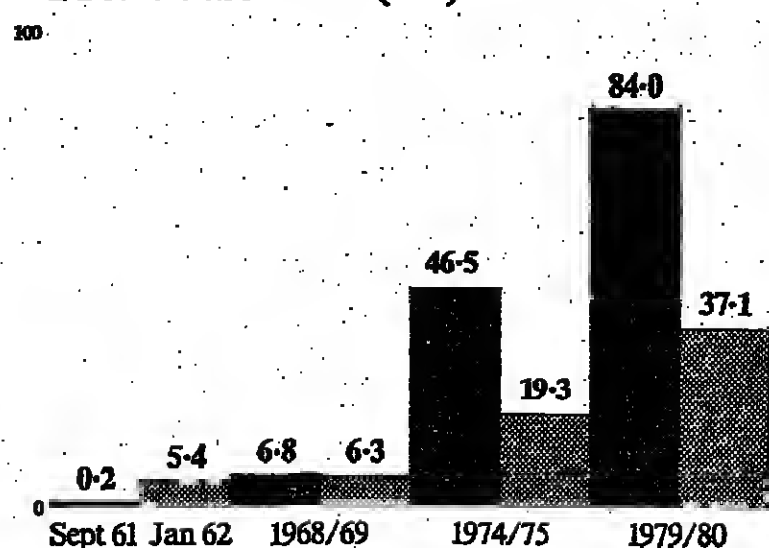
# Has LONRHO been a poor investment? Has HOUSE OF FRASER been a good investment?

**£100**—invested in the House of Fraser shares in 1961 would in March 1977 be worth **£120**.  
Net dividends together with interest derived from the dividends have provided **£77** in 16 years with ten years under the present chairman.

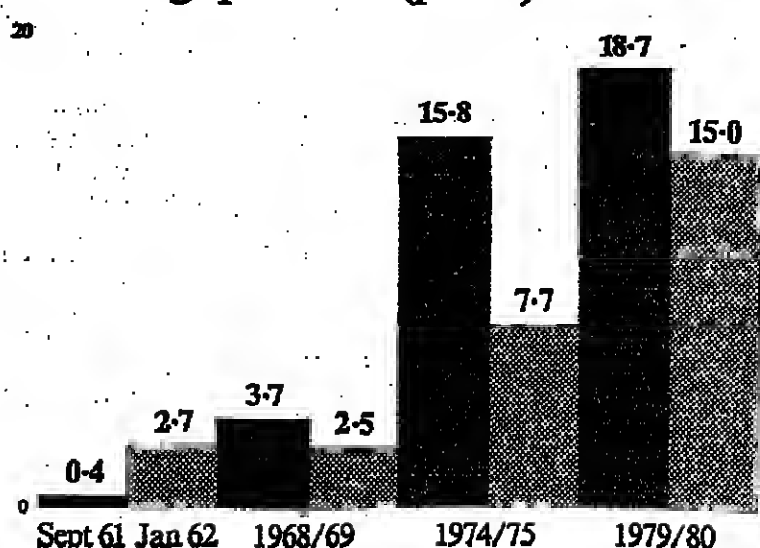
**£100**—invested in Lonrho shares in 1961 would in March 1977 be worth **£1,697**.  
Net dividends together with interest similarly derived have provided **£710**.

The cut-off date for the above comparative figures is March 1977. At that date Lonrho's first investment in the House of Fraser through SUITS began to distort Fraser's share price.

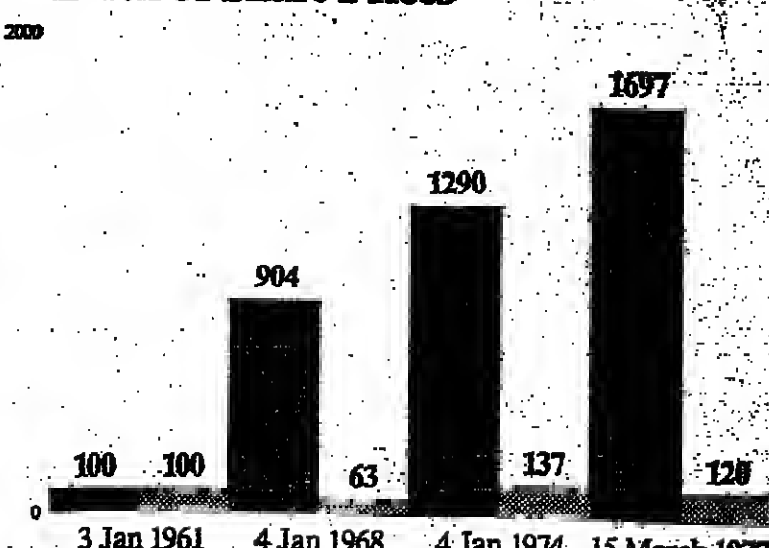
Profit before tax (£m)



Earnings per share (pence)



Index of Share Prices



Sources:  
Profit before tax and earnings per share:  
Published accounts and financial records adjusted to reflect accounting policies presently adopted and scrip and rights issues for both companies.  
Adjusted share prices: Datastream and Stock Exchange Daily Official List.

**LONRHO**  
Lonrho Limited, 138 Cheapside, London, EC2V 6BL.  
Copies of Lonrho's annual Report and Accounts for 1979 are available from the Secretary.

Lonrho  
House of Fraser



## EMAP advances 57% and steps up dividend

**AS EXPECTED**, profit growth at East Midlands Allied Press slowed down in the second half of the year, but the 57% advance in the full year's profit, which was 57% ahead of the 1978 figure, was a record. The company's profit for the year ended 31st March 1980 was £1.78m, compared with £1.13m in 1978. The dividend was increased to 2.75p (1978 2.25p) and the company's share price rose to 1.28p (1978 1.05p).

The company's profit for the year ended 31st March 1980 was £1.78m, compared with £1.13m in 1978. The dividend was increased to 2.75p (1978 2.25p) and the company's share price rose to 1.28p (1978 1.05p).

### BOARD MEETINGS

The following companies have notified the London Stock Exchange of board meetings to be held on the dates shown. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are expected or not, and the subdivisions shown below are based on last year's results.

**TODAY**

Imperial Chemical Industries (ICI) Ltd. (London) June 3

Imperial Chemical Industries (ICI) Ltd. (London) June 3

Imperial Chemical Industries (ICI) Ltd. (London) June 3

expansion and personnel training drive in retailing has also brought useful improvement. The trading outlook is duller for the current year, with the group targeting maintained profits for its traditional activities. But there should be a boost to earnings from the non-recurring of last year's £600,000 start-up costs on "Match Week". Contract printing might also be expected to turn in a substantially better performance, having started the year in the black, but IPC is an important customer. In the current strike there must be having an effect. An interesting pointer for the future is the group's 12 per cent participation in a consortium bidding for the East Anglia television franchise. But evaluation of this venture must await clarification of how breakfast-time and fourth channel franchises will affect revenues. At 81p, the yield is 5 per cent on a fully-stated historic p/e of 10. Fully embracing the "A" shares would do the price no harm.

## BSG aims for recovery in 1980

**EVERY ENDEAVOUR** will be used to bring profits of BSG International to more acceptable levels. Mr. Harry Cressman, chairman, tells shareholders in his annual review. This would be done in spite of the difficult economic climate in which the company is operating. The high cost of money and the capital investment requirements of the group "make this an even more difficult task, but we have the confidence and determination to achieve this objective for the benefit of both shareholders and employees," he adds.

As reported on April 24, pre-tax profits of this Birmingham-based industrial holdings company fell from £3.35m to £2.02m in 1979. The dividend is being reduced to 2p (2.3811p) net. On a CCA basis, the taxable surplus was cut to £2.98m last year.

Group current assets were up from £73.27m to £89.35m at the year-end, including bank balances of £10.77m (£11.1m). Current liabilities rose from £60.47m to £76.35m, of which bank loans and overdrafts amounted to £26.25m (£14.4m).

Working capital increased by £11.1m (£2.28m) during the year.

Meeting, Excelsior Hotel, Birmingham Airport, June 27, 10.30 a.m.

## Sainsbury's £132m surplus on property revaluation

A VALUATION of J. Sainsbury properties at open market value carried out by the company's own qualified staff at March 1, 1980, has revealed a surplus of £132m over the book value of £144m.

The valuation, which has not been incorporated in the accounts, covered the freehold and leasehold shops, offices and depots owned by the company, excluding properties in the course of development and leasehold property subject to early termination or to an early rent review by the landlord to market rental value.

Certain freehold and leasehold properties were revalued at open market value in March 1979 by Healey and Baker and/or G. L. Hearn and Partners. This valuation was included in the accounts at that date and additions since then have been included at cost.

Following the formation last year of a joint company with the Belgian retail group GB-Lon-BM to establish a chain of do-it-yourself stores, it is hoped to open the first within a year and in two years to reach the rate of five new stores a year, says Sir John Sainsbury, chairman, in his annual statement. As far as possible, these will be located in association with Sainsbury supermarket developments.

He believes the company can look forward to an early and increasing contribution from SavaCentre, the hypermarket concern owned jointly with British Home Stores. Two

stores were operating throughout 1979 and a third was opened in Basildon just after the year-end. The fourth store is due to open later this year at Oldbury, West Midlands, and the fifth in Reading in 1981.

Group pre-tax profits rose by 34 per cent to £13.82m (£10.32m) in the year to March 1, 1980, as known. On a CCA basis, the taxable surplus is reduced to £13.88m (£10.38m).

Current assets were up from £197.33m to £155.31m at balance date, including substantially higher cash at £30.35m (£10.96m). Current liabilities amounted to £168.26m (£110.2m), of which bank overdrafts and unrepaid cheques totalled £35.22m (£25.42m).

Working capital fell by £3.33m during the year, compared with a £1.04m rise. Net liquid funds increased by £9.59m (£15.15m decrease).

Current capital expenditure amounted to £93m (£70m), of which £67m (£52m) was authorised but not contracted for.

Meeting, Connaught Rooms, WC, on July 2 at noon.

1979, have been further delayed. The results were expected to be available by mid-May but the company announced that "it was now unlikely that the final results will be announced before the beginning of July."

The company, which underwent a big boardroom re-organisation earlier this year, said in March that preliminary indications were that a trading loss had been incurred for the year and because of non-recurring items this would be increased to over £1m. This contrasts with a first half profit up from £280,000 to £326,000.

The company would make no comment on the delay yesterday.

## Hallam Group cuts deficit

**LOSS**, before tax, at Hallam Group of Nottingham, maker of system buildings, was reduced from £565,000 to £339,000 for 1979 on turnover slightly higher at £10,096, against £9,572m. At half-time, the deficit had been cut from £379,000 to £152,000.

There was a tax charge for the year of £146,000 (£670,000 credit). Again no dividends are payable on the ordinary or preference shares.

The company's ordinary capital is held jointly by Montague L. Meyer and May and Hassell.

## £0.2m fall midway for Martin the Newsagent

**REMOVAL COSTS** and sharply higher interest hit Martin the Newsagent in the half year to March 30, 1980, and taxable profits fell from £2.77m to £2.07m. Sales, excluding VAT, rose by £5.03m to £49.22m.

The directors say that moving the warehouse from Woodford to Tunworth and the head office from Woodford to Brentwood cost some £175,000. Interest charges increased to £188,000 (£138,000) while investment income was lower at £16,000 (£36,000). Depreciation rose to £82,000 (£34,000).

However, after substantially lower tax stated half-year earnings per 25p share were up from 16.5p to 26p.

The net interim dividend is up from 3.638p to 3.6p last

year a total of 8.5p was paid from record pre-tax profits of £3.36m.

With tax taking £375,000 (£510,000) and an extraordinary credit of £295,000 (£40,000), the retained balance was added from £1.48m to £1.74m.

The directors say six published stores were bought in the half year, and they estimate 15 will be acquired over the year, while six new sites were opened, with 11 expected for the year. Branches sold or closed totalled eight with a full-time estate of 128, giving a net increase of four (eight).

The total number of branches was 492 at the end of the half, expected to rise to 496 at the year-end.

## Euroferries sees 'useful' rise for the current year

**EXPRESSING MORE** optimism about the current year than 12 months earlier, Mr. R. D. Wickenden, the chairman of Euroferries, says he will be surprised if 1980 results are not "usefully" ahead of those for 1979.

Last year, pre-tax profits showed a modest increase from £25.9m to £26.95m on turnover of £170.74m (£151.98m)—as reported May 16.

Mr. Wickenden states that during the next few years profitable use has to be found for the significant cash flow the group's business produces.

Current areas being investigated include oil exploration as part of consortia, application for a television franchise and a

fairly major involvement in the leisure industry at home and abroad.

A divisional breakdown of 1979 turnover and profits before tax shows (with £000s omitted): shipping £138,946 (£127,014) and £16,660 (£19,339); harbour operations £18,128 (£14,160) and £2,124 (£2,115); financial services and property £15,660 (£10,604) and £3,166 (£5,410).

Members are told that the group's new class of ships enable the board to face the future with confidence and it will shortly be considering the next stages of the group's shipbuilding programme.

The level of tourist bookings for the coming peak season is most encouraging, the chairman

states, and provided this increase follows through into carryings, improved profits are anticipated this year from shipping. It will, however, be a difficult year for freight traffic, the volume of which is not expected to increase to any marked extent.

New facilities at Felixstowe port will not become fully operational until 1981 and therefore, 1980 will not see a contribution from this investment.

A good flow of profits for some years to come is expected from the financial services and property division, and markedly improved results for 1980 are forecast.

Meeting, Connaught Rooms, WC, June 24, 11.30 a.m.

# French Kier record cleared—£8 million

- \* Group taxable profit a record at £8,266,000 (1978-£7,522,000).
- \* Earnings per share up 24% at 10.2p (1978-8.2p).
- \* Substantial extraordinary profit from sale of completed development.
- \* Total dividend recommended for year (including special non-recurring dividend of 0.28p net) at 2.5p net (14.3% gross) (1978-1.925p net (11.5% gross)).
- \* Shareholders' funds at record level of £28.0m (1978-£23.2m).
- \* Four main operating sub-groups all traded profitably.

- \* Order books maintained in mainstream business.
- \* Further improvement in results of Products and Services and Property Development and Investment anticipated.
- \* Reasonable outcome to Group's operations anticipated for 1980.

Highlights from the circulated statement of the Chairman, Mr. J. C. S. Mott, F.I.C.E., F.I.Struct.E., for the year 1979.

YEAR'S RESULTS	1979	1978	
Group taxable profit	£8.2m	£7.5m	+10%
Earnings per share	10.2p	8.2p	+24%
Dividend per share	2.5p	1.925p	+30%
Profit retained	£4.9m	£2.7m	+81%
Shareholders' funds	£28.0m	£23.2m	+21%
Net cash position	£11.2m	£8.7m	+29%



**FK**  
works worldwide

French Kier Holdings Limited



# AB ELECTROLUX

Further growth expected

The Annual General Meeting of AB Electrolux was held on May 23, 1980 in Stockholm and a dividend of Swedish Crowns 7.50 per share was declared.

In his speech at the meeting the Managing Director, Mr. Gösta Bystedt, said that group sales during the first four months of the year were approximately 26% better than last year. The group trading profit for the same period is expected to show a similar increase. He, however, did not think that this growth would be maintained for the whole year because of the economic recession in some countries. There was, therefore, no reason to deviate from the forecast already given for 1980 of an increase of 10% in the results for the group, exclusive of the Granges group.

Measures taken during the seventies, which resulted in an enlarged product programme, increased number of markets and a widened distribution network combined with volume growth, have created opportunities for additional growth of sales and profits.

Additional product lines acquired during the seventies generally show a satisfactory result. This has resulted in the group becoming less dependent on household goods whose share of the group profit has, over the years 1970 to 1979, decreased from 88% to 65% while at the same time the group profit in absolute figures has increased from 113 to 915 million Crowns.

The most important event during 1979 was the acquisition of the Tappan company in the U.S., which, together with the earlier acquisition of National Union Electric Corporation, is aimed at strengthening the group's position in the American market for household goods. Through Tappan, Electrolux has also got access to an excellent range of microwave ovens for which an increasing demand in Europe is expected.

Referring to the position on the Stockholm Stock Exchange of the Electrolux shares, Mr. Bystedt was doubtful whether there was a relationship between the number of shares and the Stock Exchange price and emphasised that, during the seventies, the number of Electrolux shares had increased by some 1.3 million while during the same period some 3 million shares had been withdrawn from the stock market through Electrolux acquisition of Swedish companies registered on the Stock Exchange.

Having regard to the favourable product mix within the Group and its competitiveness, Mr. Bystedt expected an increasing profit capacity during at least the first few years of the eighties for which it is now possible to make rough estimates.

Electrolux shares are quoted on the London Stock Exchange and the price listed daily in this paper. Copies of the Annual Report for 1979 in English will be available after June 23 from Baring Brothers & Co., Limited, 88 Leadenhall Street, London EC3A 3DT.



## MINING NEWS

# Anglo's earnings climb 52% to record R307m

By KENNETH MARSTON, MINING EDITOR

SUITABLY, gold and diamonds decorate the record results for the year to March 31 of the Anglo American Corporation of South Africa mining and industrial giant. Net profits before extraordinary items have advanced 52 per cent to R306.6m (£167m), or 138.1 cents per share, from R202m in 1978-79.

A final dividend of 50 cents (27p) lifts the past year's total to 70 cents from the previous year's total of 46 cents.

The extraordinary item holl down to a net debit on this occasion of R2.4m, the main factors being a provision of R22m against the investment in Cleveland Potash and a credit of R16.4m arising from the net profit on disposal of investments. While the group's interests cover virtually every aspect of mining together with major industrial and financial activities, gold is the main source of investment income and will have provided about half of this in the past year thanks to the rising tide of gold mining dividends. Diamonds come next in the investment income league and

although the market for the stones has now boiled-over, the results of the previous boom are reflected in Anglo's latest figures.

	1980	1979
Investment income	321.4	220.5
Interest and fee income	113.9	82.8
Less expenses	8.4	8.4
Trading profit	13.4	11.8
Surplus	457.1	323.4
Interest paid	53.4	44.1
Costs of prospecting	17.2	11.8
Provision against loans	4.0	2.5
Profit before tax	382.5	285.0
Taxation	24.8	18.9
Net profit	357.7	266.1
Net profit per share	46.5	42.7
Preference dividends	4.5	3.4
Attributable to Ord.	363.2	262.7
Ordinary dividends	197.7	103.0
Extraordinary dividends	2.4	8.9
Retained	165.5	151.7
Brought forward	10.7	17.5
Less adjustment	0.1	1.1
To reserves	140.0	100.0
Leaving	17.1	10.7
On realisation of general investment	1.1	1.1

The market value of the group's investments at March 31 had climbed to R5.42bn from R3.38bn.

Just how far the world economic recession will affect Anglo in the current financial year is impossible to assess at this stage.

But the group's financial defences are well-nigh impenetrable and the gold mining industry is still rising while dividends should be at least maintained despite the cooler conditions being experienced in that industry.

## Spanish asset distribution from Tharsis

IN ORDER to comply with Spanish law, the British Tharsis Sulphur and Copper proposes to put its Spanish pyrites mining interests and the industrial assets there into a new Spanish-registered company, Minas de Tharsis. The existing UK company will retain its non-mining and non-industrial property. The reconstruction scheme proposes that the 500 pesetas shares (bearer) in Minas de Tharsis be given to the Tharsis higher price for pyrites will help to offset increased costs this year and sales should be at least maintained. It is pointed out that on the basis of last year's results, the new company would have paid dividends totalling 33 pesetas (20p).

On the same basis, Tharsis would have paid a dividend of 1p on earnings on the assets the UK company is to retain. For 1979 Tharsis paid a total dividend of 12p. The existing shares are around 200p.

Of future prospects, Tharsis says that for Minas de Tharsis higher prices for pyrites will help to offset increased costs this year and sales should be at least maintained. It is pointed out that on the basis of last year's results, the new company would have paid dividends totalling 33 pesetas (20p).

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## CHILE PREPARES FOR SEABED OPERATIONS

Chile is considering accepting bids from international corporations for the mining of seabed mineral deposits in the vicinity of its island possessions in the Pacific, writes Mary Helen Spooner from Santiago.

According to Sen. Carlos Quinones, the Mining Minister, Chile will be ready to accept bids after preparatory studies have been completed. These include geological studies of the deposit near Juan Fernandez archipelago, 650 km away from the Chilean mainland.

Copper production from seabed mining would not affect Chile's copper exports adversely, Sen. Quinones noted, since studies in the field indicated that ocean mining would increase world copper supply by less than 5 per cent.

## ZIMBABWE SHARE OFFER

Rio Tinto Mining (Zimbabwe), the successor to Rio Tinto Mining (Rhodesia), is to raise Z\$3m (£5.46m) by a 25-for-100 rights issue at a price of 220 cents (150p) a share. The offer price is at a discount of 80 cents to the market price of the shares in Salisbury.

The rights issue was overshadowed by the company last month. The funds raised will be used for the development of the Besen gold prospect and the Zimco platinum prospect and for exploration programmes.

It follows the decision of Rio Tinto-Zinc, which holds 51 per cent of the company, to inject £5m for development purposes. But the rights issue will be of interest only to local investors. London dealers noted. Foreign investors would need permission from the Zimbabwe exchange control authorities to take up their rights.

Further, the present regulations mean that investors cannot take out of Zimbabwe more money than is put in, thus preventing the stalling of the issue, the dealers added.

SPAIN	Price	%
May 30		
Banco Bilbao	210	+0.5
Banco Central	238	
Banco Exterior	210	
Banco Hispano	229	
Banco Ind. Cat.	122	
Banco Madrid	141	
Banco Santander	257	
Banco Urquijo	150	
Banco Vizcaya	219	
Banco Zaragoza	200	
Oregados	82	-2
Español. Zinc	81	+1
Pecsa	81.2	
Gal. Preciados	28.5	+0.5
Hidroila	88.5	
Iberdrola	81.5	-0.2
Petrolcan	114	+3
Petroliber	61	+2
Sogefas	107	
Telefonos	54	+0.5
Union Elect.	87	-1.5

# Tebbitt finishes in loss but plans expansion

THE TORNROUND in Tebitt Group's fortunes which was mitigated by the previous chairman at the interim stage was not achieved, says Mr. John Bentley, who was appointed chairman in January. The group finished 1979 with a taxable loss of £190,879, against £283,082 after reporting a small profit midway.

However, Mr. Bentley holds out hopes of an early return to dividends through expansion. Heavy interest charges and high group administration overheads during the second half of 1979 accounted largely for the full-year loss.

Steps have been taken to lower overheads and costs significantly in 1980, Mr. Bentley says, and since his appointment four directors have resigned and various contractual arrangements settled. Although these contributed to the 1979 loss, reduced running costs will result in the current year.

The directors believe steps must be taken to expand the company's interests and to ensure that central group expenses become an even smaller proportion of overheads. Shareholders will shortly be asked to approve the acquisition of Singate Properties and two freehold properties in London SW. These purchases will considerably strengthen the company's assets and earnings compared with the amount of equity capital being issued, Mr. Bentley says.

Although further transactions

related to the property field are envisaged, he adds, it is also intended to expand industrial interests and generally to enlarge the size, scope and profitability of the company, with a view to restoring dividends at the earliest possible opportunity. No payments have been made since 1974.

"The Board believes the time is ripe for the acquisition of suitable companies during the depressed economic conditions expected for the remainder of this year, and that the British economy will turn during 1981 to give very favourable conditions for certain British trading companies for at least the next several years," Mr. Bentley adds.

A consolidated balance sheet, including Singate Properties, shows total net assets of £2.31m, as at the year-end, with fixed assets of £1.49m, of which goodwill arising from acquisitions amounted to £786,796. Stock and properties held for resale totalled £1.6m. Bank overdrafts were £338,483, while long-term loans stood at £666,657.

Auditors Smallfield Pitts & Tillett point out that the company was in breach of the terms of the trust deed constituting the 15 per cent convertible unsecured loan stock 1983. "The accounts have been prepared on the basis that the breaches will be waived."

The auditors also state that no provision has been made in the parent company for the post-acquisition losses of a subsidiary

amounting to £100,094, or for that subsidiary's indebtedness to the group of £190,594.

Dealings in the company's ordinary shares and loanstock are expected to start on July 3. The listing was suspended in April at the group's request.

Meeting, 24 Portland Place, W. on June 25, at 11 am.

John Baker (Insulac), which holds 30.83 per cent of Tebitt's capital and of Mr. Bentley is joint chairman and chief executive, reports a profit of £51,377 for the year compared with a forecast of £50,000.

The retained balance sheet through at £10,746, after dividends of £28,440 and £1,12,188.

## Stockholders Investment Ts moves ahead

Net revenue of Stockholders Investment Trust advanced to £684,233, to £782,646 in the year to April 30, 1980. Tax was £499,009 against £450,771.

Net asset value per 20p share is 132p against 127p at October 31, 1979, with prior charges of 3p, and 138p (132.4p) at market value.

As already known, the interim dividend is raised from 11p to 12.5p.

## GRAMPIAN HOLDINGS

# Progress maintained

Points from the Statement by the Chairman, Mr. David C. Greg:

- Pre-tax profit up by 15 per cent at £1,930,000 (compared with £1,675,000) - a positive advance despite adverse effects of the road haulage strike and the engineering dispute.
- Reshaping has continued, with final disinvestment of North Sea Oil interests. Group is now more soundly based in fewer disparate areas. Balance sheet strengthened by reduced borrowings.
- Forecasting is difficult but cautious optimism might express the feelings of many industrial companies including ourselves. I believe we are in a position to take advantage of any upturn in the economy.

Copies of the Annual Report may be obtained from the Secretary, Gramplan Holdings Limited, Stag House, Castlebank Street, Glasgow G4 6DY.

# Bass Limited Interim Statement

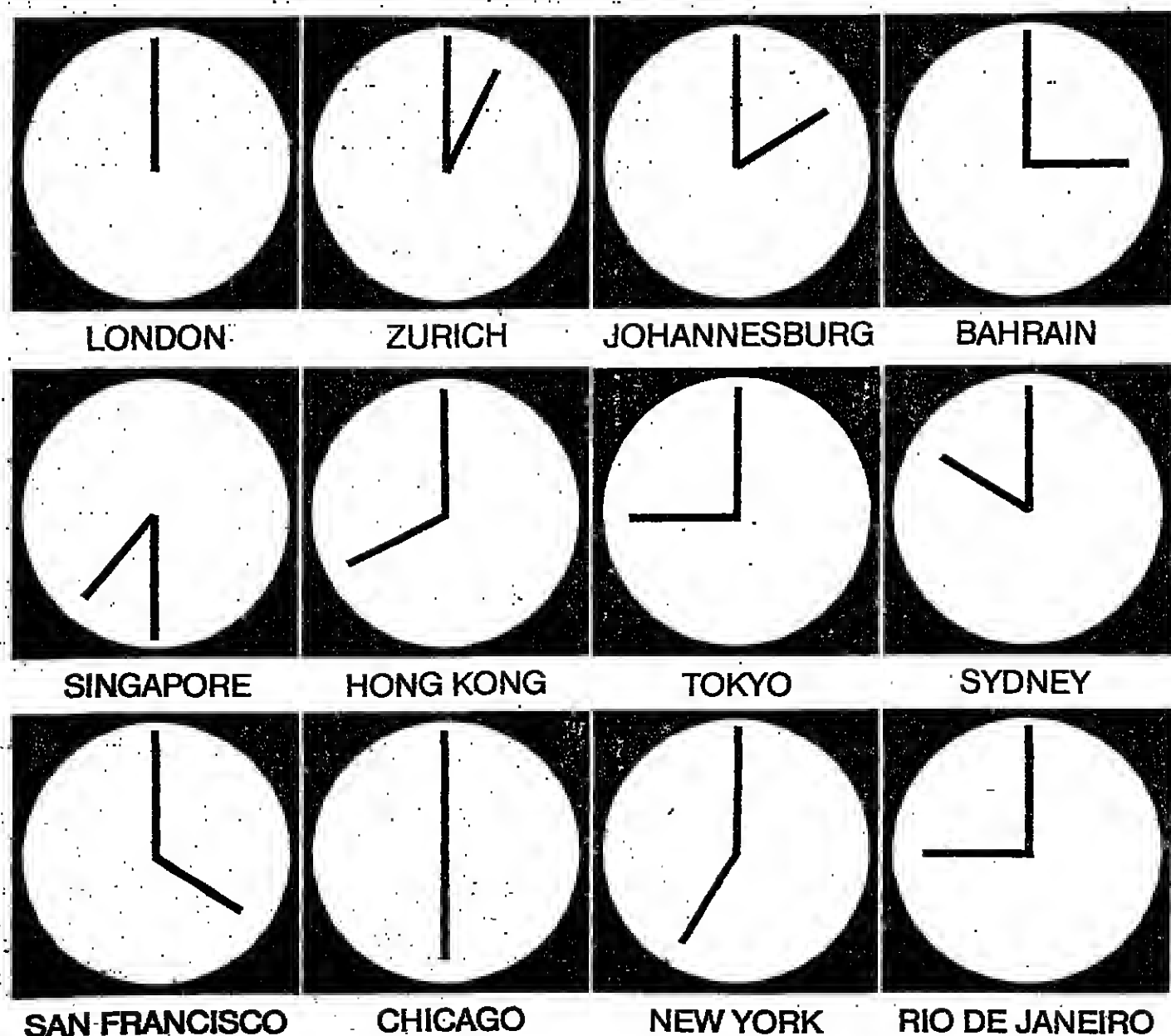
For the 28 weeks ended 12th April, 1980

	28 weeks to 12.4.80	28 weeks to 14.4.79 (adjusted)	Year to 30.9.79
	£ millions	£ millions	£ millions
Sales to customers	662.8	588.6	1,134.3
Trading profit after charging or crediting items in Note 4	58.7	50.0	121.5
Cost of borrowing	8.6	5.7	9.9
Profit before taxation	50.1	44.3	111.6
United Kingdom and overseas taxation (Note 5)	15.0	8.9	22.3
Profit after taxation	35.1	35.4	89.3
Attributable to outside shareholders	0.4	0.2	0.7
Preference dividends	0.2	0.2	0.3
Earnings available for ordinary shareholders	34.5	35.0	88.3
Ordinary dividends paid and proposed	6.4	5.8	21.7
Retained earnings	28.1	29.2	66.6
Ordinary dividends paid and proposed - p/share	2.3p	4p	7.8p
Earnings per ordinary share (Note 7)	12.3p	12p	31.8p

## NOTES:

- Beer and soft drinks sales have shown a satisfactory growth in the first half of the financial year but those for hotels, wines and spirits were below expectations.
- The provision for the Employee Share Ownership Scheme is 3% of profits before provision and taxation, plus 5% of the increase over such profits in the corresponding period in any year.
- The comparative figures have been adjusted to take account of:
  - a charge in respect of the Employee Share Ownership Scheme of 3% of profits before provision and taxation, which was provided for the first time in the last published accounts
  - The actual effective rate of taxation for the year to 30.9.79.
- The following amounts have been charged/(credited) to arrive at the trading profit.

	12.4.80	14.4.79	30.9.79
	£m	£m	£m
Employee sharescheme	2m	1.4	3.4
Depreciation	19.6	16.0	30.3
Hire of plant and machinery	4.4	3.7	7.1
Surplus on disposal of property and investments	(3.2)	(4.2)	(7.7)
5. Taxation has been provided at 30% (1979 adjusted to 20%) of profits before taxation.			
6. An interim dividend of 2.3p per share (2.1p) on the ordinary shares will be paid on 16th July 1980.			
7. Earnings per ordinary share are calculated by dividing the earnings available for ordinary shareholders £34.5m (£35.0m) by 279.4m (277.8m) ordinary shares of 25p in issue at the close of the period.			
8. During the 28-week period ended 12th April, 1980 capital expenditure was incurred on:-			
	12.4.80	14.4.79	30.9.79
	£m	£m	£m
Fixed assets	54.8	38.3	102.8
Loans to customers (net)	6.6	4.8	8.2
9. The above interim figures have not been audited.			

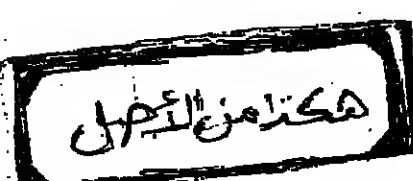


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World markets as they move





# "We know what our priorities are and we are on our way to attaining them."

Sir Campbell Fraser, Chairman

The complete text of the Chairman's speech at the Annual General Meeting held on June 2, 1980.

Since the last Annual General Meeting, Dr. Alfred Spinks has joined the Board in a non-executive capacity, and I am delighted to welcome him on your behalf. Dr. Spinks was a director of ICI for nine years and his distinction as a scientist was recognised in 1977 by his election as a Fellow of the Royal Society. He is already taking an active interest in the Group's operations, and I know we shall benefit from the combination of his wide commercial experience and his scientific understanding.

Mr. Jeremy Lever QC comes up for re-election on this occasion as he retires by rotation. I warmly commend him to you. His penetrating mind and equally penetrating questions help to keep all his colleagues lively and responsive.

I regret to say that from tomorrow, Mr. Philip Shelbourne will cease to be a member of the Board, which he joined at the beginning of 1978. Shortly, he will become executive chairman of the British National Oil Corporation, and he is having to relinquish most of his outside directorships. He has been a constant source of positive advice in a trying period.

You will have seen from my letter which accompanied the Report and Accounts that we are recommending to you a number of changes in the Articles of Association. The principal change concerns retirement of directors. This will be the last occasion on which only one director retires by rotation. In future, a larger number of directors will retire each year; with our present numbers it will mean that four of your directors will be retiring next year. This will give you more opportunities to pass judgement on your Board and is in line with accepted practice in most large companies.

## TRADING EXPERIENCE

Our trading experience last year was described fully in the Report and Accounts, so I do not propose to go through it again in detail today.

But you will have noted that 1979 was a difficult year for the Group. Even so, I hope you will not think it perverse of me if I ask you not to draw false conclusions from the figures. Dunlop is widely diversified by product and well spread geographically. The great majority of our businesses have done well. We have retained our market leadership in a number of consumer and industrial activities, both at home and overseas; and we intend to re-inforce these successes. But, taken as a whole, our tyre activities in Europe were in loss. I said to you last year that getting the tyre business right would be a "hard slog" and that to restore tyres to a satisfactory level of profit will take time.

What are we doing about it? Two broad solutions are being pursued. First, we have instituted throughout the European tyre group a detailed action programme of cost reduction and rationalisation; a regrettable but essential step was the closure of the Speke tyre factory. We have continued the modernisation of our production facilities; we are driving hard for substantial improvements in productivity; we are placing special emphasis on high quality; and we are concentrating our efforts on a narrower range of premium products. We have restructured our marketing operations and, whilst maintaining strict control over the use of our working capital, we are making sure that we can meet market needs whenever and wherever they arise. In all of that, progress has been clear and encouraging.

Simultaneously, we are getting the benefit of work on tyre development that was begun a number of years ago. As I said in the Report and Accounts, we now have more new tyres coming forward than for many years.

So you can take it the recovery programme is on track, and we hope to see benefits in the second half of this year. But the solution must lie with ourselves. Our company in Germany, which turned a substantial loss in the tyre operations in 1978 into a profit in 1979, has shown what can be done. However, in the short term we can expect little help from the market place.

## RECESSION AND RESPONSE

Why do I not expect any help from the markets we serve?

It has been evident for some time that the industrialised world is moving from a period of "stagflation" — that ugly but descriptive word which neatly expresses the combination of inflation with a static level of activity — into a period of recession. Key economic indicators in both the United Kingdom and the USA are turning down and lower rates of economic growth are forecast both in Continental Europe and Japan.

The almost universal response of the major countries has been progressively to raise interest rates and to adopt tighter monetary policies. As a result, it seems that in 1980 we shall see both world trade and world industrial activity slowing down quite markedly. This is bound to have some adverse effects on the Group, although the opportunities for profitable growth will still continue in many of the countries where we operate.

Obviously, this country cannot escape from the general pattern of the world trends. Indeed, it is widely expected that in 1980 the gross domestic product will fall. As Britain remains the centre of our worldwide business, it may seem to put us at a potential disadvantage compared with some of our foreign-based international competitors. It is perhaps worth pausing at this point to consider how important Britain is to the Group, and how important the Group is to Britain.

## THE IMPORTANCE OF BRITAIN

Total sales in and from Britain were over £600 million last year — nearly 40% of the Group's worldwide turnover. It has long been our policy to serve overseas markets from Britain, and in 1979 exports amounted to £155 million, representing a quarter of total British output, despite increasing competition throughout the world.

At present, in Britain we have 59 factories employing 44,000 people. Taking account of their dependents, our suppliers and others, the number of people directly and indirectly concerned in the fortunes of the Group runs into several hundred thousands. Our activities are diverse — ranging from all kinds of equipment for road, rail, air and sea transport; through highly sophisticated equipment for defence purposes; to relatively simple recreational products. Indeed, Dunlop products can be found in every aspect of modern life — in the home, at work, at leisure, and even in repose.

Britain is the centre of the Group's research and development activities; it is also the world headquarters of our tyre technical department which services and supports our tyre operations in 15 countries, and for which, in return, we receive technical aid payments and royalties.

If we look at the Group's contribution to the British economy in terms of the balance of its foreign income and payments, the figures for 1979 showed a surplus of £87 million. And there has been a continuing surplus for many years.

On many counts, therefore, it is important to Dunlop that the British economy, our home base,

remains sound and the general economic and social atmosphere conducive to innovation, creativity and the pursuit of high standards of performance and excellence. Equally, of course, it is vital to the nation that manufacturing companies like ours are not unnecessarily, or unthinkingly, placed at a disadvantage in relation to their competitors elsewhere.

## THE IMPACT OF GOVERNMENT POLICY

Faced with high inflation and a fall in the level of economic activity, there are two aspects of present policy which bear heavily on our business. Despite the removal of exchange controls, the exchange rate of sterling has remained very strong, underpinned more by oil and gas revenues than by the intrinsic strength of the economy. This strong exchange rate has a three-fold impact on us — it reduces the value of the profits we earn overseas when translated back into sterling (by about £8 million last year); foreign competitors have been given an added competitive edge in overseas markets; consequently, exports from our home base have been more difficult to sustain and at the same time have become less remunerative. Conversely, imports have become more attractive, as the balance of trade shows us each month.

Industry is often urged that it must learn to live with a strong £. May I say that we have learned to live with it. But it is not easy to adjust costs downwards as fast as exchange rates have floated upwards.

As for so many other companies, high interest rates have also proved a heavy burden. Although increases in interest rates have by no means been confined to this country, they have risen faster here than anywhere else except in the U.S. where rates are now falling; and they have remained higher for longer than anyone was forecasting in the autumn of last year. So there was inevitably a sharp increase in our financing charges despite our strict financial disciplines, which were so successful that in a year when inflation averaged 13½%, and was rising steadily month by month, our net working capital actually fell.

Given the primary need to reduce the rate of inflation, the priorities for government policy are both well understood and supported. But it does seem that much of the burden of re-adjustment is falling on the private sector, and on manufacturing industry in particular. We hope that the Government will continue to press on with the reduction of public sector expenditure so as to make room for a cut in interest rates as soon as possible. This would be of considerable benefit to industry, and not only in financial terms. When the marginal cost of borrowing, even for prime borrowers such as ourselves, is 18-19%, it makes it that much more difficult to contemplate, far less earn, a satisfactory return on new investment, even though in the longer term that investment is both desirable and economically sound.

Faced with an incipient recession and an "over-valued" currency, it is perhaps not surprising that there is a growing lobby in favour of increased protection — a movement by no means confined to this country. However, we believe that whilst import controls may — and, in selected cases, would — give a temporary respite, they would work against the best interests of Britain in the longer run. We would be in danger of creating a cosy, uncompetitive corner of the world insulated from economic realities; and there is little doubt that attempts to restrict imports in a general way would be met by retaliatory action. Then the insulation

would prove illusory; the outcome would almost certainly be a lower standard of living for us all.

However, there is an area where tighter controls can and should be implemented, and that is where products can be shown to be dumped. In the tyre industry, it was clear to us that tyres from Eastern Europe were being dumped into the British market at prices which did not even cover manufacturing costs. With the aid of the Trade Association and the Government, working through the EEC, I am glad to say that undertakings have been obtained from major Eastern European exporters to institute more realistic pricing policies. This will help to remove one destabilising factor in the market.

We are a British company with many international affiliations. The word "multinational" is often used, occasionally with acrimony, to describe a company like ours, and a number of international bodies

have set up committees to produce reports to tell multinational companies how to behave. Yet it is a curious fact that host governments appreciate and encourage the presence of multinational companies more than some would-be international regulators would have us believe.

I trust that you will accept my assurance that wherever we are we behave well. More than that, we give continuing, positive and valuable help to any host country in which we manufacture or sell.

However, there are voluntary guidelines issued by the Organisation for Economic Co-operation and Development. These set sound and proper standards by which international companies should conduct themselves. I have no difficulty in reiterating our endorsement of those guidelines on behalf of the Company.

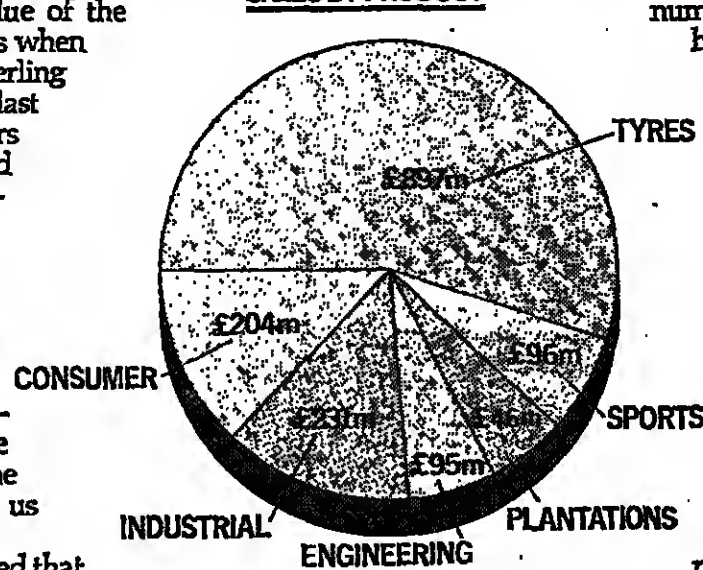
## DIVIDENDS AND THE FUTURE

May I now say a word about dividend policy? Despite our overall results last year, the Board felt that it would be appropriate in the light of the current trading situation and the prospects ahead to maintain the final dividend at the same level as in the previous year. I hope that shareholders will support this decision, not least because it demonstrates that whatever uncertainties lie ahead, the Group believes that it can surmount them.

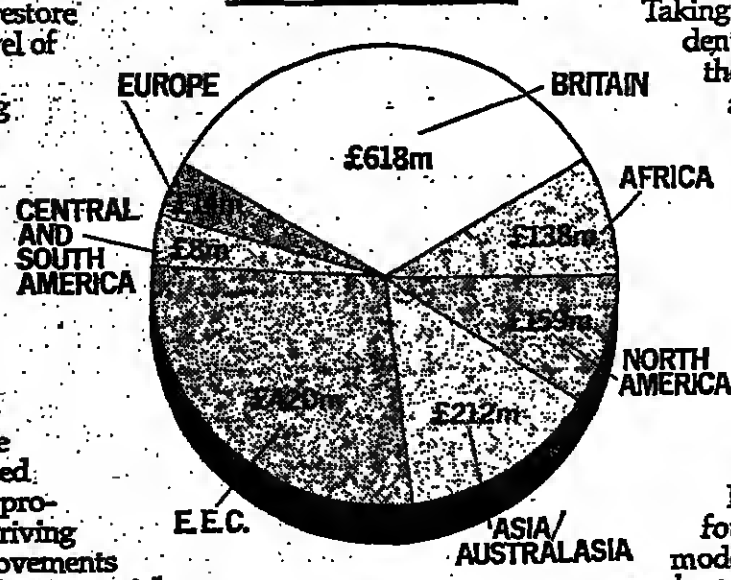
So far this year, trading profit for the first four months of 1980 is ahead of the corresponding period a year ago. But in the light of the fast deteriorating international economic situation, it would be foolhardy to attempt to forecast the outcome for the year with any degree of assurance or optimism. At this stage we hope that we can sustain this modest improvement, not least by the vigorous actions we are taking within the Group.

I can assure shareholders that we know what our priorities are, and that we are on our way to attaining them. In this, we have the support of the vast majority of our employees, and I should like to thank them on your behalf for their efforts in what, for some of them, have been trying circumstances. However, we shall all succeed more readily if, whilst working with determination and vigour, we also manage to exercise patience and prudence.

SALES BY PRODUCT



SALES BY LOCATION OF COMPANY



**DUNLOP**  
DUNLOP HOLDINGS LIMITED



Please send me more information about Dunlop

Please choose  
☐ Dunlop Annual Report 1979  
☐ Full text of Chairman's Statement  
☐ U.K. Code of Conduct Report on South Africa

Name

Address

Post to: The Secretary, Dunlop House, Ryder Street, St. James's, London SW1Y 6PX.



# Lloyds Bank business advisory controller

Mr. Mike Blackburn has been appointed controller of the business advisory service of LLOYDS BANK. He succeeds Mr. Colin Wilks who becomes regional general manager and local director of the Yorkshire and Humberside regional head office. Mr. Blackburn was



Mr. Mike Blackburn formerly deputy manager of the Leeds branch. The Bank's business advisory service was formed in 1978 to provide financial help to small and medium sized business.

Mr. Martin Smith has been appointed head of the finance department of BANKERS TRUST INTERNATIONAL in London. He will succeed Mr. John McDaniels as chairman of Bankers Trust International in August. Mr. Smith is at present an executive director of Citicorp International Bank, where he manages corporate finance. Mr. McDaniels joined Bankers Trust International as a director of the finance department in 1973. He was elected managing director in 1975 and became chairman and managing director in September 1978. He is also chairman of Bankers Trust International (Asia). Mr. McDaniels will transfer to New York as deputy head of the corporate financial services department.

The Secretary for Energy has appointed four part-time members to Electricity Boards. They are Mrs. A. Gordon, East Midlands; Mr. W. McCall (Eastern); Mr. David E. Philpott (Southern); and Lord Sefton of Garston (Merseyside and North Wales).

Dr. H. O. C. R. Rind has been appointed a member of the Board of managing directors of AMSTERDAM-ROTTERDAM BANK N.V. (Amro Bank) from January 1, 1981. After having held several positions with the Netherlands Ministry of Finance

and with Amro Bank, Dr. Rind has been executive director of the International Monetary Fund in Washington since the beginning of 1977.

Mr. Gordon Gibby, managing director of SAWARD BAKER AND CO. has been appointed to the additional position of chairman. Mr. Leo F. Walters has been made a non-executive director from July 1.

Mr. Jonathan Chapple has been appointed managing director of COX AND KINGS TRAVEL, a subsidiary of Cox and Kings recently acquired by Mr. Anthony Good and Mr. John Barber. Mr. Chapple previously held executive positions in Thomas Cook.

Mr. Norman Bailey has been appointed marketing services manager. Mr. Gordon Conacher, UK sales manager, and Mr. Tony Trodden, product manager, of the DUNLOP INDUSTRIAL ROSE DIVISION.

Mr. Donald E. Dawkins has been appointed managing director of STEEL BROTHERS PROCESS PLANT. He succeeds Mr. John R. Potter, who remains chairman and director of the parent company with special responsibilities for the engineering division.

Mr. Peter Perry has been appointed to the Board of FELIX ROSENTHAL'S WIDOW AND SON as UK sales director.

Mr. James Leong is to become chairman of DIAMOND SHAM-ROCK EUROPE, Manchester, from August 1. He will succeed Mr. Tony Russell, who is to relinquish that position for his other business and personal interests.

Mr. C. A. Davies has been appointed chief executive of INFORMATION TECHNOLOGY and Mr. R. A. Finch continues as managing director of Computer Technology. Mr. R. J. Taylor has been made managing director of newly-formed subsidiary, Office Technology, at Winchester.

Mr. John Mills has been appointed by FMC as group director, marketing and sales development, from July 14. He will also join the Boards of FMC (Meat) and C. and T. Harris (Caine).

Sir Robin Haydon has been appointed a non-executive director of IMPERIAL GROUP from July 1. Sir Robin was Ambassador to the Republic of Ireland from 1976 until his retirement last month.

Mr. H. Roderick Macleod, senior managing director of Ben Line Steamers, has become

chairman of the BRITISH RAILWAYS (SCOTTISH) BOARD in place of Lord Taylor of Gifford, who has retired. Mr. Macleod also succeeds Lord Taylor as a non-executive member of the BRITISH RAILWAYS BOARD.

Mr. P. E. Cooper has been appointed chairman of SPINNEY'S (1948) to replace Mr. A. M. French who is retiring.

Mr. Paddy Manning has been appointed director of European operations for CHARLES BARKER LYONS.

Mr. John Boanas has been appointed managing director of FORMICA.

Mr. W. D. Clark has been appointed to the London Board of NORTHERN ROCK BUILDING SOCIETY.

Mr. Jean-Claude Fouque has been appointed NATIONAL WESTMINSTER BANK's senior representative in Italy, based at Creditwest S.p.A., Milan. He has also been appointed a non-executive director of Creditwest. He succeeds Mr. P. G. Berry, who is retiring.

Mr. G. A. Holder, assistant general manager, policy administration, is promoted to general manager administration at GRESHAM LIFE ASSURANCE SOCIETY from June 1. Mr. P. A. Brown, assistant secretary, is appointed secretary.

Mr. David Roberts, wholesale books manager of W. H. SMITH, is appointed divisional director of wholesale books, from September 10, following the retirement of Mr. K. P. Beattie on that date.

INSCO has appointed Mr. W. R. Adams, Jr. to the newly created post of chairman and chief executive officer. Mr. Leslie R. Dew will replace Mr. Adams as president of INSCO, the wholly-owned insurance subsidiary of Gulf Oil Corporation.

Mr. Terry Mansfield, publisher of Harper and Queen, has been appointed deputy managing director of the NATIONAL MAGAZINE COMPANY.

Mr. G. J. MacGillivray who recently retired from the Bank of England, has been elected director of the ANTOFAGASTA (CHILE) AND BOLIVIA RAILWAY COMPANY, and of its subsidiary.

TANGYE, a member of the SPP group of companies within the engineering division of Booker McConnell, has appointed Mr. T. A. Bradbury as managing director in succession to Mr. Derek K. Upperton. Previously,

Mr. Bradbury was managing director of Copestick and Farwell, a subsidiary of Fletcher Sotcliffe Wild, also within the Booker McConnell engineering division.

Mr. David Bland has become export manager of SMITHS INDUSTRIES TIME CONTROLS.



Mr. David Bland

Mr. A. David Owen, chairman and joint managing director of Rubery Owen Holdings, has been elected president of the BIRMINGHAM CHAMBER OF COMMERCE AND INDUSTRY. New vice presidents of the Chamber are Mr. John A. Black, chairman of Charles Baker Black and Gross, and Mr. Godfrey Messervy, chairman and chief executive of the Lucas Group. Honorary treasurer is Mr. N. R. Gillett.

Mr. R. J. East has joined the Board of WETTERN BROTHERS as a non-executive director.

Mr. Gordon E. Hall, formerly an adviser in the Bank of England's overseas department, has been appointed to the newly created position of adviser to the Board of ORION BANK.

Mr. C. J. T. Alexander has become deputy chairman of WALTER ALEXANDER. Mr. J. F. W. Hamilton, at present finance director, will be managing director. Mr. R. E. H. Braithwaite, who is managing director of Walter Alexander and Co. (Coachbuilders), has been appointed to the Board of Walter Alexander.

Mr. Philip Shelbourne has resigned as a director of DUNLOP HOLDINGS on his appointment as executive chairman of the British National Oil Corporation.

## FT SURVEY ON TRADING PROFITS

# Up only 12.2% over 3 months

TRADING PROFITS of 172 industrial companies reporting between mid-July and mid-October last year rose by only 12.2 per cent, according to the latest FT survey on industrial profits.

The previous survey, covering the period from mid-April to mid-July, showed 147 industrial trading profits up 20.1 per cent.

The 47 financial companies reporting in the quiet summer period enjoyed a 28.5 per cent

gain by those reporting in the previous period, and a 4.1 per cent downturn a year earlier.

Among industrial trading profits in the consumer non-durable sector, the highest growth, 18 per cent, while consumer durables were weakest, making only a 1.7 per cent gain. The capital goods sector was surprisingly strong, with trading profits growing 15.6 per cent, boosted by a remarkable 35.5 per cent gain by the seven contracting and construction companies re-

porting and strong rises in building materials and engineering.

Within consumer durables, the slump in the motor industry was already apparent as trading profits of the seven reporting companies dropped 1.6 per cent. Household goods showed a fractional decline while electronics, radio and television continued buoyant with a 19.2 per cent gain.

Reasonable trading profit gains were made in almost all consumer non-durable sectors,

with the outstanding exception of textiles where eight companies reported an average 3.7 per cent increase.

Despite the removal of controls, the growth in dividends among industrial companies was only 2.7 per cent compared with the 20.9 per cent increase in the same period the previous year.

Net return on capital of the industrials was an average 15.5 per cent, scarcely improved from the same period in 1978.

## TREND OF INDUSTRIAL PROFITS ANALYSIS OF 227 COMPANIES

The Financial Times gives below the table of company profits and balance-sheet analysis. This covers the results (with the preceding year's comparison in brackets) of 227 companies whose account year ended in the period between July 15, 1979, and October 14, 1979, which published their reports up to the end of April, 1980. (Figures in £000).

INDUSTRY	No. of Cos.	Trading Profits (1)	% change (2)	Profits before Int. & Tax (3)	Pre-tax Profits (4)	Tax (5)	Earnings for Ordinary Dividends (6)	% change (7)	Ord. dividends (8)	% change (9)	Cash Flow (10)	Net Capital Employed (11)	Net Return on Cap. (12)	Net Current Assets (13)
BUILDING MATERIALS	7	22,811 (17,700)	+25.5	17,351 (12,760)	15,579 (12,576)	4,172 (5,885)	10,514 (8,683)	+22.5	2,958 (1,937)	+52.8	11,408 (8,723)	85,766 (66,244)	20.8 (20.9)	23,778 (20,258)
CONTRACTING & CONSTRUCTION	7	34,812 (25,132)	+38.5	29,325 (20,892)	23,354 (16,511)	5,430 (4,705)	17,564 (14,076)	+24.8	3,473 (2,754)	+26.8	12,514 (14,510)	123,680 (125,418)	12.1 (12.1)	61,236 (50,537)
ELECTRONICALS (EX ELECTRON. ETC.)	4	4,928 (3,199)	+5.2	3,218 (3,370)	3,222 (5,513)	294 (570)	1,995 (2,952)	-31.8	705 (738)	+4.6	2,554 (3,063)	33,225 (27,435)	9.7 (14.5)	14,375 (14,303)
ENGINEERING	36	164,071 (136,601)	+18.3	126,827 (104,713)	105,480 (87,508)	28,558 (27,028)	72,435 (60,075)	+20.7	24,298 (20,501)	+18.5	79,584 (56,001)	826,894 (761,062)	15.1 (14.2)	584,020 (546,164)
MACHINE TOOLS	4	3,564 (3,328)	+0.6	2,203 (2,218)	1,088 (1,822)	233 (248)	304 (1,558)	-48.3	442 (608)	-27.5	1,506 (1,601)	22,744 (26,888)	7.0 (6.9)	14,823 (11,308)
MISC. CAPITAL GOODS	10	104,425 (90,128)	+5.4	84,209 (60,481)	50,481 (70,901)	18,818 (22,567)	42,824 (44,572)	+10.4	13,854 (15,513)	+12.1	50,228 (44,098)	481,547 (474,953)	17.5 (17.3)	221,841 (227,851)
TOTAL CAPITAL GOODS	57	324,157 (280,175)	+15.2	262,733 (227,475)	215,248 (182,339)	57,506 (66,503)	162,785 (119,565)	+27.3	47,120 (40,150)	+17.4	164,214 (130,895)	1,622,557 (1,452,016)	16.2 (16.7)	708,077 (687,215)
ELECTRONICS RADIO & TV	2	2,299 (2,010)	+19.2	1,776 (1,530)	1,712 (1,482)	388 (728)	1,080 (890)	+56.5	922 (149)	+65.0	1,212 (789)	5,021 (4,510)	22.2 (22.2)	2,647 (2,566)
HOUSEHOLD GOODS	7	12,112 (12,128)	-0.7	7,884 (6,535)	6,869 (7,558)	1,390 (2,240)	4,227 (6,361)	+21.9	1,725 (2,948)	+4.7	5,616 (6,588)	88,011 (97,039)	11.7 (12.7)	25,178 (27,589)
MOTORS & COMPONENTS	7	168,424 (155,144)	+1.6	120,420 (128,372)	95,805 (110,068)	22,995 (27,251)	70,127 (79,740)	-12.0	17,234 (14,563)	+17.8	61,742 (59,544)	497,557 (736,091)	13.1 (17.1)	263,088 (303,566)
MOTOR DISTRIBUTORS	11	49,702 (43,426)	+14.5	31,783 (24,749)	23,332 (23,658)	6,022 (7,779)	17,353 (15,947)	+9.7	4,721 (5,799)	+24.5	28,857 (24,677)	214,748 (170,403)	14.8 (13.3)	45,148 (47,967)
TOTAL CONSUMER DURABLES	27	226,524 (222,775)	+1.7	161,843 (167,244)	127,761 (142,567)	30,288 (39,767)	63,477 (100,238)	-6.7	25,918 (20,297)	+18.1	128,314 (129,335)	1,616,598 (1,461,163)	13.0 (17.0)	425,062 (417,986)
BREWERIES	10	297,915 (255,176)	+16.3	231,255 (201,287)	198,022 (176,854)	40,676 (49,080)	142,812 (121,531)	+17.6	38,183 (28,141)	+51.0	160,900 (138,702)	1,335,728 (1,255,028)	17.5 (16.9)	127,148 (99,754)
DISTILLERIES & WINES	2	7,176 (5,756)	+24.5	5,827 (5,134)	5,122 (4,979)	135 (71)	4,927 (4,401)	+13.8	1,351 (1,351)	+40.6	4,104 (4,033)	41,854 (33,401)	15.2 (15.2)	30,225 (17,862)
HOTELS & CATERERS	3	322,399 (158,379)	+23.0	188,698 (158,107)	140,715 (112,539)	30,444 (34,043)	105,705 (84,288)	+26.6	50,271 (31,431)	+41.2	118,028 (90,516)	1,350,978 (1,223,378)	14.0 (16.0)	74,914 (60,535)
LEISURE	8	123,927 (111,104)	+11.6	70,108 (62,894)	65,131 (58,280)	67,700 (69,294)	37,023 (38,506)	+32.1	11,783 (8,208)	+42.8	76,865 (66,400)	290,948 (289,566)	23.4 (21.7)	132,718 (123,760)
FOOD MANUFACTURING	3	159,488 (158,358)	+11.0	137,074 (130,122)	90,721 (81,373)	23,033 (33,489)	65,789 (44,294)	+48.4	20,494 (18,356)	+11.3	111,930 (71,490)	1,048,677 (894,167)	13.1 (12.2)	398,849 (266,014)
FOOD RETAILING	4	53,095 (43,260)	+22.7	42,915 (36,558)	40,415 (33,964)	13,874 (11,314)	26,436 (29,438)	+17.8	8,700 (6,837)	+27.4	67,480 (22,114)	391,252 (106,044)	22.4 (22.4)	9,665 (3,867)
NEWSPAPERS AND PUBLISHERS	5	45,741 (34,913)	+31.0	35,032 (24,065)	33,715 (22,406)	14,555 (10,301)	18,949 (11,957)	+58.9	4,336 (3,054)	+41.7	121,908 (112,877)	290,948 (105,401)	29.5 (22.9)	99,968 (56,570)
PACKAGING AND PAPER	2	11,884 (10,983)	+7.7	5,723 (5,600)	5,871 (6,242)	730 (808)	4,511 (5,506)	-12.7	1,524 (1,353)	+12.8	6,034 (7,555)	44,548 (40,965)	15.1 (15.1)	9,571 (7,507)
STORES	5	52,234 (37,628)	+36.2	43,546 (30,706)	39,182 (23,423)	3,506 (7,377)	35,384 (17,788)	+98.0	7,765 (4,030)	+81.0	53,216 (20,561)	244,327 (86,057)	12.6 (11.4)	24,782 (21,914)
CLOTHING AND FOOTWEAR	5	11,928 (10,372)	+15.7	8,815 (8,811)	8,822 (8,151)	2,680 (6,783)	5,083 (6,322)	+14.2	1,882 (1,056)	+18.6	6,441 (5,438)	31,116 (41,947)	19.2 (20.7)	26,211 (28,147)
TEXTILES	8	13,382 (13,103)	+2.7	9,027 (8,596)	7,557 (7,557)	6,832 (5,867)	4,585 (5,076)	+16.5	1,499 (1,380)	+8.6	5,812 (6,211)	66,797 (62,375)	16.5 (14.3)	25,544 (25,243)
TOBACCO	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOYS AND GAMES	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CONSUMER NON-DURABLES	58	1,039,403 (880,653)	+12.0	781,401 (664,061)	633,452 (543,328)	169,475 (182,924)	453,243 (360,533)	+29.7	127,005 (95,014)	+32.8	378,285 (422,137)	4,299,512 (4,410,944)	15.0 (15.0)	828,468 (647,358)
CHEMICALS	3	820,307 (820,307)	+5.6	137,850 (109,710)	21,587 (76,418)	26,850 (29,889)	47,099 (37,510)	+26.8	13,146 (12,037)	+25.9	112,123 (82,316)	1,147,087 (1,004,558)	12.0 (9.1)	265,668 (255,568)
OFFICE EQUIPMENT	2	7,230 (5,330)	+21.8	5,203 (4,125)	5,084 (4,058)	1,408 (1,666)	3,580 (2,292)	+53.8	964 (856)	+71.9	4,315 (5,215)	20,459 (16,788)	25.4 (25.4)	7,313 (5,509)
SHIPPING	-	-	-	-	-	-	-	-	-	-	-	-	-	-
MISC. INDUSTRIAL	16	230,833 (213,712)	+11.2	176,100 (159,755)	130,340 (113,589)	47,709 (47,615)	26,904 (21,630)	+5.0	30,120 (23,304)	+22.3	118,682 (111,877)	912,111 (891,828)	10.1 (10.1)	168,373 (154,445)
TOTAL INDUSTRIALS	172	2,067,664 (1,849,756)	+12.9	1,524,248 (1,331,332)	1,044,748 (858,164)	333,239 (388,155)	857,041 (691,175)	+21.1	244,882 (192,508)	+27.0	1,103,835 (910,956)	12,825,624 (11,200,084)	12.5 (12.5)	2,174,458 (1,849,756)
OIL	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BANKS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DISCOUNT HOUSES MERCHANT BANKS etc.	-	-	-	-	-	-	-	-	-	-	-	-	-	-
HIRE PURCHASE	2	122,120 (95,151)	+28.7	90,990 (69,596)	28,682 (26,842)	15,901 (12,810)	14,112 (15,855)	+16.2	5,854 (4,539)	+61.0	44,230 (46,188)	827,070 (820,394)	11.0 (8.8)	249,104 (110,257)
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE BROKERS	2	10,179 (14,212)	-31.2	8,679 (11,958)	7,760 (10,321)	4,610 (5,152)	3,001 (4,943)	-39.3	1,715 (1,758)	-2.4	9,122 (9,410)	31,251 (38,356)	26.9 (26.8)	5,525 (7,391)
INVESTMENT TRUSTS	35	48,935 (43,374)	+12.2	48,250 (48,706)	41,955 (35,298)	14,647 (13,037)	25,492 (21,228)	+16.2	24,130 (10,578)	+82.7	1,369 (5,133)	563,568 (364,381)	5.2 (4.9)	7,175 (13,697)
PROPERTY	6	59,202 (47,698)	+24.5	50,343 (46,794)	22,434 (17,078)	3,451 (7,312)	13,688 (8,364)	+60.4	9,505 (6,263)	+51.8	2,117 (5,977)	844,457 (701,735)	6.0 (6.5)	115,177 (16,778)
MISC. FINANCIAL	2	28,511 (15,320)	+16.0	37,432 (14,673)	11,723 (488)	6,753 (1)	6,030 (487)	+1.26	1,600 (1,340)	+12.4	4,862 (5,34)	307,875 (237,686)	12.0 (6.7)	7,544 (6,587)
TOTAL FINANCIAL	47	278,036 (216,365)	+26.5	256,766 (176,589)	111,921 (90,727)	47,372 (55,213)	82,305 (57,077)	+17.4	48,805 (33,878)	+26.4	55,404 (56,966)	2,876,938 (2,475,535)	8.2 (7.1)	314,765 (181,109)
RUBBERS	1	547 (251)	+28.7	533 (419)	556 (419)	184 (182)	351 (267)	+21.5	233 (104)	+124.0	112 (128)	4,542 (3,616)	12.3 (11.6)	84 (558)
TEA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TIN	2	3,111 (3,210)	+59.9	4,548 (2,878)	4,542 (2,878)	2,647 (1,735)	1,894 (1,122)	+68.7	1,093 (790)	+38.4	1,287 (671)	5,755 (5,906)	67.2 (49.7)	1,400 (714)
MISCELLANEOUS-MINING	1	931 (581)	+37.0	867 (624)	832 (690)	898 (821)	424 (364)	+15.2	501 (501)	+0.0	446 (524)	5,442 (4,280)	15.9 (12.3)	1,263 (1,052)
OVERSEAS TRADERS	1	815,238 (185,190)	+16.8	181,185 (155,710)	116,408 (111,869)	80,040 (80,142)	68,073 (67,105)	+1.4	95,346 (18,143)	+32.4	71,941 (78,554)	1,141,001 (997,513)	15.9 (15.8)	146,113 (80,595)
TOTAL COMMODITIES	8	221,847 (221,847)	+17.1	127,109 (159,540)	121,518 (115,768)	52,299 (32,270)	70,758 (68,959)	+2.7	25,724 (20,087)	+33.0	73,681 (76,724)	1,157,540 (1,011,025)	16.2 (15.8)	149,000 (80,595)



# Tung nears full control of Manchester Liners

MR. C. Y. TUNG, the Hong Kong businessman who recently took over Furness Withy, has now mapped up the minority of Manchester Liners, the shipping company which was one of Withy's main assets.

Yesterday it was announced that the Tung group had acquired 37.6 per cent of Manchester Liners through Rendian Investment, a subsidiary of Furness Withy already owned 61.6 per cent so Tung is now within 0.3 per cent of total control of Manchester.

The minority stake has come from Eurocanadian Shipholdings, the shipping group owned by Mr. Frank Naby, according to an official statement.

The deal involves some complications, as Eurocanadian announced in February that it had sold its Manchester stake to Canadian National Railways, one of its shareholders, following a Monopolies Commission ruling that Eurocanadian should reduce its stake in Furness Withy.

Mr. Naby paid around £6.4m for the stake in Manchester and at the time of the announcement about Canadian National Railways the shares had a market value of £9.5m. Yesterday neither party would disclose the price paid by Tung for the shares.

Manchester's attractions lie in its North Atlantic cargo shipping business. Mr. Naby had hoped to merge with his own Cast container operation which operates between Antwerp and Montreal but now claims that the proceeds from the Manchester sale would be invested, if indirectly, in Cast which has signed deals recently for three new ships and is in negotiation with more shipbuilders.

For its part, Tung has decided to mop up the minority in Manchester, having acquired simply the majority as part of the Furness Withy package, and will run it as a complement to its

# Fenner to buy U.S. company

IN A move to strengthen and broaden its base J. H. Fenner and Company (Holdings), the power transmission engineering firm, has agreed to acquire Stone Hydraulic Industries, a manufacturer of hydraulic equipment of Rockford, Illinois, for an initial consideration of \$13.24m (£5.6m).

Fenner considers Stone to have above average growth potential and regards the acquisition as a natural extension of its power transmission business. The company sees scope for significant expansion of Stone's equipment, particularly in markets outside the U.S., where 22.4 per cent of Stone's sales were made in 1979/80.

Stone, which employs 200 people, has its own sales and distribution arrangements in the U.S. and a widespread network of distributors in other countries. Fenner has been involved in technical collaboration with Stone in the hydraulic engineering field and the marketing of Stone equipment for some six years.

Stone's group sales in 1979/80 amounted to \$16.5m (£7m). Profits totalled \$2.17m (£0.92m) and after tax the net figure was \$1.49m. Net tangible assets at February 29, 1979 stood at \$6.17m.

The initial purchase consideration included \$2.6m which will be held in trust on legal grounds for two years as security for certain representations and warranties given by Stone. In addition the agreement provides for the payment of further amounts linked to a profit formula.

The initial consideration is to be financed with the assistance of Hill Samuel, the group's financial advisers. The arrangements are expected to involve the issue of some 5,945,000 Fenner shares, which Hill Samuel is conditionally arranging to place in conjunction with Sheppard and Chase.

WestLB

Westdeutsche Landesbank now has opened a representative office in Toronto.

Mr. Thomas F.C. von Platen, Representative, will be at your disposal in all matters of international finance.

Westdeutsche Landesbank Girozentrale  
Representative Office for Canada  
1 First Canadian Place  
P.O. Box 182  
Toronto, Ontario M5X 1A6  
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Telex: (21) 65 22051

Westdeutsche Landesbank Girozentrale  
Düsseldorf Münster  
a strong force in wholesale banking  
Offices abroad in  
London, New York, Tokyo, Luxembourg, Hong Kong, Rio de Janeiro, Melbourne.

GARNAR SCOTBLAIR LIMITED

Tanners & Leather Manufacturers

	1980	1979
Turnover	39,875	31,687
Trading Profit	2,841	2,287
Profit before Tax	1,371	1,323
Profit after Tax	1,289	1,129
Dividends	933	255
Net Assets	9,353	7,483

Highlights from the Statement by the Chairman, Sir Kenneth Newton, Bt., O.B.E., T.D., for the year ended 31st January 1980.

- The Group has expanded to become one of the leading light leather tanners in Europe.
- Final dividend of 3.85p per share is recommended making total of 6.25p, representing an increase of 25%.
- An increase of 56% in exports to £17 million achieved despite strength of sterling indicating healthy world demand for our specialised products.
- Profits would have been considerably higher had it not been for very difficult trading conditions in heavy bovine sector of the industry.
- Future commitments in hides have been reduced, whilst safeguarding our lines of supply for sheepskins.
- Major profits contribution came from tanneries. There is a definite move in public preference towards use of natural raw materials and demand for light leathers of all descriptions remained strong.
- Raw material prices have fallen to more realistic values and Group will benefit from reduction in working capital needs.

GARNAR SCOTBLAIR LIMITED  
The Grange,  
Barnoldsey, London SE1 3AQ.

ESTATES AND GENERAL DEAL

AGREEMENT HAS been reached whereby Estates and General Investments will buy the minority 24.12 per cent holdings in one of its subsidiaries, Wellfull Investments.

As 15 per cent of the capital is held by Mr. F. V. Savage, a director of Wellfull, the transaction is to be put to shareholders for their approval.

The terms of the agreement are that Estates and General will acquire the outstanding holdings in exchange for the issue of 556,370 new ordinary stock units in E. and G.

The directors believe it is in the best interests of the company to acquire the minority holdings in Wellfull so that it becomes a wholly-owned subsidiary. The directors and their financial advisers, Lazard Brothers and Co., consider the terms fair and reasonable.

RESULTS AND ACCOUNTS IN BRIEF

GIEVES GROUP (1980)—Results for year ended January 31, 1980, reported May 24 in full preliminary statement. Pro forma balance sheet shows fixed assets £18.5m, net current assets £5.5m. It is proposed to make an ex gratia payment to Mr. A. G. Allan, Managing Director, of £10,000.

COATS PATONS (textile group)—Results for 1979 and prospects reported in full preliminary statement on May 15, 1980. Reported fixed assets £18.4m (£15.2m), net current assets £24.45m (£23.58m). Historic profits of £23.53m (£21.71m) reduced to £24.82m (£24.3m) on a CCA basis. Increase in net liquid funds £5.5m (£5m). Meeting, Glasgow, June 20 at noon.

SCOTTISH HERITABLE TRUST (pre-emption and distribution group)—Results for 1979 reported May 1. Fixed assets £24.0m (£22.7m). Net current assets £3.3m (£2.9m). Increase in bank and other short-term borrowings £173,000 (£162,000). Meeting, 11 George Square, Glasgow, June 25, noon.

SECURITIES TRUST OF SCOTLAND—Results for year to March 31, 1980, reported April 15. Net current assets £1.4m (£1.0m). Meeting, Charlotte Square, Edinburgh, June 18, noon.

LONDON AND LENOX INVESTMENT TRUST—Results for year ended March 31, 1980 already known. Chairman says last year's net revenue received

Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)

Preliminary Profit Announcement and Consolidated Balance Sheet and Notice of Final Dividend on the Ordinary Shares

Subject to final audit, the abridged consolidated income statement of the Corporation and its subsidiary companies for the year ended March 31, 1980 and the abridged consolidated balance sheet at that date are as follows:—

CONSOLIDATED INCOME STATEMENT			CONSOLIDATED BALANCE SHEET		
	1980	1979		1980	1979
	R millions	R millions		R millions	R millions
Investment income—general investments	321.4	220.6	Ordinary shareholders' equity		
Interest earned and fee income less expenses	113.9	82.6	Ordinary share capital	22.5	22.4
Trading profits	8.4	8.4	Share premium	14.4	5.9
Surplus on realisation of general investments	13.4	11.6	Non-distributable reserves	379.3	366.7
			Distributable reserves	693.4	560.2
Interest paid	53.4	44.1	Preferred stock and preference shares	1109.6	955.2
Costs of prospecting	17.2	11.8	Preferred stock	4.8	4.8
Provision against loans	4.0	2.5	Preference share capital	1.0	1.0
			Preference share premium	39.0	44.8
Profit before taxation	382.5	265.0			
Taxation	24.6	16.9	Outside shareholders' interests in subsidiary companies	1154.4	1000.0
			Loan capital	112.8	103.4
Profit after taxation	357.9	248.1	Life insurance funds	131.4	146.3
Outside shareholders' interests in profits of subsidiary companies	46.8	42.7	Loans	693.3	570.4
Preferred stock and preference share dividends	4.5	3.4	Other liabilities	1590.8	609.4
			Creditors, taxation and provisions	57.7	69.0
Profit attributable to Ordinary Shareholders Before Extraordinary Items	306.6	202.0	Shareholders for dividends	113.8	72.8
(Earnings per share) (Note 1)	(136.1 cents)	(90.2 cents)	Bank overdrafts	4.0	11.5
Ordinary dividends (Note 2)	157.7	103.0			
				205.5	153.3
Retained profit before extraordinary items	148.9	99.0		3885.2	2582.8
Extraordinary items (Note 3)	2.4	6.9			
			Represented by:		
Retained profit after extraordinary items	146.5	92.1	Investments		
Unappropriated profit, March 31 1979	10.7	17.5	General investments:		
Adjustments to unappropriated profits brought forward	(0.1)	1.1	Listed—market value		
			R5 088.2 million	1 012.4	747.5
Appropriation to reserves	167.1	110.7	(1979: R3 071.4 million)		
			Unlisted—directors' valuation	118.0	131.4
Unappropriated profit, March 31 1980	17.1	10.7	R384.9 million		
			(1979: R314.5 million)		
				1 130.4	878.9
			Life insurance investments	787.3	678.9
				1 912.7	1 557.8
			Fixed assets	47.1	39.1
			Leasing assets	9.7	9.8
			Installment debtors	11.3	13.5
			Loans—less provision	326.0	266.6
			Other Assets		
			Stocks, stores and work in progress	11.3	9.5
			Debtors	191.2	138.7
			Cash on deposit, at call and short notice	1 379.4	547.8
				1 572.9	696.0
				3 885.2	2 582.8

Notes:

- If the Corporation's share of the undistributed profits of the investments, in which it and its associates hold in aggregate 20 per cent or more of the equity, were taken into account, the estimated total earnings per share would be 360 cents (1979: 184 cents).
- Ordinary dividends comprise:  
No. 87 (interim) of 20 cents per share (1979: 14 cents) declared November 27 1979 ... 45.0  
No. 88 (final) of 50 cents per share (1979: 32 cents) declared June 2 1980 ... 112.7  
157.7  
103.0
- The extraordinary items are as follows:  

	1980	1979
	R millions	R millions
Net profit on disposal of investments	(16.4)	—
Provision against investments in Cleveland Potash Limited	22.0	16.3
Botswana RST Limited ...	3.8	—
Prior years' investment provisions:		
Tax relief claimed	(7.0)	(8.4)
Changes in exchange rates	NH	(1.0)
	2.4	6.9

FINAL DIVIDEND ON THE ORDINARY SHARES

A final dividend (No. 88) of 50 cents a share (1979: 32 cents) in respect of the year ended March 31 1980 has been declared payable on July 25, 1980 to holders of ordinary shares registered in the books of the Corporation at the close of business on June 20, 1980 and to persons presenting coupon No. 93 detached from share warrants to bearer. This dividend, together with the interim dividend of 20 cents a share declared on November 27, 1979, makes a total of 70 cents a share for the year (1979: 46 cents). A notice regarding payment of this dividend to holders of share warrants to bearer will be published in the Press by the London Secretary on or about June 6, 1980.

The ordinary share transfer registers and the ordinary section of the register of members will be closed from June 21 to July 4, 1980, both days inclusive, and warrants will be posted from the Johannesburg and the United Kingdom offices of the transfer secretaries on or about July 24, 1980. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on July 15, 1980 of the rand value of their dividends (less appropriate taxes). Any such shareholders may however elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries in Johannesburg or in the United Kingdom on or before June 30, 1980. The effective rate of non-resident shareholders' tax is 13.684 per cent.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation and at the offices of the Corporations' transfer secretaries, Consolidated Share Registrars Limited, 62 Marshall Street, Johannesburg 2001, and Charter Consolidated Limited, Charter House, Park Street, Ashford, Kent TN24 8EQ.

By order of the board  
J. T. GOLDFINCH  
Managing Secretary

Head Office  
44 Main Street  
Johannesburg 2001

COSALT

Results for year ended 30th December 1979

	1979	1978
	£'000	£'000
Turnover	34,840	29,512
Profit before tax	1,713	1,602
Earnings per share	12.72p	14.28p
Dividend per share	3.50p	2.29p

In his statement to shareholders, circulated with the Annual Report, Mr. John Ross, Chairman, says: "The policies of restricting development to within existing activities and of creating a positive cash flow should bring its due reward in 1980 with increased profits and increased dividends for shareholders." He confirms that the mainstream activities of the Group continued to do well in 1979:

- Ships' Chandlery Division sales increased by 17% and trading profits by 31%.
- Caravan Division with sales up 25%, did well to maintain trading profits in depressed market conditions.
- Refrigeration and Air Conditioning Division recovered well after a slow start and reported similar profits to last year.

Copies of the Report and Accounts may be obtained from the Secretary, Cosalt Limited, Fish Dock Road, Grimsby, Sth Humberside DN1 1NW.

COSALT







Companies and Markets **INTL. COMPANIES & FINANCE**

# Lower first quarter for Volkswagen

BY KEVIN DONE IN FRANKFURT

VOLKSWAGEN'S first quarter profits have been hit by industrial disputes at major foreign subsidiaries, the mounting costs of the group's investment programme and losses at the newly consolidated subsidiary, Chrysler Motors do Brazil.

After-tax profits fell by 26.9 per cent to DM 128m, compared with DM 175m in the first three months of 1979. Group sales were up by 14.6 per cent to DM 8.5bn, but this figure includes for the first time the consolidation of the Triumph Adler group as well as Chrysler Brazil.

The downturn clearly reflects the impact of substantially higher depreciation charges on Volkswagen, which is West Germany's biggest motor group. The company's investment programme is ambitious and likely to total about DM 100bn over the next three years in West Germany alone.

According to figures released by Volkswagen yesterday, group investment jumped to DM 915m in the first quarter, an increase of 78.8 per cent compared with the same period of 1979. Depreciation charges of DM 495m in the three months were 24.3 per cent higher.

Profits before tax in the first quarter were down by 19.6 per cent to DM 490m, while before depreciation profits were only 2.3 per cent behind.

Volkswagen said yesterday that it had suffered losses from Chrysler Brazil, in which it holds 66.7 per cent, and the profitability of its other major overseas subsidiaries in Brazil, the U.S. and Mexico had all declined.

The group's operations in the U.S. and Brazil were both hit by industrial action — car assembly in the U.S. was stopped for two weeks in January and Volkswagen's activities in Brazil were stopped for 41 days by a strike of metal workers.

Returns in Brazil were also depressed by the authorities' delay in granting price increases. VW also increased the prices of its cars in the West German market by an average of 4.6 per cent in March, and this rise too is still to show through in group profits.

Although the strike in Brazil has ended, the conflict over wage increases is still to be resolved. This together with general political uncertainty in major markets meant it was impossible to give a profit forecast for the current 12 months, said VW also announced yesterday that it had signed a final contract with the U.S. army and the state of Michigan for the purchase of a site at Sterling Heights, Detroit, which is to be the location for its second U.S. car assembly plant. The site is costing VW some \$25m.

Volkswagen delivered some 885,000 cars in the first three months of 1980, a rise of 5.1 per cent, while production rose by 7 per cent to 707,000. Sales in the domestic market fell by 8 per cent, but this decline was compensated for by an increase of 13.8 per cent rise in foreign sales.

# Compensation for Spanish banks

BY ROBERT GRAHAM IN MADRID AND JIMMY BURNS IN LISBON

THE PORTUGUESE Government has reached agreement on paying \$2m in compensation to two Spanish banks for property nationalised during the 1974 revolution.

This is the first major compensation settlement by the Portuguese Government. The two Spanish banks involved are Banco Urquijo and Banco Popular.

Although both are private banks and their representatives have been involved in sporadic negotiations for almost five years, the settlement has also been negotiated on a government-to-government level. The Portuguese Government is clearly anxious to bring foreign investment back to Portugal.

The largest compensation involved Banco Popular for its stake in the Portuguese Banco de Agricultura and the Companhia de Seguros A Patria. The bank will receive the equivalent of \$2.2m. Meanwhile, Banco Urquijo will receive the equivalent of \$950,000 for its shares nationalised in the Banco Totta e Azores.

The compensation has been paid on the basis of criteria worked out in 1977 when the principle of compensation was first conceded. The two Spanish banks are being given Portuguese public debt bonds, class A, bearing the highest rate of interest (13 per cent). The title of these bonds is then ceded to the Portuguese banks which have nationalised the Spanish stakes and the Portuguese pay the Spanish banks in dollars for their escudo equivalent of the bonds' value.

Popular said yesterday in Madrid that this operation more or less balanced its books.

Alcan, the Canadian aluminium group, is to raise its stake in the Spanish national aluminium company, Endesa, from 26 per cent to 42 per cent. It is expected to pay about \$10m for the increased holding. Endesa has five plants in Spain with a 150,000-ton capacity that accounts for almost 60 per cent of the country's total aluminium production. Alcan will be buying up shares held by a number of small shareholders and banks, including Banco de Bilbao. The operation will leave Endesa controlled by the state holding company, INI, and Alcan 59.42.

# BSN reports sharp profits recovery

By David White in Paris

BSN-GERVAIS DANONE, the French food and glass group, made a consolidated net profit of FF 247m (\$59m) last year, more than five times its 1978 result of FF 45m.

The improvement had been expected after signs of sharp recovery in the group's long-troubled flat glass interests. Earlier this year, BSN completed the sale of its West German flat glass holdings to Pilkington Brothers of the UK. Group sales last year rose by 14 per cent to FF 16.3bn, of which food accounted for FF 9.2bn.

The growth rate accelerated in the first quarter of this year, when turnover was more than 22 per cent up on the same 1978 period at FF 4.65bn.

The group has estimated that the recent purchase of French food-making companies from Sir James Goldsmith's Generale Occidentale group will bring its food sales up to around FF 11bn this year.

Swedish pharmaceuticals group, Astra, reports turnover of SKr 644m for the first four months of 1980, an increase of 19 per cent. About 80 per cent of sales growth was in markets outside Sweden, with Britain and West Germany showing the strongest increase.

The interim report provides no earnings figures, but confirms earlier forecasts that 1980 pre-tax earnings will be SKr 185-175m (\$40-42m) on sales around SKr 2bn—a rise of 16 per cent for both.

# PLM improves sales and income

BY VICTOR KAVETZ IN STOCKHOLM

IMPROVED TRADING in consumer packaging and a move-out of the red in glassmaking have led to a sharp recovery at PLM during the first four months of 1980.

Sales during the period rose by 16 per cent to SKr 737m and profits before tax rose to SKr 16.5m (\$4m), from SKr 1.4m.

Despite substantial costs attributable to last month's labour disputes in Sweden, which affected the packaging and paper divisions in particular, Mr. Ulf Larin, managing director, is sticking to his earlier forecast of 1980 earnings "considerably higher" than last year's pre-tax figure of SKr 51m (\$12m) on turnover of SKr 2.1bn.

PLM's new factory in Malmö will begin production late in 1980. The factory, recently received an official go-ahead despite protests by environmentalists.

Strongpac, a 50-50 partnership with Holland's Alko group, to develop and make polyester plastic bottles for carbonated beverages, will continue to lose money in 1980 but will show profits next year after completion of a new factory at Corby in the UK.

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# Setback for Schindler

By John Wicks in Zurich

GROUP PROFITS of the Swiss Schindler company, one of the world's major lift manufacturers, fell from SwFr 31.3m to SwFr 14.6m (\$3.74m) last year. Depreciation rose to SwFr 20.4m to SwFr 33.4m, partly as a result of adjustments following the acquisition last year of the U.S. company, Schindler Haughton Elevator Corporation.

The takeover contributed to a 34.5 per cent rise in group turnover, to SwFr 1.26bn (\$354.5m), excluding Haughton's sales during the last eight months of the year, sales growth would have been about 16 per cent.

The parent company, which has a worldwide distribution of 1979 of unchanged dividends of SwFr 60 per bearer share and SwFr 12 per registered share and participation certificate, expects a rise of nearly 5 per cent in group turnover this year. In the first quarter, sales were above this target.

# SOBI ordered to cover Pakhoed legal costs

BY CHARLES BATCHELOR IN AMSTERDAM

SOBI, THE Dutch business pressure group, has been ordered to pay most of the legal costs incurred by Pakhoed, the storage, transport and property company, in defending its accounting methods.

The Amsterdam business court has ordered SOBI to pay three-quarters of Pakhoed's costs in defending its 1978 accounts and three-fifths of the costs for the 1977 accounts. The court ruled that SOBI was correct in only part of one of the points it had raised.

All major points of substance raised by SOBI were dismissed by the court, though Pakhoed has been ordered to improve the amount of information it provides about its valuation principles. A Pakhoed official said these improvements have already been implemented in the 1979 accounts.

Mr. Pieter Lakeman, chairman of SOBI, said, however, that four of its five challenges to the 1977 accounts had been upheld by the business court with only its challenge to Pakhoed's drawing on tax reserves rejected. All points of substance in the 1978 accounts had been decided in Pakhoed's favour, but the company had been ordered to provide more information.

SOBI, which aims to force companies to provide more accurate information in their accounts, has upset the Dutch accounting world with its challenges to established practices. It has had less success recently, however, and was ordered by the business court in December to retract criticisms of a Japanese-owned prefabricated homes company.

SOBI estimated that it would have to pay Fl 5,000 (\$2,500) of Pakhoed's legal costs.

# RENAULT

# Closing the earnings gap

BY TERRY DODSWORTH IN PARIS

RENAULT SHOWS that it also knows how to make profits, a headline last week in one French newspaper, putting its finger on the most noteworthy single figure in the nationalised motor company's 1979 accounts.

The point being made was not simply that Renault had finally returned to a respectable profit of FF 911m (\$238m) on a turnover of FF 63.5bn—but that its profits were almost as good as Peugeot's in the private sector.

For as long as anyone can remember, the two companies have been at loggerheads, with Peugeot scoring hands down in the numbers game. Peugeot has consistently earned better profits, paid, it claims, bigger bonuses and certainly remunerated its shareholders more adequately than Renault.

In return, Renault has only been able to boast about its sales. Throughout the 1960s and 1970s it has based its reputation—and its occasionally partitionary credit—on rapid expansion, its enormously powerful influence as a buyer of French industry's products and its leadership in the export market.

But this advantage disappeared overnight when Peugeot, taking over Citroën and Chrysler Europe in 1978, suddenly surged ahead of Renault to become the

world's third largest motor group. In 1978, the private company took all the laurels, outpacing Renault in the home market, taking over as leading French vehicle exporter, and showing a clear lead over the nationalised group in terms of financial returns.

However, last year saw a number of changes. Renault is now not so far behind Peugeot in financial performance, argues M. Pierre Soulié, financial director. Against Renault's FF 1.1bn profit and FF 63.5bn turnover, PSA Peugeot-Citroën made FF 1.1bn and achieved sales of FF 73bn.

On the vehicle production and sales score, Renault was still lagging well behind Peugeot, making 1.9m vehicles in 1979, against the private group's 2.3m and selling some 891,000 in France against Peugeot's 845,000. But this year there has been an extraordinary turnaround.

Over the opening months of 1980 Renault has shown signs of rapidly overhauling its

private sector rival. Sales at home have been buoyant and Renault now claims to be the leader of the domestic car market with a share of around 42 per cent.

This trend is still continuing, with Peugeot shutting factories selectively to run down stocks, while Renault is keeping up record production levels. How long it will last is anyone's guess, but Renault is at least confident that it can ride out the coming storm in the world motor industry.

First, the company says, it has a broader product range than any of its competitors. Second, it has a more widely based distribution network both at home and abroad. Essentially, the company argues, these two advantages have been achieved at the expense of higher profits in earlier years: it has been investing, and taking risks, it claims waspishly, when others have been paying dividends.

To run an investment programme of this kind, of course, has required an understanding shareholder—the state. But there is no doubt that the co-operation between the group and the French Government since the last war have finally placed Renault in a leading position in Europe today, without the anxieties which Peugeot currently has in turning round the interests it acquired from Chrysler.

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May 1980

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## INTERNATIONAL COMPANIES and FINANCE

## Fuji Photo Film sees second half recovery

BY YOKO SHIBATA IN TOKYO

FUJI PHOTO FILM, Japan's largest film maker, expects to achieve a 23 per cent gain in operating profits and a 9 per cent increase in net profits for the current fiscal year, ending October.

Fuji Photo Film's interim operating profits covering the six months to April 30, slipped back by 10.7 per cent from the level in the same period the previous year to ¥10,790bn (\$42.4m). Interim net profits fell by 14.8 per cent to ¥5,590bn, on sales of ¥196,400bn (\$881m), up 35.3 per cent. Profits per share were ¥18.52, against ¥21.73.

A considerable gain in sales revenue came from the raising of selling prices of film products so as to cover the dramatic climb in the price of silver, which hit a peak at the begin-

ning of this year.

A break-down of turnover by products shows amateur photographic materials accounting for 20.5 per cent of turnover (on their rise of 22.4 per cent), printing papers accounting for 17.6 per cent (on a 30.6 per cent gain), cameras for 8.8 per cent (on 7.3 per cent); magnetic tapes for 6.9 per cent (63.5 per cent), film products for medical use for 13.3 per cent (69.3 per cent), and products for graphic arts for 18.7 per cent (49.8 per cent).

The earnings reduction was blamed on the delay in passing higher silver costs on to selling prices. Cost increases were partly covered by sales expansion on non-film products such as magnetic tapes and printing paper for graphic arts.

For the full fiscal year, the company expects its sales to

reach ¥400bn, up 28 per cent, operating profits of ¥30bn up 23 per cent, and net profits of ¥14bn, up 9 per cent.

The company has recently marked down prices of film products following the sharp fall in silver costs. Negative factors such as the yen's appreciation are planned to be covered by the expansion of sales of non-film products and by an increase in exports.

TWO MAJOR Japanese metal smelters have reported that parent company net profits jumped significantly in the year to March, reflecting a sharp increase in prices of their main products such as copper, zinc and gold, AP-DJ reports from Tokyo.

The companies have increased retail prices in parallel with the steep rise of gold and other

non-ferrous metal prices on overseas commodity markets in the year.

Mitsubishi Metal Corporation said its net profit reached ¥2,050bn (\$9.2m) compared with a ¥1,090bn net loss in the previous year. Sales hit an all-time high of ¥335,110bn (\$1.5bn) up 65.2 per cent from the ¥202,880bn of 1978-79. Among major products, sales of copper totalled ¥148,430bn, up from ¥88,700bn. Zinc sales were ¥23,290bn, up from ¥18,440bn and gold totalled ¥27,990bn, up from ¥13,500bn. Profit per share was ¥4.31, compared with a loss of ¥2.40 in the previous year, but there is no year-end dividend.

Sumitomo Metal Mining Company said its net profit rose sharply to ¥3,550bn (\$15.9m) from only ¥260m in the previous year. Sales gained 65.8

per cent to ¥284,990bn (\$1.28bn) from ¥171,930bn. Sales of copper totalled ¥77,500bn, up from ¥48,290bn in the previous year; sales of gold were ¥48,230bn, up from ¥26,660bn; and nickel sales were ¥61,360bn, up from ¥27,140bn. Profit per share was ¥12.38, up sharply from ¥0.93 and the year-end dividend is ¥5. There was no dividend last year.

NIPPON MINING Company, the petroleum and non-ferrous metals concern raised its after-tax profit some 534 per cent in the year to March 31, to ¥5,990bn (\$26.9m), from ¥916m the previous year, reports Reuters from Tokyo.

Sales increased by 74.3 per cent to ¥858,400bn (\$3.8bn), from ¥491,200bn.

The dividend is raised to ¥5, from ¥4.

## BEARINGS MAKERS

## A boom in Japan

BY RICHARD C. HANSON IN TOKYO

"WE ENJOYED the skateboard boom, too," jokes an official at Japan's largest bearings maker. But today the cheerfulness at Nippon Seiko KK (NSK) reflects much more than just the transient demand for wheel bearings on skateboards. Business in this highly recession-sensitive industry could now hardly be better, with profits for most of the Japanese manufacturers at record levels.

This time, demand has come solidly from the biggest users of bearings—the motor, machine tool and electronic equipment industries, where signs of an economic slowdown have yet to appear in Japan. Overseas sales, which have been strong, could be tapering off in the U.S. But with order books up sharply (in many cases a half year is required for production to catch up with orders), the big producers are clearly enjoying their prosperity while it lasts.

The bearings industry in Japan was largely shut down by the occupation authorities following World War II as a "strategic" producer for the war effort. Unlike other such "war" industries, most notably the aircraft industry, which is only just beginning to come into its own again, bearings were revived during the Korean war—which proved to be the major post-war boost for the economy as a whole. The four companies which now command 80 per cent of the Japanese market all date from before the war. In fact, the only prominent newcomer is Nippon Miniature Bearing, which was founded in 1951 and concentrates mostly on specialised micro-bearings, and produces nearly all of them outside Japan.

NSK, with 30 per cent of Japan's production, estimates that its sales for the year ended April were up 10 per cent to ¥167,500bn (\$751m), with net profit soaring 124 per cent to a record ¥6,500bn (\$29.1m). Domestic sales were up 15 per cent while exports (about 12 per cent of sales) jumped 50 per cent, partly because of the yen's depreciation on the foreign exchanges. NTN, Toyo Bearing, the second-ranked producer (with a 23 per cent share) reported a 292.4 per cent

rise in net profit to ¥3,350bn, while sales in its March 31 year rose 26 per cent to ¥149,150bn. NTN, where exports count for about one-fourth of sales, was particularly helped by a surge in car industry demand for "constant velocity" ball joints used in increasingly popular front-wheel drive cars. It holds the rights to the Japanese market on a GKN patent for the joints.

Likewise, Nippon Miniature Bearing, the largest producer

This time demand has come solidly from the biggest users of bearings, the motor, machine tools and electronic equipment industries

of micro precision bearings in the world, had a 48.2 per cent rise in operating profits in the half-year to March 31, to ¥1,150bn, while sales rose 113 per cent to ¥2,110bn. NMB, which produces most of its precision bearings in a large Singapore plant, has benefited directly from the worldwide boom in video tape recorders. With a 60 per cent share of the sophisticated bearings used in such machines, the VTR industry almost overnight has come to account for 20 per cent of all its sales.

Nachi Fujikoshi, which, with a strong tool division, is less dependent on bearings than the other companies, had a 13 per cent sales increase in the year ended November 1979 to ¥71,700bn, while net profit more than doubled to ¥1,300bn. The exception to the current strong recovery is Koyo Seiko, which ranks third in bearings production among the top five companies, just ahead of Fujikoshi. Koyo Seiko is under financial rehabilitation, with strong support from the Toyota Motor group. Koyo recently announced a 75 per cent cut in its capital to help reduce its accumulated debts of ¥45bn (\$200m).

Koyo was the one bearings company, which found itself

unable to cope with the sudden changes brought on by the 1973 oil crisis. Its present troubles stem from an over-ambitious plant investment programme just before the recession and a particularly high export ratio. Overseas, Koyo was left with large stocks of bearings at a time when, for example, the European Community was launching an investigation of alleged "dumping" in the European market by the Japanese five years ago.

The EEG is now conducting a second "dumping" investigation, the results of which may be known later this summer. The Japanese are fairly confident that the allegations will be dismissed this time, particularly considering that they had raised their prices by about 20 per cent after the first investigation, and are raising prices further this year as costs rise.

Despite the fuss made in Europe over Japanese bearings sales, the Japanese share is still rather small (perhaps less than 5 per cent). Furthermore, the strategy most of the Japanese companies are adopting is to expand production overseas for the strong local markets. NSK already produces about 20 per cent of its sales for Europe in the UK at a plant started up four years ago, and has six U.S. plants, and one in Brazil.

The Japanese claim to be among the most efficient producers of bearings, mostly a result of heavy investment in modern (and large scale) plant over the past 20 years. Despite the currently satisfying level of demand, the past few years have left some fairly harsh memories for all the companies. Although the financial troubles of Koyo Seiko did not spread to the others, the industry generally has had to become leaner. (NSK has reduced, through attrition, about 20 per cent of its blue-collar workforce since the first oil crisis).

The chances are, however, that the Japanese bearings industry will continue to roll along prosperously, as long as Japanese industry continues to bring out successful products which need large quantities of bearings.

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May 1980

## Sharp rise at Daewoo Industrial

By Ron Richardson in Seoul

CONSOLIDATED NET profits of Daewoo Industrial Company, the largest of South Korea's general trading companies, rose 52 per cent to U.S.\$27.3m in the year to December 31. Sales were up 57.5 per cent to \$1.87bn.

Accounts, prepared in accordance with U.S. accounting principles, show that almost half the sales were derived from general trading activities. Another 19.5 per cent of turnover came from textile and electronics manufacturing, while a little less came from heavy industrial activities.

However, almost 47 per cent of income was generated by the heavy industrial operations, while trading contributed 27.5 per cent, and textiles and electronics 11 per cent.

This reflected a 26 per cent fall in textile and electronics income from sales which remained almost static over the year. The income contribution from heavy industry jumped 55 per cent, on a slightly smaller sales rise.

Overall, after-tax earnings before allowing for minority interests were up \$14m to \$45.5m. Daewoo is the only South Korean company to prepare accounts in line with practices followed in the U.S. or Europe. Normally, South Korean companies do not consolidate their figures, or attempt to eliminate inter-group transactions.

The balance sheet shows a sharp build-up in the company's borrowings during the year, despite the rapid growth in sales and profit. Total long and short-term debt swelled from \$897m to \$1.1bn. The largest rise in debt came from long-term borrowings which increased by \$180m.

About \$111m of borrowings came from foreign currency loans to the company by South Korean Government-owned banks, while another \$37m came from foreign banks, taking total foreign indebtedness to \$161m.

The accounts suggest that lenders to the company showed greater caution, as \$456m out of \$544m of long-term loans is secured, compared with only \$212m out of \$344m a year earlier.

Interest charges absorbed \$120m in the latest period, up from \$66m in 1978. Total assets of the Daewoo group at the end of 1979 were \$1.87bn, concentrated in the general trading and heavy industrial operations. A total investment of \$254m had been made in the group's shipbuilding activities, concentrated in the Uge Okpo shipyard, which is still under construction and which absorbed the major portion of the increase in long-term borrowing.

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By: Citibank, N.A., London, Reference Agent

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Companies and Markets

LONDON STOCK EXCHANGE

# Gilt-edged fall despite fresh call for MLR reduction Oil and Golds enliven drab session in equity sectors

**Account Dealing Dates**  
Options  
\*First Declared Last Account  
Dealing to be Dealing Day  
May 12 May 26 May 30 June 3  
June 2 June 12 June 13 June 23  
June 16 June 26 June 27 July 7  
\* New time\* dealings may take  
place from 8 am two business days  
earlier.

Comment about the lack of scope for gilt-edged securities and the likelihood of the new medium term stock, announced last Friday, overhauling the market coupled with predictions that the minimum lending rate would remain at its present high level until the late summer generated a nervous atmosphere throughout British Funds yesterday. Against this background, the market was extremely sensitive to offerings and long-dated stocks ended the day with falls ranging from 10 to 20 points. Mediums recorded losses extending to 10 which made the terms of the proposed new issue even more unattractive.

Still lacking in investment incentive, equity markets remained subdued as the first day of the new trading Account got under way. Concern about UK economic prospects heightened following the latest FT Survey of Business Opinion, which concluded with mounting pessimism for the corporate sector and a further rapid rise in unemployment. Although there was little stock on offer, leading industrials drifted lower in the continuing absence of support and the FT 30-share index closed 3.3 down at 4127; three-quarters of the fall, however, was accounted for by the combined dividend deductions of four index constituents.

Among the sectors, Oil shares provided one of the few areas of activity. A revival in buying interest was stimulated by hopes of a fresh round of crude oil price increases, reports of increased Middle East tension and speculation about the outcome of the North Sea licences awards.

Another brisk trade developed in Australian mining issues and energy-related stocks, while South African gold shares made further progress on the back of the strengthening bullion price; the rise in gold was partly attributed to Middle East uncertainties.

The same buyer continued to show interest in Antipagosa Railway issues and the Preference rose 2 1/2 points to 55 1/2, while the Ordinary moved up a point more to 177. Demand for Traded options improved slightly with a total of 738 trades arranged. This compares with Friday's 671, and last

week's average of 579. Among the more active issues were Courtauld, Land Securities and Lloyds.

**Ottoman Bank jump**  
A lethargic banking sector was enlivened by the overseas Ottoman Bank, which jumped 9 points to 563 following speculative support ahead of possible developments at Thursday's annual meeting. Elsewhere, public given to a broker's favour able circular helped Lloyds and Midland improve 3 apiece to 290 1/2 and 320 1/2 respectively. NatWest closed 5 harder at 325 1/2. Discount Houses eased in sympathy with gilts and Union closed 5 down at 445 1/2. Hopes faded of an early cut in MLR. Wagon Finance relinquished 3 to 42p and London Scottish Finance cheapened 2 to 34p.

Still reflecting Friday's announcement that Marsh and McLennan's big bad gone unconditional, C. T. Bowring continued firmly at 180 1/2 up a further penny. Composite insurances drifted lower on lack of support. Eagle Star softened a few pence to 170p as did London United to 142p.

Interest in Buildings centred mainly on selected Timber issues. Fresh speculative support ahead of tomorrow's annual results left Armitage Shanks 1 1/2 firmer at 86p. The leaders gave modest ground for want of attention. Blue Circle closing 2 off at 314p and BP 3 cheaper at 178 1/2. Redland came on offer and shed 4 to 145p.

Sterling's effect on export profit margins left ICI vulnerable, but the price after slipping to 345p picked up late to close at 352p, or unchanged on the day. Among other Chemicals, Arrow eased 2 to 68p following adverse Press mention, while Intercontinental Paint, a firm market leader, was unchanged at 55p. Late on the good preliminary results, gave up a penny at 67p.

**Comet dull**  
Business in leading Stores remained thin and, with the exception of GUS A, 4 down at 380p, most stocks hovered around Friday's closing levels. Among secondary counters, Comet Radiovision were sold in front of tomorrow's annual results and ended 5 lower at 74p. Currys fell a similar amount to 167p awaiting news of the annual meeting, and Moss Bros. lost 8

to 225p. The annual results of Martin's Newsagent were deemed a shade disappointing and the close was 2 lower at 194p. Formister gave up 2 more at 125p, but revived speculative demand lifted Raters (Jewellers) 4 to 51p.

Jewelling Electricals remained under pressure although quotations often finished a shade above the day's worst. GEC, down to 342p in the early business, rallied to close only 2 lower on balance at 344p. BICC regained an initial lead of 3 to end unchanged at 108p, but Thorn-EMI, a steady

British Sugar shed 4 to 196p on selling prompted by worries that S. and W. Berksford's bid for the company would not succeed; the latter put on 8 to 137p. Movements in other Foods rarely exceeded a couple of pence in either direction. Bernard Matthews, however, were quoted ex the scrip issue at 175p up 5. Single held at 131p; the price and chance published in last Saturday's issue were incorrect.

Hotels and Caterers reflected the general market malaise. Ladbroke lost 3 to 155p and Trusthouse Forte 2 to 168p.

speculative interest lifted Booker McConnell 8 to 220p. On the other hand, nervous offerings ahead of Thursday's first-half figures left Burro Dean 4 lower at 30p. De La Rue, which report preliminary figures today, declined 20 to 620p, while Alfred Dunhill remained depressed by last week's poor results and fell 10 further to 285p. Applied Composites recorded 15 to 305p and Letraset, the subject of recent adverse comment, declined 3 more to 108p. The leaders lacked investment support, and drifted lower. West International lost 4 to 165p awaiting today's annual results.

Coral Leisure firmed 4 to 65p, after 66p, on speculative buying. Elsewhere in the Leisure sector, Pleasurem added a couple of pence to 143p awaiting Thursday's half-yearly results.

Reports of 2000 redundancies being announced this week prompted a fall in Lanes 8 off at 190p, and a slightly easier tone among other Components. Dowry gave up a couple of pence at 171p, while Automotive Products shed 3 to 57p. In Garages, Frank Gates added 2 to 41p after the increased annual profits and dividend, while British Car Auctions rose 3 1/2 to 64p. Henrys on the other hand, fell 4 to 68p, while Appleyard, 4p, and Lex Service, 75p, lost 2 apiece.

Newspapers were featured only by East Midland Allied Press which rose 4 to 81p, after 85p following pleasing annual results. Elsewhere, McCornagall rallied 3 to 105p awaiting today's full-year figures.

Properties turned dull as hopes receded of a reduction in Minimum Lending Rate soon. With adverse Press comment an additional deterrent, Stock Conversion lost 12 to 390p, while Great Portland Estates, 225p, and Haslemere Estates, 315p, shed 4 apiece. Percy Bilton eased 5 to 190p, despite the increased annual profits and property revaluation, while the lower revenue left Marlborough a penny off at 37p. Against the trend, Rush and Tompkins put on 14 to 205p on speculative buying fuelled by bid rumours.

Losses among the leaders, which suffered a setback last week, were confined to a couple of pence with Land Securities closing at 325p and MEPC at 201p; the latter's half-yearly results are due today.

**Oils move ahead**  
Interests in Oils picked up considerably. Buying ahead of Thursday's first-quarter figures lifted British Petroleum 10 to

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Comment on the long-term recovery prospects of the toy industry prompted penny improvements in both Airfix, 12p, and Lesney, 19p. Buyers returned for Wilkinson Match, 10 higher at 115p, while renewed

market of late, gave up 6 at 280p. Racial, annual results expected later this month, fell 4 to 231p. Selected high-fliers were again solid and Electro-components declined 5 more to 485p. Adverse comment clipped 6 from Farnell, at 246p, but Press mention was good for a rise of 6 1/2 in Automated Security, 256p. Henry Wigfall eased a few pence to 190p ahead of Thursday's preliminary results.

Engineers plotted an irregular course in thin trading. Eva Industries stood out with a Friday-inspired gain of 5 to 55p, while Johnson Firth, Brown hardened a couple of pence to 40p for a similar reason. Chamberlain and Hill rose 6 1/2 to 51p and Derwent Stamping advanced 7 1/2 to 148p up bid by Peger Matherley, preliminary results due on Thursday, eased 2 to 102p. Wadkin dipped 5 to 95p, while falls of 4 and 3 respectively were seen in Caroleo, 89p, and Kansomes Sims and Jefferies, 145p. The leaders moved within very narrow limits with GKN easing a penny more to a 1980 low of 230p.

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FINANCIAL TIMES STOCK INDICES									
	June 2	May 30	May 28	May 27	May 26	May 25	May 24	May 23	Year ago
Government Secs.	67.11	67.70	67.87	68.05	68.59	68.00	68.00	68.00	72.92
Fixed Interest	68.18	68.48	68.48	68.48	68.58	68.18	68.18	68.18	72.90
Industrial	412.7	415.9	417.8	416.6	420.0	423.5	423.5	423.5	510.9
Gold Mines	532.8	534.8	532.3	537.7	510.1	194.3	194.3	194.3	194.3
Ord. Div. Yield	8.69	8.68	8.61	8.59	8.59	8.48	8.48	8.48	8.78
Earnings, Yld. % (100)	81.09	80.85	80.85	80.85	80.78	80.78	80.78	80.78	80.78
P/E Ratio (100)	3.76	3.76	3.76	3.76	3.76	3.76	3.76	3.76	3.76
Total Returns	19.195	20.970	18.561	20.099	18.079	17.431	17.431	17.431	17.431
Equity turnover %	116.94	92.66	96.87	100.00	96.00	96.00	96.00	96.00	96.00
Equity bargains total	18,716	13,768	13,871	13,871	13,871	13,871	13,871	13,871	13,871

10 am 413.2, 11 am 412.4, Noon 413.1, 1 pm 412.7, 2 pm 412.7, 3 pm 412.7.

Latest index 01-246 8028.

\*Nil = 0.

Scale 100 Govt. Secs. 15/10/26, Fixed Int. 1928, Industrial Ind. 17/35, Gold Mines 12/3/55, SE Activity July-Dec. 1942.

HIGHS AND LOWS				S.E. ACTIVITY			
	1980	Since Compil.	Low		June 2	May 30	
Govt. Secs.	69.26 (21/7)	65.85 (7/8)	127.4 (8/1/66)	Govt. Secs.	65.0	65.0	
Fixed Int.	69.61 (21/7)	64.70 (1/1/66)	150.4 (20/1/67)	Industrial	423.5	423.5	
Ind. Ord.	412.8 (15/2)	408.9 (8/8/79)	49.4 (28/1/70)	Gold Mines	532.8	532.8	
Gold Mines	577.9 (18/6)	565.3 (28/6/76)	43.5 (28/1/70)				

Platinums started the day somewhat better but eased later. Impala gained 2 1/2p, 274p. Rustenburg added 7 to 212p and Lydenburg were unchanged at 118p.

**NEW HIGHS AND LOWS FOR 1980**  
The following shares, quoted in the Financial Times, have reached new highs and lows for 1980.

NEW HIGHS (28)			
British Funds (28)	Trav. Var. 1987	Trav. Var. 1987	Trav. Var. 1987
Foreign Bonds (28)	Antipagosa	Antipagosa	Antipagosa
Banking (28)	Ottoman Bank	Ottoman Bank	Ottoman Bank
Engineering (28)	Hall Oad	Hall Oad	Hall Oad
Food (28)	Matthews	Matthews	Matthews
Chemicals (28)	Corbion	Corbion	Corbion
Textiles (28)	E. Midland	E. Midland	E. Midland
Overseas (28)	Rush & Tompkins	Rush & Tompkins	Rush & Tompkins

NEW LOWS (102)			
American (102)	Alcoa	Alcoa	Alcoa
Buildings (102)	Blue Circle	Blue Circle	Blue Circle
Engineering (102)	Engineering	Engineering	Engineering
Food (102)	Food	Food	Food
Industrial (102)	Industrial	Industrial	Industrial
Leisure (102)	Leisure	Leisure	Leisure
Overseas (102)	Overseas	Overseas	Overseas
Textiles (102)	Textiles	Textiles	Textiles
Overseas (102)	Overseas	Overseas	Overseas









# FT SHARE INFORMATION SERVICE

## LOANS—Continued

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# FINANCIAL TIMES

Tuesday June 3 1980

**WORLD LEADERS IN ARTICULATED TRUCKS**  
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## Alfred Herbert to sell subsidiary

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

THE RUNDOWN of Alfred Herbert, the State-owned machine tool group, continued with the announcement yesterday of "an understanding" to sell Herbert Tooling, a profitable subsidiary with 1,000 workers and an £18m turnover.

Clarkson International, a subsidiary of Thorn EMI, based at Nuneaton, hopes to conclude a final agreement for the purchase by the end of this month.

Mr. Walter Lees, chief executive of Alfred Herbert, said last night talks were also under way for the possible sale of other parts of the group. He thought

the company might eventually be reduced to merely the Edgwick machine tool site at Coventry, currently employing 950 workers and with a projected turnover of around £24m. Herbert, once one of the world leaders in machine tools, had a workforce of about 15,000 in the mid-1960s.

Mr. Lees said resources had to be concentrated in high-technology machine tools. The future of the company lay at Edgwick where three new numerically controlled machines had recently been launched. The range of products was good and

orders were coming in, he said. The National Enterprise Board, which owns Alfred Herbert, told the company it could not expect any more money. In the five years since Herbert was rescued by the Labour Government, it has received £43m in public money, £18m of it to pay off pre-nationalisation debts.

Mr. Lees said the sale of Herbert Tooling, which manufactures, distributes and sells small tools, would be "to the benefit of everyone concerned." The company's activities were

complementary to those of Clarkson which employs around 3,000 workers and manufactures engineering cutting tools. Clarkson would retain both the Herbert management and workforce, said Mr. Lees.

Other Herbert subsidiaries are also being sold. Though he would not reveal the possible purchaser, Mr. Lees said talks were "relatively well advanced" for the sale of the Mackadon Lane machine tool factory, at Birmingham. The plant employs 600 and makes single and multi-spindle machines.

Talks are also continuing for the sale of Herbert Sigma, a profitable Letchworth-based subsidiary which employs 300 and makes measuring and inspection equipment.

The company has already agreed in principle to sell its profitable Lutterworth machine tool factory to De Vlieg, of the U.S.

The Red Lane plant, Coventry, was sold recently. Herbert Numerical Controls, making equipment for the machine tool industry, is to close its Surrey factory with the loss of around 60 jobs.

## EEC may speed up plan for Mid-East peace talks

BY JOHN WYLES IN BRUSSELS

THE EEC may try to launch its long-awaited Mid-East peace initiative through the so-called "Euro-Arab dialogue" following President Carter's weekend warning that the Europeans should steer clear of the issue for the time being.

There was considerable irritation, blended with curiosity in EEC capitals yesterday, after the President's blunt threat to veto any move they might make in the UN Security Council which would risk undermining the Camp David accords.

As a result, the EEC heads of government will discuss at their summit in Venice next week the possibility of holding a first ministerial-level meeting with the Arab League since the Euro-Arab dialogue was created nearly six years ago.

Palestinians have formed part of the Arab League delegation to the dialogue and a ministerial level meeting would take the Nine closer to formal recogni-

tion of the Palestine Liberation Organisation than ever before.

There is no suggestion yet that the Community is ready to sit down with Mr. Yasser Arafat, chairman of the PLO. But it has not escaped anyone's notice that Mr. Arafat takes over the Arab League Presidency in September and that it would be better for the first overture to be played before then.

The dialogue has been silenced since the League split in 1978 after Egypt signed the Camp David accords. But in the last few months, discreet discussions between the EEC and the Arabs have been focusing on a possible re-launch of the dialogue with the Arab League's Tunis-based majority.

If the Venice summit decides to re-launch the dialogue on the basis of discussions between Ministers then the significance could be enormous. It would almost certainly signal a readiness on the part of the Nine to

abandon its consistent rejection of Arafat requests that the dialogue should embrace the Arab-Israeli question.

At this stage it is not clear what the Europeans would be seeking from the Arab side but a declaration covering Israeli sovereignty and security in return for recognition of Palestinian rights to autonomy could be part of the objective.

The Venice summit has long been expected to make some declaration on the Middle East question, not least because the Europeans have lost faith in the Camp David process.

But the effect of President Carter's public warning could be to push the Nine heads of government somewhat further than they might otherwise have gone. An ineffective declaration from Venice would be seen by several leaders, notably President Valéry Giscard d'Estaing of France, as an unacceptable loss of face.

## Shell starts round of petrol price rises

BY MARTIN DICKSON, ENERGY CORRESPONDENT

A NEW ROUND of petrol price rises began at midnight. Shell, the joint UK market leader, added 2.41p a gallon to its wholesale price—equivalent to about 3p a gallon for the pump. The increase will take the average pump price of a gallon of Shell four-star to about £1.37.

The company is also raising the price of its other oil products. The wholesale price of commercial diesel goes up 2.05p a gallon, standard grade heating oil by 2.73p and gas diesel oil by 2.05p.

Shell is the first large oil company to raise its prices after last week's increase in the cost of North Sea crude. Other companies are expected to follow suit.

Only two to three weeks ago the leading companies, including Shell, increased prices by the equivalent of 2p to 3p a barrel.

Other leading companies said last night they were still reviewing their prices in the light of the North Sea increases.

There were suggestions that some might try to hold down prices until after the Organisation of Petroleum Exporting Countries summit meeting in Algeria. This is scheduled to begin on June 9 and could mean another round of producer price rises.

The petrol price increases of the past few weeks stem largely from Saudi Arabia's decision on May 14 to add \$2 a barrel to its prices to try to restore pricing unity to OPEC.

The move backfired, setting a price increase by other OPEC members. These in turn led the British National Oil Corporation to increase the price of North Sea crude by \$2 a barrel.

## New chief for Antony Gibbs

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

MR. DAVID MACDONALD, a leading City merchant banker and former Director-General of the Takeover Panel, is expected to become the next chief executive of Antony Gibbs, the small merchant bank recently acquired by the Hongkong and Shanghai Banking Corporation.

His appointment is expected to be agreed at a Gibbs board meeting tomorrow.

It was announced over the weekend that Mr. MacDonald would be resigning from the board of Hill Samuel, the City accepting house and financial services group which he rejoined only last year after serving at the Takeover Panel.

Mr. MacDonald will succeed Sir Philip de Zulueta, Antony Gibbs's present chairman and chief executive. Sir Philip, 55, a former private secretary to three Tory Prime Ministers,

will remain as a non-executive chairman of the bank, which was valued at £18m in the Hongkong and Shanghai takeover deal.

It is thought that Mr. MacDonald has been attracted to Gibbs by Hongkong and Shanghai's expansion plans for the business. The bank hopes to build up Antony Gibbs into one of the leading merchant banks in the City over the next decade.

At present it is a relatively minor member of the City's merchant banking community.

About a month ago Antony Gibbs was asked to resign from the Accepting Houses Committee, a long-standing elite club for City merchant banks, as a result of its acquisition by the foreign-owned bank.

Apart from the attraction of running a merchant bank, it may have been influenced by

believed that Mr. MacDonald may have been influenced by some recent appointments at Hill Samuel.

Last month Sir Robert Clark, the Hill Samuel chief executive, announced that Mr. Christopher Castleman, until recently managing director of Hill Samuel's South African subsidiary, was to be his successor.

At the same time it was announced that Mr. Richard Lloyd was to become chief executive of Hill Samuel and Co., the accepting house part of the group. Mr. MacDonald, Mr. Castleman and Mr. Lloyd had been deputy of the group.

Mr. MacDonald, 44, is a solicitor. He had worked at solicitors Slougher and May with Sir Robert Clark before they both moved into merchant banking.

## OECD counts cost of oil

As a direct result of oil price increases, member countries of the Organisation for Economic Co-operation and Development will suffer a loss of real income of about \$150bn, equivalent to 2 per cent of GNP. But the economic slowdown during the second half of this year will add another \$250bn to this sum, bringing the total loss in income to \$400bn, the OECD believes, writes Robert Mauthner.

But the OECD believes that the Western industrialised nations face no more than a mild recession in the second half of this year and the first half of 1981.

Mr. Emile Van Lennep, the Organisation's Secretary-General, said the industrialised countries appeared to be in a better position today to absorb oil price increases than their economies than they were in 1974-75.

## Bamfords to go into voluntary liquidation

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

BAMFORDS, one of Britain's oldest makers of agricultural machinery, is to go into voluntary liquidation.

Shares in the company were suspended 10 days ago, and the directors say there is little likelihood of anything being available for ordinary shareholders.

The company employs 580 people at its factory in Uttroxteter, Staffordshire, although 93 of these were dismissed last month following a six weeks strike at the plant.

Redundancy notices have not yet been issued to the remaining employees but consultation with the unions will begin shortly.

Bamfords has been trading at a loss for at least the past 18 months. A complete review of the company was undertaken by independent consultants, and the board took advice from Hambros Bank.

It was decided that a substantial injection of capital was needed, and that even then the company's long term future would not be assured.

A statement from Bamfords yesterday said: "Without the prospect of an immediate injection of capital the company's bankers have indicated that they cannot grant the additional facilities which the board and its advisers believe necessary for the company to continue trading."

Bamfords was established in 1871, and pioneered the steel plough and the cylinder lawn

mower. In recent years, however, it has failed to capitalise on its early successes and has turned increasingly to importing machinery or manufacturing under licence rather than developing its own products.

In haymaking machinery it has been overtaken by Continental developments, all factors leading to the company having an inadequate line of products to compete against other specialised manufacturers.

In addition, one of Bamfords's main products is the halter, which has suffered from weak demand in the past couple of years. It is also a product in which Bamfords is in competition with the multi-nationals.

They too have had to adjust their capacity in line with falling demand. The UK market for most types of agricultural equipment, including tractors, has been depressed in recent months.

The ultimate holding company of Bamfords is Frederick H. Burgess, a distributor of agricultural equipment. Burgess, an unlisted company, holds nearly 60 per cent of the equity, and about 10 per cent is held by the Bamford family.

The Burgess stake was purchased originally as a means of blocking a bid for Bamfords by J. C. Bamford, makers of construction equipment. The bid failed, and Burgess has subsequently built up its stake over the past 10 years.

## Weather

UK TODAY

CLOUDY in most places, but sunny periods developing in central and eastern England.

London: rest of England except Lake District, Wales, Channel Isles

Fog and drizzle, giving way to bright intervals. Cooler on coasts. Max. 21C (70F).

Elsewhere

Rather cool and cloudy, with some rain and fog. Max. 14C (57F).

Outlook: Unsettled, rain at times.

WORLDWIDE

	Y'day	Today	Y'day	Today
	°C	°F	°C	°F
Algeria	18	64	18	64
Algiers	22	72	22	72
Amman	18	64	18	64
Bahrain	34	93	34	93
Bangkok	28	82	28	82
Beirut	24	75	24	75
Bombay	28	82	28	82
Buenos Aires	15	59	15	59
Calcutta	28	82	28	82
Cairo	28	82	28	82
Cardiff	14	57	14	57
Cape Town	17	63	17	63
Chicago	21	70	21	70
Cologne	17	63	17	63
Dublin	15	59	15	59
Edinburgh	15	59	15	59
Florence	22	72	22	72
Frankfurt	15	59	15	59
Glasgow	13	55	13	55
Hamburg	15	59	15	59
Helsinki	15	59	15	59
Istanbul	23	73	23	73
Jersey	14	57	14	57
London	17	63	17	63
Lyons	15	59	15	59
Madrid	22	72	22	72
Manila	28	82	28	82
Moscow	15	59	15	59
Mumbai	28	82	28	82
Nairobi	15	59	15	59
Paris	15	59	15	59
Rangoon	28	82	28	82
Reykjavik	15	59	15	59
Rome	22	72	22	72
Singapore	28	82	28	82
Stockholm	15	59	15	59
Taipei	28	82	28	82
Tokyo	28	82	28	82
Warsaw	15	59	15	59
Zurich	15	59	15	59

## Canadians seek gold in Roman mine in Wales

BY KENNETH MARSTON, MINING EDITOR

THE OGOFU gold mining area in Wales, first worked during the Roman occupation of Britain, is to be drilled in the next fortnight by a Cardiff University team acting on behalf of Canadian interests.

Anglo Canadian Exploration, a subsidiary of Quebec Sturgeon River Mines, and its financing partner Anglo Donchian Exploration, hopes to find an extension of the gold deposits, which could be similar to those at the U.S. Homestake mine in the Black Hills of South Dakota.

The prospecting licence granted by the Crown Estate Commissioners to Anglo Canadian covers some 14 square miles in the vicinity of the old mine. This lies in National Trust ground about a half-mile south-east of the village of Pumpsaint, some 30 miles north of Cardiff. All gold deposits in Britain are owned

by the Crown.

In the early 1930s, Roman Deep Holdings carried out a fair amount of underground development.

The lease was transferred in 1937 to British Goldfields (No. 1), but the mine closed in 1938 because of financial and technical problems.

It may have yielded up to 1m ounces of gold—mostly to the Romans—but it is the surrounding area's possibilities that are now of prime interest. This has been intensified by the price of gold and advances in mining and metallurgical technology.

Dyfed County Council has given planning permission for the sinking of 10 drill holes. There are two major geological anomalies to be examined, the Allt Brunant north-east of the old mine site, and the Allt Ynysau to the south-west. Initial drilling will be done at the larger Allt Brunant.

## Industrialists quit Games body

BY JAMES McDONALD

THE 100 leading British industrialists and businessmen who form the Olympic Appeal Council—established last year to raise money, mainly from big business, to send teams to the Moscow games in July—decided yesterday to withdraw from the council in support of the Government's stand against the Russian invasion of Afghanistan.

Sir Anthony Tuke, chairman of Barclays Bank and of the Appeal Council, announced after consultation with Sir Denis Follows, chairman of the British Olympic Association, that "the council have decided they must now stand down."

He said the industrialists

and businessmen on the Appeal Council "have agreed that, in the present international situation, they cannot do other than support the Government of the day on a matter of foreign policy."

Sir Denis Follows said yesterday that he was "very sad" about the decision, "but I fully understand the present difficulties of big business. The members of Sir Anthony's council felt that they could not go against the Government."

Had there been no controversy over the Moscow games, the council would have been expected to raise about £200,000 towards the £1m originally needed for the UK contingent. Sir Denis

said: "They would have done it easily. They were probably the best fund-raising council the British Olympic Association had ever had."

Mr. George Nicholson, the association's appeals secretary, said the council was just one group of people raising funds for the Olympics. So far £555,000 had been raised, with promises from organisations and local councils bringing the amount to about £700,000. A further £200,000 is still needed to reach the new target of £900,000 which the association believes now may be enough to send a smaller contingent to Moscow, since a number of competitors have dropped out.

The Foreign Office said of

the council's decision: "Obviously we are pleased. Anything which makes the boycott effective must be welcomed."

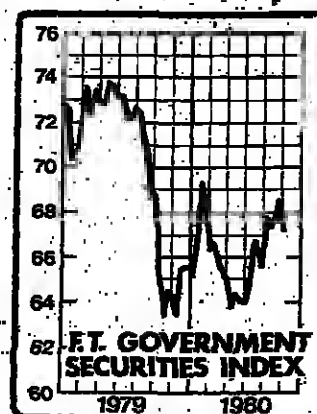
Companies which contribute financially towards sending a British contingent to the Olympics may expect protests at their annual meetings if Sir Frederic Bennett, Conservative MP for Torbay, Lady Bennett and many of his friends are shareholders.

They are writing to the companies seeking an assurance that "no financial contribution has been made or will be made from any corporate source to the British Olympic Association intended to assist it in sending a 'British' team to Moscow."

## THE LEX COLUMN

# The good news and the bad news

Index fell 3.2 to 412.7



It might have been expected that the reduction in Britain's contribution—generally felt to be crippling—to the EEC Budget would be enough to take away the sour taste left in the financial markets by Friday's unwanted gilt-edged tap stock. After all, the authorities had been at pains to point out, at the time of the Budget, that the £8.5bn forecast for the 1980-81 public sector borrowing requirement was conservatively stated since it assumed that there would be no cut at all in payments to the EEC. The implication then was that any bonus from Brussels would bring the achievement of the medium-term strategy that much closer.

Perhaps no one believes PSBR forecasts any more, since the Budget estimate for 1979-1980 turned out a few weeks later to have been overblown by £0.7bn. And in any case, the reduction in the PSBR (which supposes the Government does not simply spend its £1bn rebate somewhere else) will do nothing directly to help monetary policy or bring lower interest rates, unless the domestic institutions are so impressed by the settlement that they fall over themselves to buy gilt-edged. Domestic credit expansion will be lower than it would otherwise have been, but the drop in the PSBR will be offset by a fall in external and foreign currency finance, and there will be no overall impact on sterling M3. Put another way, the amount by which the budget contribution has been reduced would have been financed by the overseas sector in any case.

What the lower contribution to the EEC will do, though, is increase the UK's surplus on the invisible account of the balance of payments and put further upward pressure on sterling. It is rather as though another oil well has been discovered, another dose of disastrously good news for British industry.

The supermarketers' concern before the last Budget that they might lose their favourable treatment over stock relief turned out to be unjustified, but perhaps only until the next time, and continuing caution is visible in the J. Sainsbury accounts. Whereas a year ago Sainsbury thought it necessary to provide only for £6m out of a total £25.5m of potential stock relief liabilities, this time the company is providing for £15.5m out of a total which has swollen to £34.2m. In contrast, there is only minimal provision against any clawback of capital allowances.

## J. Sainsbury

Meanwhile the company's actual tax payments last year appear to have amounted to no more than the ACT associated with dividends—some £3.8m of profits of £43.8m pre-tax. This helped Sainsbury to achieve a

net cash flow from trading of some £43m, and this favourable position was further helped by trade creditors so that in piling up £35.6m in extra stocks (in the past two years the company has increased its stocks by no less than 96 per cent) Sainsbury enjoyed a net £43.9m of extra trade finance, thus working capital was a source of £3.8m in cash. It appears, however, that year-end stocks were exceptionally high, because of pre-Budget buying and the hoarding of canned goods during the steel strike.

This enviable cash flow enables Sainsbury to finance a very heavy expansion programme—capital spending reached £50m in 1979-80, and commitments are higher this year. For comparison, the much bigger Marks and Spencer spent only a modestly higher figure of £70.8m on fixed assets for the same year ended March. No doubt Marks would have spent much more if it had not needed to make a handsome contribution of £78.6m to tax, but then, by a strange quirk, Marks' combination of high stocks and relatively high net margin means that it gets no benefit from stock relief.

## Marley

Marley's 29 per cent rise in first half pre-tax profits to £10.2m looks healthy but compares with corresponding 1978-79 results, depressed by bad weather and the haulage strike. The current figures are mildly disappointing, partly because of declining growth in the DIY business in Britain and partly because of the high cost of money borrowed to buy sites for still more DIY stores. Interest charges absorb a third of trading profits. The U.S. plastic housewares maker, Ingrid, acquired a year ago, will show a £1m loss for the year and the Wallington floor covering business is also still losing.

On the plus side, roofing tile volume grew by 13 per cent despite a 7 per cent drop in new housing, proof that the repair and improvement market is more than compensating for the scarcity of new roofs. In the second half interest charges will remain uncomfortably high and prospects are fading in the UK and Eire, but there should still be a small profits gain for the full year—perhaps £24m. Despite the unpromising conditions, Marley pushed the interim dividend up by a third—taking the prospective yield to near 10 per cent at 81p—and the company seems impatient to grow by acquisitions as well as internal expansion.

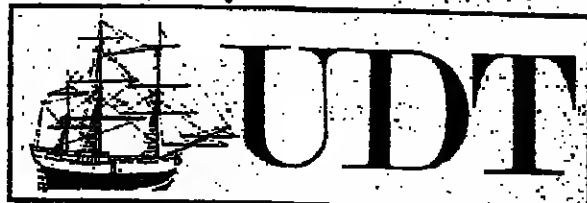
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